



ATTACHMENTS PROVIDED UNDER SEPARATE COVER

ORDINARY MEETING OF COUNCIL

17 November 2025

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TRANSFERRED ASSET REPORT

Wagga Wagga City Council
Road Transfer

Pomeroy Drive (formerly
Merino Road)

Date

transport.nsw.gov.au

Doc ID

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1. Introduction

Pomeroy Drive (formerly Merino Road) is a Council controlled local road within the Wagga Wagga Special Activation Precinct (SAP),

SAPs are world-class, sustainable business hubs. The goal of SAPs is to create jobs and fuel economic development across regional NSW. These hubs build on the competitive and industrial strengths of each region, in the areas of:

- *Freight and logistics*
- *Defence*
- *Advanced manufacturing and agribusiness*
- *Renewable energy and recycling*
- *Tourism and hospitality*
- *Critical minerals.*

Based on the role of State Roads supporting the SAP's objective to drive economic growth in regional NSW, Pomeroy Drive, currently connected to the State Road Network at the intersection with the Olympic Highway to the west of the SAP and with Byrnes Road, an Unclassified Regional Road to the East, has received Ministerial approval to be re-categorised as a State Road and transferred from Council to the State.

1.1 Scope

The scope includes re-categorisation of the length of Pomeroy Drive from the intersection with the Olympic Highway to the roundabout intersection with Byrnes Road.

Refer to Section 3, Figure 1 for the total length of Council managed road to be re-categorised and transferred.



2. TS00051 – Transfer of Asset Management Functions between TfNSW and other road authorities

Transport Standard TS00051 requires the production of the following:

- A Transferred Assets Report (composite report of all gathered information and data)
- A final report documenting outstanding issues or matters arising from the transfer (includes a list of outstanding or unresolved matters, actions and possible resolution)
- A formal agreement documenting the Transfer of Asset Management (a jointly signed agreement)

This report aims to satisfy all these reporting requirements, and is the master document for the transfer, supported by appendices listed at section [4](#).

A project team was established with representatives from Wagga Wagga City Council, Regional Growth and Development Corporation (RGDC), Australian Rail Track Corporation and TfNSW:

Membership:

Transport

- *Martin Cocca*
- *Wil McRae*
- *Rosemary Crowhurst*
- *Damien Pfeiffer*
- *David Looney*
- *Tim Robertson*
- *Nicola Gentle*
- *Joanne Cheshire*
- *Maurice Morgan*

Wagga Wagga City Council:

- *Warren Faulkner*
- *Peter Thompson*

Regional Growth Development Corporation (RGDC)

- *Michael Keys*
- *Angela Horan*

Australian Rail Track Corporation (ARTC)

- *Michael Irons*

Meetings were held:

- *31/07/2024*
- *11/09/2024*
- *20/11/2024*
- *18/12/2024*
- *29/01/2025*



- 26/02/2025
- 02/04/2025
- 14/05/2025
- 04/06/2025
- 16/07/2025
- 13/08/2025
- 17/09/2025



3. Scope of transfer

The full length of Pomeroy Drive from Olympic Highway to Byrnes Road is being re-categorised from a Local road to a State road with some of the management functions being transferred from Wagga Wagga City Council management to Transport for NSW state management.

ROAD NAME	LOCATION DESCRIPTION	CURRENT ROAD NUMBER	NEW ROAD NUMBER	ROAD LENGTH	CLASSIFICATION FROM	CATEGORISATION FROM	CLASSIFICATION TO	CATEGORISATION TO
POMEROY DRIVE	From the intersection with the Olympic Highway to the intersection with Byrnes Road	NIL	MR715	2.28km	UNCLASSIFIED	LOCAL ROAD	MAIN ROAD	STATE ROAD

Figure 1. Length of Pomeroy Drive to be re-categorised and transferred.





4. Administrative references

TfNSW Files:

- SharePoint links

TFNSW DOCUMENT ID	FILE NAME	REFERENCE	DESCRIPTION
	Appendix A- BN24 00725 - Special Activation Precinct Road Reclassification	Appendix A	Approved Briefing Note: BN2400725. Minister Decision to re-categorise and Transfer Pomeroy Drive, including all asset data from divesting authority
	Appendix B - Asset Condition Report from Joint Asset Inspection	Appendix B	Defects report for all defects noted from joint inspection
	Appendix C - Crash history – Crash Map of Pomeroy Drive	Appendix C	Detailed Crash history for Pomeroy Drive
	Appendix D - Map of Pomeroy Drive	Appendix D	Section 1.1 Map of the route
	Appendix E – Wagga Local EMPLAN 2021 without restricted operational information	Appendix E	Emergency Management Plan for the region
	Appendix F – (Template) Notification of road transfer letter to local authorities – Classification Change	Appendix F	Notification to external parties regarding the re-categorisation and transfer of Pomeroy Drive
	Appendix G - Pomeroy Drive minimum asset data (spreadsheet)	Appendix G	Asset data provided by Wagga Wagga City Council
	Appendix H - Maintenance Responsibilities Map	Appendix H	Map showing boundaries of responsibilities
	Appendix I - TS000 51 checklist	Appendix I	Project checklist for actions in TS00051
	Appendix J – Pomeroy Drive – WAE – Rail Underpass Bridge	Appendix J	Works as Executed drawings for Rail underpass bridge



5. Summary of Assets

5.1 General asset description

Region	<i>South</i>	Topography	<i>Open terrain</i>
Council area	<i>Wagga Wagga</i>	Pavement type	<i>Spray seal & Asphalt & Concrete</i>
Electorate	<i>Riverina</i>	AADT Olympic Hwy to Dorset Drive	<i>(2024) 1780, 55% HV</i>
		AADT Dorset Drive to Byrnes Rd	<i>(2024)- 1030 36% HV</i>
Year built	<i>2017</i>	Subnetwork rank after transfer	<i>3R (TBC by – T/NSW)</i>
C)Rural/Urban	<i>Rural</i>	Classification after transfer	<i>Main Road (MR 715)</i>

5.2 Detailed asset description & design compliance

Detailed asset information is included in Appendix A, B, G and H.

Additionally, Transport has received Works as Executed (WAE) drawings for the road assets from Wagga Wagga City Council and these have been saved in Transport corporate storage.

5.3 Pavement wearing surface

Pavement details are included in Appendix G

5.4 Culverts

There is a total of 4 culverts along the route and 1 additional bridge sized culverts. Details of each culvert is included in Appendix G

5.5 Bridges

There is a total of 1 bridge along the route. This is a rail underbridge which will be managed by ARTC. Transport has received Works as Executed (WAE) drawings for the rail underbridge from Wagga Wagga City Council and these have been saved in Transport corporate storage.

ARTC also has received the underbridge WAEs for their records.

5.6 Road rail crossings

There is a total of 1 bridge along the route. This is a rail underbridge which will be managed by ARTC. A road / Rail Interface Agreement (RRIA) for this grade separated crossing has not been developed.



ARTC is the Rail Infrastructure Manager and will lead the development of the RRIA with support from Transport.

5.7 Embankments and slopes

Nil identified

5.8 Barriers, signposting, reflectors and linemarkings

Details of all barriers, signposts, reflectors and line markings are included in Appendix G check that minimum asst data spreadsheet includes signposting, reflectors & line markings)

5.9 Wayfinding update

Not required

5.10 Median strips

Nil

5.11 Street or intersection lighting

Street lighting is not being transferred

5.12 Crash history and clear zones

Crash history report included in Appendix C

5.13 Utilities

Information for utilities can be obtained from <https://www.byda.com.au>. No application or request has been submitted.

The WAEs provided by Wagga Wagga City Council include some details of utilities.

5.14 Traffic structures and systems

There is one roundabout and no traffic lights along the route.

5.15 Maintenance responsibilities

Responsibilities would be in accordance with Transport for NSW (TfNSW) [M1](#) and [M3](#) specifications with maintenance of Pomeroy Drive to be done by TfNSW.

As per the Roads Act, the road reserve of this road vests in Council who would have landowner responsibilities for the roads.

Under section 7 of the Roads Act 1993 (the Act), Wagga Wagga City Council is the roads authority for all roads in its local government area, notwithstanding the administrative category of State, Regional or Local road.

For roads under State management, this means (TfNSW) assumes some of the functions of the roads authority. In accordance with current practice, TfNSW will assume responsibility for the management, planning, funding





and maintenance responsibility for the road formation and specific asset items as agreed upon on the Maintenance Responsibilities Map, shown in Appendix H.



6. Log of inspections undertaken

DATE	ATTENDEES	ACTIONS AND REPORTS
25/05/2025	TfNSW: N. Glenn, L. Wilson, T. Robertson, P. Johnson WWCC: W. Faulkner, J. Hardwood, J. Blackmore	Asset Condition Report – Appendix B

7. Matters that require immediate rectification by TfNSW/roads authority before handover (omissions and defects)

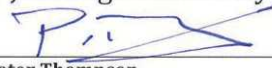
*Nil, Pomeroy Drive to have some management functions transferred to TfNSW in the roads current condition.
Date of transfer as per date of signatory within this document under section 10, Joint agreement by the parties.*

8. Matters requiring ongoing monitoring and further investigation by TfNSW/roads authority

See sample below; please delete for final copy

1. Council and the TfNSW commit to ensure safe and efficient outcomes with respect to the handover of Pomeroy Drive.
2. Council will continue to seek relevant records and data relating to Pomeroy Drive until the transfer is complete and provide to TfNSW.

9. Joint agreement by the parties




Peter Thompson
General Manager
Wagga Wagga City Council
27/10/25

Date
WARREN FAULKNER

Witness name

Witness signature

Date
27/10/2025.



Rosemarry Crowhurst
A/ Executive Director Road Asset and
Program Services
Transport for NSW
30/10/25

Date
Sarah Piper

Witness name

Witness signature

Date
30/10/2025



Transferred Asset Report
Pomeroy Drive (formerly Merino
Road)

Appendix A

(NSW Government Sensitive Document
Not available for public distribution)

Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix B



Transport
for NSW

MINUTES

Joint Asset Inspection of Merino Road / East Bomen Road

Date	8 th May 2020
Time	2:00pm to 4:30pm
Venue	Merino Road / East Bomen Road, Bomen
Chairperson	David Looney
Attendees	TfNSW: Nicholas Glenn, Lennard Wilson, Tim Roberston, Peter Johnson WWCC: Warren Faulkner, Jamie Harwood, John Blackmore
Apologies:	TfNSW: Martin Cocca, Will Mcrae, Tim Menzies, Steve Everett

Background

A joint Transport for NSW (TfNSW) and Wagga Wagga City Council (WWCC) asset inspection was undertaken of Merino Road and East Bomen Road between the Olympic Highway at the western end and Byrnes Road at the eastern End. Merino Road / East Bomen Road are soon to be renamed, Pomeroy Road and are to be transferred from WWCC to TfNSW as part of the Special Activation Precinct (SAP) works to provide a state road connection to the SAP. Merino Road / East Bomen Road are to be changed from currently a local road to a state road. As part of TfNSW Policy PN 192 (TS 00051:1.0) Transfer of Asset Management Functions between Transport for NSW and other Road Authorities, a joint inspection of the road was undertaken in preparation for the transfer.

Inspection

- Between the two roundabouts on East Bomen Road, WWCC has recently completed a minor rehabilitation involving insitu modification of the pavement with 1% 60:40 slag:lime to 200mm with a primer seal. A 50mm AC14 PMB A15E is proposed over the rehabilitated length, to be completed by WWCC by the end of May 2025.
- Between approximately 200m west of the Olympic Highway to Dorset Drive roundabout there are isolated sections of stripping of the sprayed seal, predominately in the outer wheel path. WWCC had identified this section as a possible length for resealing as part of their resealing programme, however they have chosen not to include it.
- At the western end of Merino Road there is some scour in the table drains. There is also some minor scour in the table drain east of the rail underpass on the southern side of the road. There is some scour of the embankment at the back of culvert headwalls draining into the table drain near Dorset drive roundabout. WWCC indicated they would repair these scours.
- Signplates for the change of name of Merino Road and East Bomen Road to Pomeroy Road will be provided and installed by WWCC.
- Replacement of any missing signs, missing or broken guideposts and removal of any offensive graffiti will be undertaken by WWCC.

Minutes

OFFICIAL

Asset Condition Photos

 <p>Embankment / drain scour near Olympic Highway, facing north</p>	 <p>Embankment / drain scour near Olympic Highway, facing east</p>
 <p>Cut batter erosion between rail underpass and Byrnes Road, facing north</p>	 <p>Embankment Scour behind culvert headwall</p>
 <p>Cut batter erosion between rail underpass and Byrnes Road, facing south</p>	 <p>Table drain erosion between rail underpass and Byrnes Road, facing south</p>

Minutes

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Table drain between rail underpass and Byrnes road looking east



Table drain at rail underpass looking west



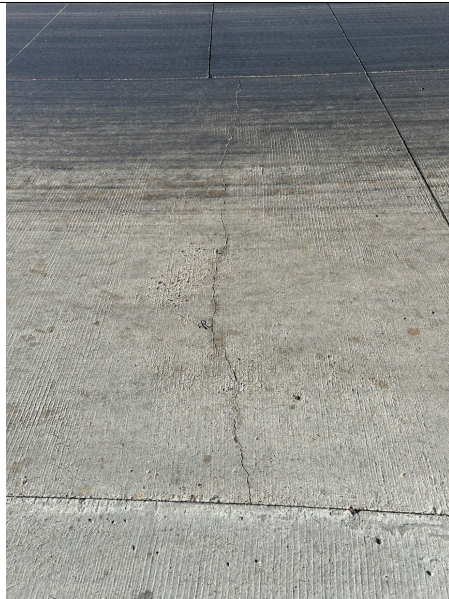
Graffiti on sign face



Lamp poles rotated off alignment after major storm. Essential Energy maintained

Minutes

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Minor concrete slab cracking in a slab at Dorset Drive roundabout



Minor concrete slab cracking in a slab at Byrnes road roundabout departure



Stripping of sprayed seal, isolated areas between Olympic Highway and Dorset Drive



Worn texture in heavily trafficked sections of SFRC roundabout at Dorset Drive

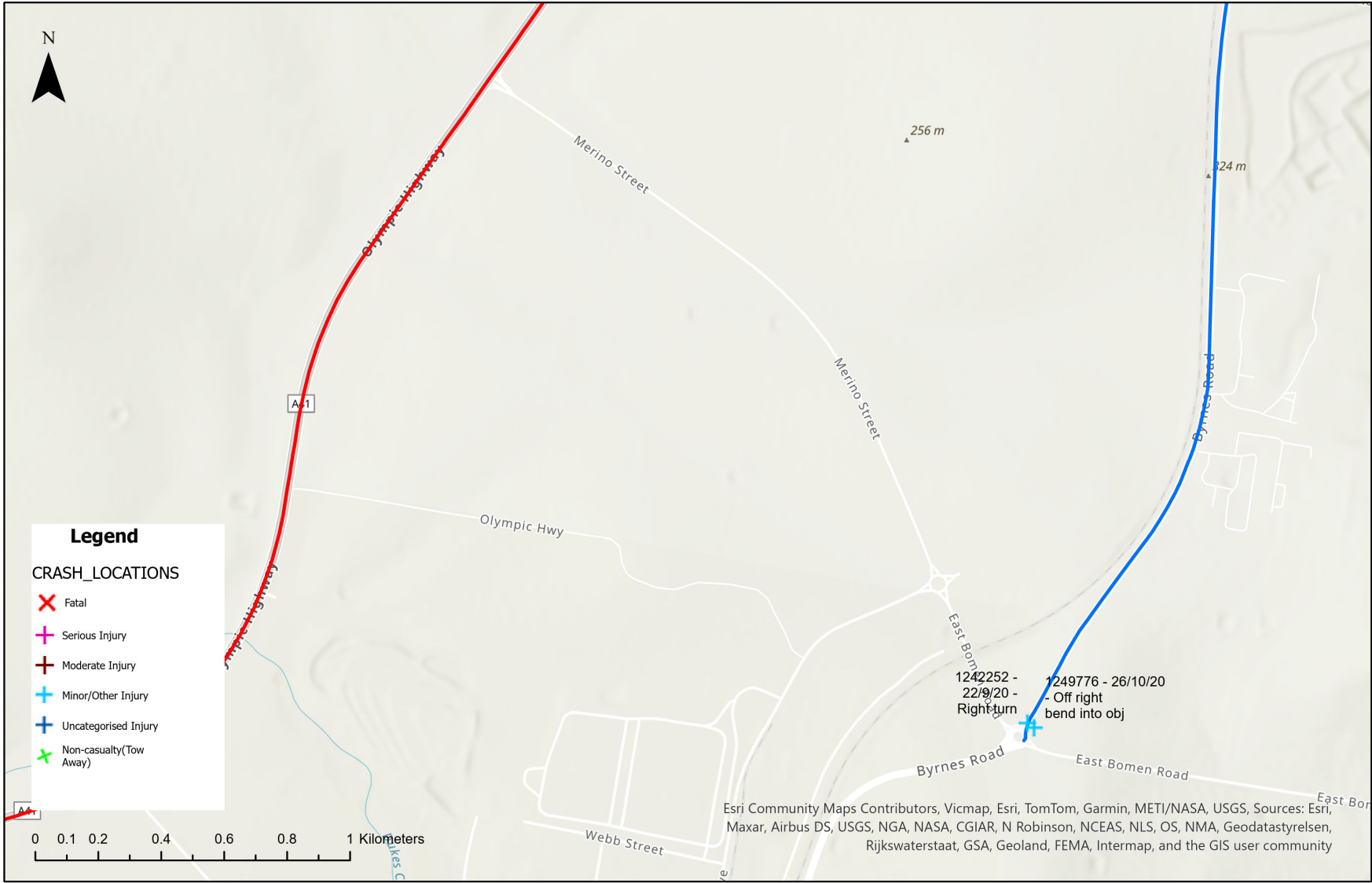
Minutes

OFFICIAL

Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix C

Crash Map



Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix D



Pomeroy Drive to be transfered to TfNSW



Transport
for NSW



Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix E



Wagga Wagga Local Emergency Management Plan June 2021



Wagga Wagga Local Emergency Management Plan

Part 1 – Administration

Authority

The Wagga Wagga Local Emergency Management Plan (EMPLAN) has been prepared by the Wagga Wagga Local Emergency Management Committee in compliance with the State Emergency & Rescue Management Act 1989.

APPROVED

Delegated Chair

Wagga Wagga Local Emergency Management Committee

Dated:

ENDORSED

REOCON

Chair

Riverina Murray Regional Emergency Management Committee

Dated:

Wagga Wagga Local Emergency Management Plan

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Wagga Wagga Local Emergency Management Plan

Purpose

Details arrangements for **prevention** of, **preparation** for, **response** to and **recovery** from emergencies within the Local Government Area covered by this plan.

It encompasses arrangements for:

- emergencies controlled by combat agencies;
- emergencies controlled by combat agencies and supported by the Local Emergency Operations Controller (LEOCON);
- emergency operations for which there is no combat agency; and
- circumstances where a combat agency has passed control to the LEOCON.

Objectives

The objectives of this plan are to:

- define participating organisation and Functional Area roles and responsibilities in preparation for, response to and recovery from emergencies;
- set out the control, co-ordination and liaison arrangements at the Local level;
- detail activation and alerting arrangements for involved agencies; and
- detail arrangements for the acquisition and co-ordination of resources.

Scope

The plan describes the arrangements at Local level to prevent, prepare for, respond to and recover from emergencies and also provides policy direction for the preparation of Sub Plans and Supporting Plans:

- Arrangements detailed in this plan are based on the assumption that the resources upon which the plan relies are available when required; and
- The effectiveness of arrangements detailed in this plan are dependent upon all involved agencies preparing, testing and maintaining appropriate internal instructions, and/or standing operating procedures.

Wagga Wagga Local Emergency Management Plan

Principles

The following principles are applied in this plan:

- a) The Emergency Risk Management (ERM) process is to be used as the basis for emergency planning in New South Wales. This methodical approach to the planning process is to be applied by Emergency Management Committees at all levels.
- b) Responsibility for preparation, response and recovery rests initially at Local level. If Local agencies and available resources are not sufficient they are augmented by those at Regional level.
- c) Control of emergency response and recovery operations is conducted at the lowest effective level.
- d) Agencies may deploy their own resources from their own service from outside the affected local area or region if they are needed.
- e) The Local Emergency Operations Controller (LEOCON) is responsible, when requested by a combat agency, to co-ordinate the provision of resources support. EOCs would not normally assume control from a combat agency unless the situation can no longer be contained. Where necessary, this should only be done after consultation with the Regional Emergency Operations Controller (REOCON) and agreement of the combat agency and the appropriate level of control.
- f) Emergency preparation, response and recovery operations should be conducted with all agencies carrying out their normal functions wherever possible.
- g) Prevention measures remain the responsibility of authorities / agencies charged by statute with the responsibility.

Test and Review Process

The Wagga Wagga Local Emergency Management Committee (LEMC) will review this Plan every three (3) years, or following any:

- activation of the Plan in response to an emergency;
- legislative changes affecting the Plan; and
- exercises conducted to test all or part of the Plan.

Date of Review	Approved by LEMC	Comments
April 2021	August 2021	Plan reviewed by LEMC, community profile and evacuation centres updated

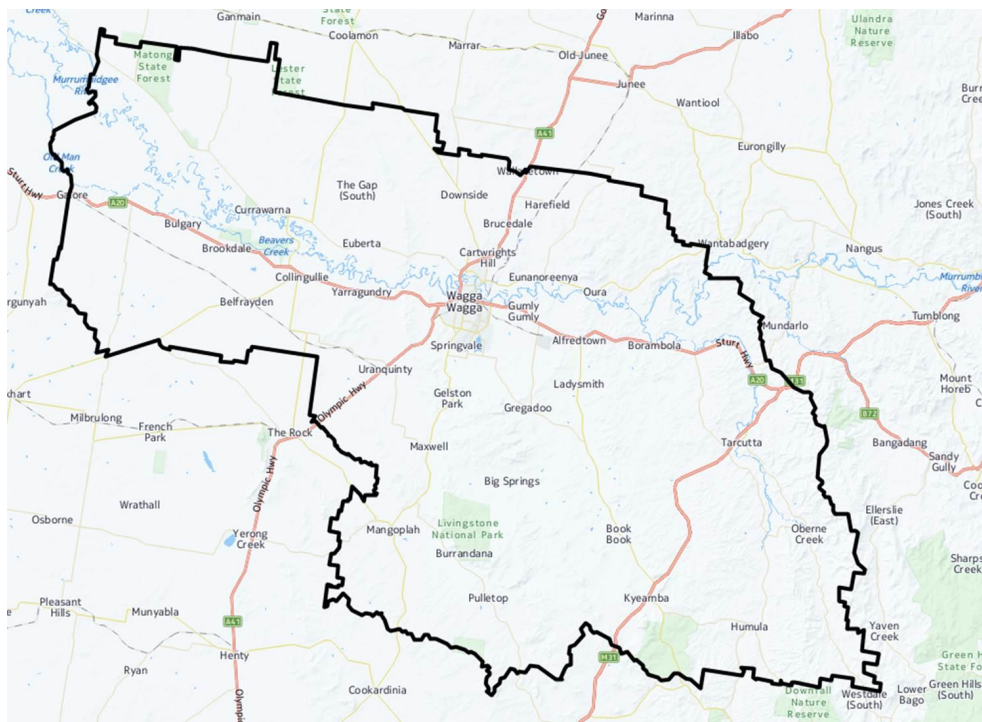
Part 2 – Community Context

Annexure A – Community Profile

General

The Wagga Wagga Local Government Area (LGA) is located in the Riverina region of southern New South Wales, about 450 kilometres south-west of Sydney and 460 kilometres north of Melbourne. The Wagga Wagga LGA is bounded by Coolamon and Junee Shires in the north, Cootamundra/Gundagai Regional, Snowy Valleys and Tumbarumba Shire in the east, , Greater Hume and Lockhart Shires in the south and Narrandera Shire in the west.

The Wagga Wagga LGA includes the rural villages of Collingullie, Mangoplah, Oura, Tarcutta, Humula, Uranquinty and Ladysmith.



Wagga Wagga LGA Area: 4,825 Km²

Landform and Topography

The topography in the LGA varies from flat flood plain near the Murrumbidgee River and tributary creeks to moderately steep hills in the east which are foothills to the Great Dividing Range.

Wagga Wagga Local Emergency Management Plan

Vegetation across the LGA, outside of the urban area, is predominantly cleared pasture and cropping with some pockets of natural vegetation. There are limited areas of commercial forestry operations, comprising predominantly Radiata Pine varieties, between the Hume Highway and the LGA's eastern boundary.

Climate

Wagga Wagga has a temperate climate. The highest recorded temperature was 46.1°C (4 Jan 2020). The lowest recorded temperature was -6.3°C (21 Jul 1982). The average summer maximum temperature is about 30°C with a minimum of 15°C. The average winter maximum is 13°C with a minimum of 3°C.

The average annual rainfall is 571.6mm. The mean rain days are 106.1p.a. Rainfall is generally evenly spread throughout the year with winter and spring months showing a slight predominance in statistics.

Land Use

Wagga Wagga Local Government Area is comprised of rural, residential, business, industrial, special purpose, environmental, waterway and recreation zones. The majority (91%) of the population reside in the urban residential areas of the City of Wagga Wagga. Village residents account for 5.6% of the LGA population and 3.3% of the population live in remote rural areas.

Population and People

The 2016 Census indicates a population of 62,385 in the Wagga Wagga LGA, 48.9% male and 51.1% female with an average age of 35.

Transport Routes and Facilities

Road

The Sturt Highway forms the main east-west road transport route through the LGA, linking to the Hume Highway and is a major route linking NSW to SA and WA.

The Hume Highway is the major transport link between Sydney and Melbourne. The village of Tarcutta is a major service centre for heavy transport using the Hume Highway.

The Olympic Highway is a north - south major link between Melbourne and Brisbane and intersects the Sturt Highway at two locations on the western outskirts of Wagga Wagga.

Rail

The main southern rail line, running between Sydney and Melbourne, passes through the centre of the City. There are six at-grade level crossings on this line within the LGA, the busiest of which is on Docker Street which carries about 18,000 vehicle movement per day. There are three rail-over-road bridges and three road-over-rail bridges.

Wagga Wagga Local Emergency Management Plan

Country link operates rail passenger services through Wagga Wagga Railway station and a number of other stations within the LGA to provide access to and from Sydney and Melbourne.

Air

Wagga Wagga City Council operates Wagga Wagga Airport, offering commercial air services to the Wagga Wagga LGA from Regional Express (Rex) and Qantas link airlines. Daily flights are available to both Sydney and Melbourne.

Wagga Wagga Airport is a shared facility with the RAAF. The initial recruit training facility and the Trade School are both located at RAAF Forest Hill.

Economy and Industry

The majority land use is rural but primary industry.

The key employment sectors are health care, followed by public administration and safety, retail, education and manufacturing.

The principal retail area is in the central part of the City, immediately south of the Murrumbidgee River with secondary retail centres in Koorinal and Glenfield Park.

There are numerous public and private schools across the City. Charles Sturt University has a significant campus at Estella on the northern side of the Murrumbidgee River.

Heavy industry is predominantly found in Bomen and the industrial areas east and west of the CBD.

Wagga Wagga City Council operates a livestock marketing centre at Bomen, selling cattle, sheep and pigs in at least two sales per week. This facility is one of the largest livestock sales centres in Australia.

Annexure B – Hazards and Risks Summary

A Local Emergency Risk Management (ERM) Study has been undertaken by the Wagga Wagga Local Emergency Management Committee identifying the following hazards as having risk of causing loss of life, property, utilities, services and/or the community's ability to function within its normal capacity. These hazards have been identified as having the potential to create an emergency.

Hazard	Risk Description	Likelihood Rating	Consequence Rating	Risk Priority	Combat / Responsible Agency
Agricultural Disease (Animal/Plant)	An agriculture/horticulture incident that results, or has potential to result, in the spread of a communicable disease or infestation.	Possible	Major	Extreme	Department of Primary Industries
Bridge Collapse	Failure of a major bridge structure with or without warning owing to structural failure or as a result of external/ internal events or other hazards/ incidents.	Unlikely	Major	High	LEOCON
Building Collapse	Collapse of building owing to structural failure or impact from external/internal event of other hazards /incidents.	Unlikely	Major	High	FRNSW (USAR) LEOCON
Communicable Disease (Human)	Pandemic illness that affects, or has potential to affect, large portions of the human population	Rare	Catastrophic	High	Department of Health

Hazard	Risk Description	Likelihood Rating	Consequence Rating	Risk Priority	Combat / Responsible Agency
Dam Failure	A dam is compromised that results in localised or widespread flooding.	Rare	Catastrophic	High	Dam Owners NSW SES
Fire (Bush or Grass)	Major fires in areas of bush or grasslands.	Likely	Major	Extreme	NSW RFS FRNSW
Fire (Industrial)	Serious industrial fire in office complexes and/or warehouses within industrial estates.	Unlikely	Major	High	FRNSW NSW RFS
Fire (Commercial)	Serious commercial fires in shopping centres, aged persons units, nursing homes and hospitals.	Possible	Major	Extreme	FRNSW NSW RFS
Fire (Residential)	Serious residential fire in medium/high rise apartments.	Likely	Moderate	High	FRNSW NSW RFS
Flood (Flash)	Heavy rainfall causes excessive localised flooding with minimal warning time	Unlikely	Major	High	NSW SES
Flood (Riverine)	River flows exceed the capacity of normal river systems resulting in flood waters escaping and inundating river plains	Almost Certain	Catastrophic	Extreme	NSW SES

Hazard	Risk Description	Likelihood Rating	Consequence Rating	Risk Priority	Combat / Responsible Agency
Hazardous Release	Hazardous material released as a result of an incident or accident.	Possible	Moderate	High	FRNSW
Explosion	May involve silo grain storage, flour mill processes, industrial process, bulk fuel storage, may require community evacuation.	Possible	Major	Extreme	FRNSW
Storm	Severe storm with accompanying lightning, hail, wind, and/or rain that causes severe damage and/or localised flooding.(includes tornado)	Almost Certain	Major	Extreme	NSW SES
Transport Emergency (Air)	Aircraft crashes in LGA resulting in large number of fatalities, injuries and/or damage to property.	Possible	Catastrophic	Extreme	LEOCON
Transport Emergency (Road)	A major incident that disrupts one or more major transport routes that can result in heavy traffic congestion, restrict supply routes and/or protracted loss of access to or from the area.	Possible	Major	Extreme	LEOCON

Hazard	Risk Description	Likelihood Rating	Consequence Rating	Risk Priority	Combat / Responsible Agency
Transport Emergency (Rail)	A major accident that results in fatalities or injuries and damage with possible environmental contamination	Unlikely	Moderate	Medium	LEOCON
Utilities Failure	Major failure of essential utility for unreasonable periods of time as a result of a natural or man-made occurrence.	Possible	Major	Extreme	LEOCON

Annexure C – Local Sub Plans, Supporting Plans and Policies

Responsibility for the preparation and maintenance of appropriate sub and supporting plans rest with the relevant Combat Agency Controller or the relevant Functional Area Coordinator.

The sub/supporting plans are developed in consultation with the Wagga Wagga LEMC and the community.

The plans listed below are supplementary to this EMPLAN. The sub/supporting plans have been endorsed by the LEMC and are determined as compliant and complimentary to the arrangements listed in this EMPLAN.

These plans are retained by the LEMO on behalf of the LEMC and public release versions are available on the Council Website.

Plan/Policy	Purpose	Combat / Responsible Agency
Wagga Wagga Flood Plan	Flood prevention, preparation and response	State Emergency Operations Controller
Riverina Zone Bush Fire Risk Management Plan	Rural fire prevention, preparation and response	NSW Rural Fire Service
Bomen BOC Major Hazard Facility Emergency Plan	Hazardous Release Response Plan	Fire & Rescue NSW
Wagga Wagga Airport Emergency Response Plan	Emergency Response to WWC/RBW Airport	Local Emergency Operations Controller

Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix F

Transport for NSW



Name
Company
Address
Suburb State Postcode

Re: Road classification – Pomeroy Drive

November 2025

Dear Name,

I am pleased to advise that **Pomeroy Drive (previously Merino Road)** has now, been classified as a **Main Road** under Part 5 of the Roads Act 1993. This length is also now categorised as a **State** road.

This road, now known as road number **MR 715**, will appear on the Schedule of Classified Roads.

Thank you to your team for the work taken to classify this road. Should you have any questions, please contact **xx**, **xx**, TfNSW, on **xxxx xxx xxx** or at **xx@transport.nsw.gov.au**

Sincerely,

Full Name
Job Title
Contact Details

OFFICIAL

Address Line 1, Suburb NSW XXXX
GPO Address Line 1, Suburb NSW XXXX
02) 0000 0000
URL goes here

1

Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix G

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Segment	Local source reference	Road number	Start Lat	Start Long	End Lat	End Long	Year of construction	Payment type	Payment material and thickness	Surface type	Year of record	Stone Size	Binder	Surface area	Soil width	Lane width	shoulder width	unsurfed shoulder width	Comments
Segment 1	METRO ROAD-Silver-Rural-CL-100% (concrete) to CORRAL-CL-100% (concrete) ROAD						2011	Sealed Joint	Form 1417 Double Seal (175-200mm)	Sealed Joint	N/A			6000	10	3.5			
Segment 1	METRO ROAD-Silver-Rural-CL-100% (concrete) to CORRAL-CL-100% (concrete) ROAD						2011	Flexible Payment	CD405 - 220mm										
Segment 1	METRO ROAD-Silver-Rural-CL-100% (concrete) to CORRAL-CL-100% (concrete) ROAD						2011	Flexible Payment	Natural Material (CBR=175)										
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Segment 1	METRO ROAD-Silver-Rural-CL-1																		

[illegible]

Culverts	Local council reference	Road Name	Inlet Lat	Inlet Long	Outlet Lat	Outlet Long	Pipe size	Box width	Box height	Length	Number of cells	Date Constructed	Comments	Council Name	Council Data Officer contact
1	Asset Id 22219	Merino Road	-35.04972	147.40825	-35.04988	147.40812	2400	600	22.5	3	1	2017	Link Slab Precast RCBC with cast in-situ headwalls on cast in-situ base slab	Wagga Wagga	Warren Faulkner
2	Asset Id 22213	Merino Road	-35.05524	147.41692	-35.05534	147.41678	3000	2100	18	1	1	2017	Precast RCBC with cast in-situ headwalls on cast in-situ base slab	Wagga Wagga	Warren Faulkner
3	Asset Id 22215	Merino Road	-35.06054	147.42011	-35.06057	147.41996	1200	600	14.5	1	1	2017	Precast RCBC c/w Precast Headwalls on cast in-situ base slab	Wagga Wagga	Warren Faulkner
4	Asset Id 22214	Dorset Drive	-35.0615	147.42011	-35.06126	147.41999	600	450	29	1	1	2017	Precast RCBC c/w Precast Headwalls on cast in-situ base slab	Wagga Wagga	Warren Faulkner
5	Asset Id 22216	Linthorne Road	-35.06122	147.42084	-35.06103	147.42071	1200	600	26	1	1	2017	Precast RCBC c/w Precast Headwalls on cast in-situ base slab	Wagga Wagga	Warren Faulkner

Data input completed by:	Warren Faulkner
Contact email address	w.faulkner@wagga.nsw.gov.au
Contact phone number:	0429-265-053
Relevant Asset Officer for queries:	Warren Faulkner
Contact email address	w.faulkner@wagga.nsw.gov.au
Contact phone number:	0429-265-053

Safety barriers	Local council reference	Road number	Start Lat	Start Long	End Lat	End Long	Start Terminal	End Terminal	Side	Length	Date Constructed	Comments	Council Name	Council Data Officer contact
1	Merino Road				-35.050007	147.408687	ET2000	ET2000	L	146	2017		Wagga Wagga	Warren Faulkner
2	Merino Road				-35.050208	147.40878	ET2000	ET2000	R	105	2017		Wagga Wagga	Warren Faulkner
3	Merino Road		-35.054533	147.416121	-35.055951	147.417524	ET2000	ET2000	L	205.5	2017		Wagga Wagga	Warren Faulkner
4	Merino Road		-35.054365	147.415697	-35.056402	147.417692	ET2000	ET2000	R	296	2017		Wagga Wagga	Warren Faulkner
5	East Bomen Road		-35.06241	147.421066	-35.063136	147.421452	ET2000	ET2000	L	88	2017		Wagga Wagga	Warren Faulkner
6	East Bomen Road		-35.062623	147.421053	-35.063352	147.421436	ET2000	ET2000	R	88	2017		Wagga Wagga	Warren Faulkner

Rest Areas	Local council reference	Road number	Lat	Long	Rest area Name	Type	Side	Toilets	Tables	Chairs	Bins	Surface type	Surface area	Location	Comments	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Slopes	Local council reference	Road number	Start Lat	Start Long	End Lat	End Long	Slope type	Slope side	Slope height	Slope angle	Slope length	Please note any special requirements or ongoing slope stability monitoring required. Include water table heights, pore pressures etc.	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Noise Wall	Local council reference	Road number	Start Lat	Start Long	End Lat	End Long	Construction type	Height	Length	Side	Location	Date constructed	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Medians	Local council reference	Road number	Start Lat	Start Long	End Lat	End Long	Type	Side	Length	Location	Date constructed	Council Name	Council Data Officer contact
1	1235	264	-35.00013	145.00003	-35.00015	145.00006	Raised Island	Centre	25		01/01/1994	Wagga Wagga	Joe Citizen
2													
3													
4													
5													
6													
7													
8													
9													
10													

Sediment basin	Local council reference	Road number	Lat	Long	Type	Side	surface area	Comments	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Stockpile Side	Local council reference	Road number	Lat	Long	Type	Side	surface area	Amount of Material in site	Licenced	Comments	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Wildlife structure	Local council reference	Road number	Start Lat	Start Long	End Lat	End Long	Type	Date constructed	Side	Comments	Council Name	Council Data Officer contact
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Special Conditions	Local council reference	Start Lat	Start Long	End Lat	End Long	Note any areas requiring special treatment /locations to be avoided/indigenous heritage/threatened species	Comments	Council Name	Council Data Officer contact
1						Rail Over Road Bridge	Council is the BSM of the Bridge - No RRIA	Wagga Wagga City Council	Warren Faulkner

Data input completed by:	Warren Faulkner
Contact email address	Faulkner.Warren@wagga.nsw.gov.au
Contact phone number:	0429-265-053
Relevant Asset Officer for queries:	Warren Faulkner
Contact email address	Faulkner.Warren@wagga.nsw.gov.au
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Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix H

Pomeroy Drive nominal works limit



Pomeroy Drive nominal works limit



Pomeroy Drive nominal works limit



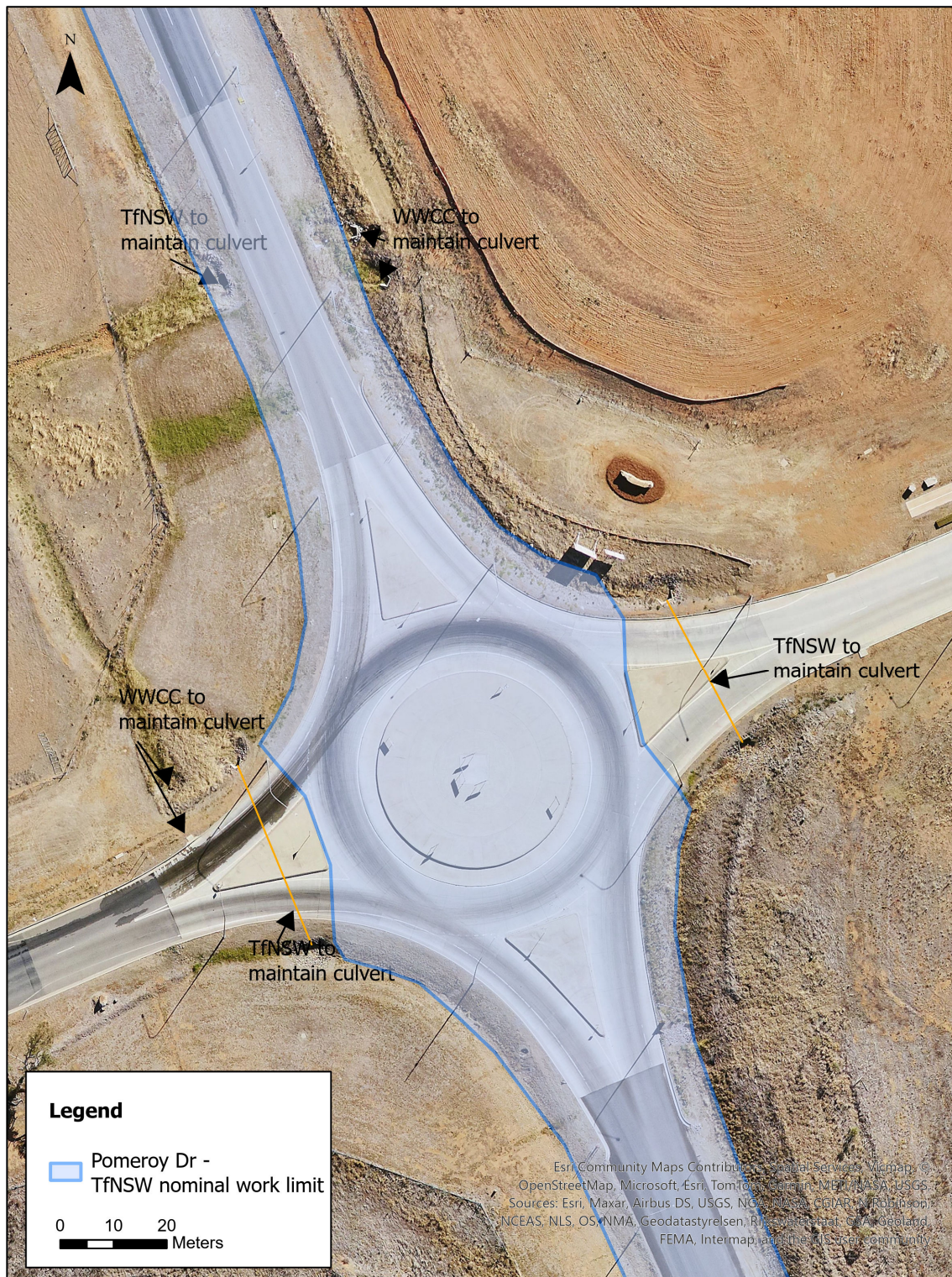
Pomeroy Drive nominal works limit



Pomeroy Drive nominal works limit



Pomeroy Drive nominal works limit



Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix I

Appendix C Process checklist for transfer of asset management

This checklist has been prepared as part of the transfer process and should be used in conjunction with the other Transfer Guideline documents. The purpose is to provide a summary of the main steps that should be followed during the transfer of assets and act as a reminder when actions are required.

Item no	Item	Required Y/N	Date required	Status
1	Acknowledgement and planning for transfer of the asset			
	.1 Arrange meeting between authorities			Complete
	.2 Form an "Asset Management Transfer" working party (w/p)			Complete
	.3 W/P prepare/agree on scope of transfer			Complete
	.4 Prepare a Schedule for the asset management transfer project. Aiming for November Transfer			Complete
2	Identification of records, data and information needed			
	.1 List of information required. Additional guidance available at ILC-MI-TP4-101-C01, "Handover of Documentation to Asset Management Checklist"			Complete
	.2 Transferring authority use best endeavours to provide data and information required			
3	Review, inspection, acceptance of asset condition, costs			
	.1 W/P reviews all documentation and prepares list of assets			Complete
	.2 Undertake joint inspection, consider any possible additional maintenance and operational items or issues			Complete
	.3 Asset condition recorded, add items not previously listed from any other source			Complete
	.4 Consider any environmental aspects and compliance in transfer			Complete
	.5 Check for any heritage or other similar items that may be involved			Complete
	.6 Review and assess road and general safety matters including impact on the user, safety barrier systems, signage, delineation, markings, and so on			Complete

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

TS 00051:1.0
Transfer of Asset Management Functions between Transport for NSW and other Road Authorities
Effective date: 28 June 2023

Item no	Item	Required Y/N	Date required	Status
	.7 Authorities review, agree on asset components condition, prepare condition report			Complete
	.8 Review outstanding property matters if any, resolve prior to transfer			Complete
	.9 Assess likely maintenance requirements and costs, WoL, and so on .			Complete
	.10 Prepare Asset Inspection Report, Pre-handover. Additional guidance available at ILC-MI-TP4-101-F03 Handover Report Template			Complete
4	Identification and management of defects			
	.1 Not intended that existing asset used for a period of time will be transferred "as new" or a "pristine" condition			
	.2 It would be reasonable to assume that the asset has been maintained to a condition commensurate with its function and traffic loading.			
	.3 In most instances the transfer of assets will occur using the existing operational and maintenance conditions agreed during the joint inspection			
	.4 Record any defects identified in the Transferred Asset Report			Complete
	.5 Negotiate and reach agreement on defects and actions required			Complete
	.6 Some defects may need monitoring if item is structural, safety, and so on			
	.7 The divesting authority to undertake normal routine maintenance up until formal transfer of the asset			
	.8 Any defects that present a potential safety risk shall be repaired by the divesting authority prior to transfer	Y	Oct 2025	
5	Special maintenance, asset items or operations required by the receiving authority			
	.1 Ensure continuity of operational and maintenance services during transition, particularly if there are specialised maintenance or servicing items involved	Y	Nov 2025	
	.2 Assess longer term implications, risks, arrange training or special equipment as required	NIL identified		
	.3 Consider use of contractors or other solutions			
	.4 Review cost for efficiency and any WoL implications			Complete

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

TS 00051:1.0
Transfer of Asset Management Functions between Transport for NSW and other Road Authorities
Effective date: 28 June 2023

Item no	Item	Required Y/N	Date required	Status
6	Transferred asset or project completion report			
	.1 Composite report prepared using all previous gathered data and information . Transferred Asset Report completed			Complete
	.2 W/P consider report, agree on details, any outstanding matters, further actions required			Complete
	.3 For new work or a project also refer to current processes in Asset Maintenance or Major Infrastructure, Handover procedures			
7	Final report, outstanding issues or matters arising from transfer			
	.1 List outstanding/unresolved matters, actions, and possible resolution	N		
	.2 W/P to consider report including financial implications	N		
	.3 Agreement between parties and final acceptance of transfer . Signed Asset Transfer Report	Y	Oct 2025	
8	Exchange of formal agreement and transfer of asset management			
	.1 To take place after all outstanding issues resolved and agreement reached			
	.2 Formal agreement prepared, signed, and exchanged	Y	Oct 2025	
9	Road classification and gazettal			
	.1 As required asset or road transferred as result of classification	Y	Nov 2025	
	.2 Gazettal to be done at earliest opportunity, or as required . Aiming for Nov 2025 Gazettal	Y	Nov 2025	
10	Asset management phase			
	.1 Commences after formal agreement concluded (or as otherwise decided)			
	.2 Receiving authority becomes responsible for management of the transferred asset	Y	Nov 2025	
	.3 This includes all future maintenance and operational matters associated with the asset	Y	Nov 2025	
	.4 TfNSW to update asset data in inventory information system	Y	Nov 2025	

Transferred Asset Report
Pomeroy Drive (formerly Merino Road)

Appendix J



EAST BOMEN - BYRNES ROAD

RIFL ROAD DESIGN - RAIL UNDERPASS

PILE:

- 1 THE INSTALLATION OF THE CAST IN PLACE PILE SHALL BE CARRIED OUT IN ACCORDANCE WITH RMS DAC 859
- 2 A GEOTECHNICAL STRENGTH REDUCTION $\gamma = 10.40$ HAS BEEN APPLIED TO THE ULTIMATE END BEARING AND ULTIMATE SHAFT ADHESION TO OBTAIN THE DESIGN GEOTECHNICAL STRENGTH IN ACCORDANCE WITH THE REQUIREMENTS IN AS 259
- 3 ROCK SOCKETS SHALL BE ROUGHENED. THE PILE BASE AND SHAFT TO BE CLEANED UP BY MECHANICAL AND/OR AIR LIFT CLEAN UP TECHNIQUES.
- 4 THE PILE SHAFT HAS BEEN DESIGNED ASSUMING SURFACE ROUGHNESS EQUIVALENT TO R20 OR BETTER. THE EQUIPMENT AND METHOD PROPOSED BY THE PILING CONTRACTOR TO ACHIEVE THE REQUIRED SOCKET ROUGHNESS SHALL BE APPROVED BY THE DSOB PRIOR TO COMMENCEMENT OF THE PILING WORKS.
- 5 PILE SOCKET LENGTH AND MATERIAL CLASS SHOWN IN THE DRAWING ARE MINIMUM REQUIREMENTS.
- 6 GEOTECHNICAL ENGINEER SHALL BE FINAL TIME ATTENDANCE DURING DRILLING OF ALL PILES TO VERIFY THE GROUND MODEL, ROCK MASS CLASSIFICATION OF THE SOCKET MATERIAL, PILE SOCKET LENGTH, END BEARING CAPACITY OF THE FOUNDING MATERIAL, FOUNDING CONDITIONS AND LEVELS TO BE CONFIRMED IN ACCORDANCE WITH RMS 859. THIS SHALL CONSTITUTE A HOLD POINT.
- 7 IF THE FOUNDING MATERIALS ARE DIFFERENT TO THOSE ASSUMED DURING THE DESIGN, THE DESIGNER'S ADVICE SHALL BE SOUGHT PRIOR TO PLACEMENT OF REINFORCEMENT AND CONCRETE. PILING FOUNDATION LEVEL (U/S OF PILE) SHALL NOT BE RAISED WITHOUT THE WRITTEN APPROVAL OF THE DSOB. PILING FOUNDATION LEVEL SHALL NOT BE LOWERED MORE THAN 150mm WITHOUT THE WRITTEN APPROVAL OF THE DSOB.
- 8 SHOULD ACTUAL SUBSURFACE CONDITIONS VARY FROM THE DESIGN PROFILE, THE SOCKET REQUIREMENTS SHALL BE EVALUATED BY THE DESIGNER.
- 9 DURING DRILLING OPERATION, IF THE SOCKET MATERIALS ARE NOT SELF-SUPPORTING AS ASSESSED BY THE CONTRACTOR, TEMPORARY STEEL CASING SHALL BE INSTALLED TO A LEVEL BELOW THESE MATERIALS. THE USE OF TEMPORARY CASING SHALL BE IN ACCORDANCE WITH RMS DAC 859. TEMPORARY STEEL CASING CAN BE TERMINATED AT A DEPTH WHERE THE MATERIAL FOUND BELOW THAT LEVEL HAS A SUFFICIENT STRENGTH TO SELF-SUPPORT THE DRILL HOLE. IF TEMPORARY CASING EXTENDS INTO THE ROCK SOCKET OR IF POLYMER FLUIDS ARE USED, THE SOCKET REQUIREMENTS SHALL BE RE-EVALUATED BY THE DESIGNER.
- 10 IF DURING THE OPERATION THERE IS AN INFLOW OF WATER AND/OR MATERIALS INTO THE EXCAVATION, THE CASING SHALL BE RE-DIVIDED UNTIL A NEW SEAL IS FORMED, WHERE SEALING AGAINST WATER INGRESS IS NOT PRACTICAL, AND THERE IS A RISK OF THE SOCKET BELOW THE CASING BECOMING UNSTABLE DUE TO DIFFERENTIAL WATER PRESSURE OR WATER INGRESS, THEN WATER LEVEL INSIDE CASING SHALL BE MAINTAINED AT OR ABOVE EXTERNAL GROUND WATER TABLE TO AVOID ADVERSE IMPACT TO THE SOCKET, AND CONCRETE SHALL BE PLACED BY TRIME METHOD IN ACCORDANCE WITH RMS DAC 859.
- 11 THE PLACING OF CONCRETE SHALL BE CARRIED OUT IN THE CONTINUOUS OPERATION.
- 12 TOLERANCES/PILES IN PILE WALLS SHALL BE CONSTRUCTED TO A TOLERANCE ON PLAN POSITION OF ± 7.5 MM AT THE SURFACE AND AN ALLOWABLE OFF VERTICALITY OF 1/100.
- 13 PILES SHALL BE TESTED FOR INTEGRITY IN ACCORDANCE WITH AS 2595 AND EN 5173:2010.
- 14 LOCATION OF UTILITIES AND SERVICES SHALL BE CONFIRMED PRIOR TO THE INSTALLATION OF PILES AND SHOULD BE RELOCATED AS REQUIRED.
- 15 TEMPORARY SUPPORT AND /OR EXCAVATION BEHIND REQUIRED DURING HEADSTOCK PREPARATION SHALL BE DETERMINED BY DSOB.

CONCRETE:

- 1 ALL WORKMANSHIP AND MATERIALS SHALL BE IN ACCORDANCE WITH AS5100, CURRENT EDITION WITH AMENDMENTS, EXCEPT WHERE VARIED BY THE CONTRACT DOCUMENTS.
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ELEMENT	EXPOSURE CLASS	BOTTOM (mm)	SIDES (mm)	TOP (mm)
ALL BUND	B1	30	30	30
PILES	B1	45	45	45
PRECAST HEADSTOCKS	B1	30	30	30
PRECAST GIRDERS	B1	30	30	30
REINFORCED CONCRETE WALLS	B1	30	30	30
SHOTCRETE	B1	30	30	30

WORK-AS-EXECUTED

Sheet No

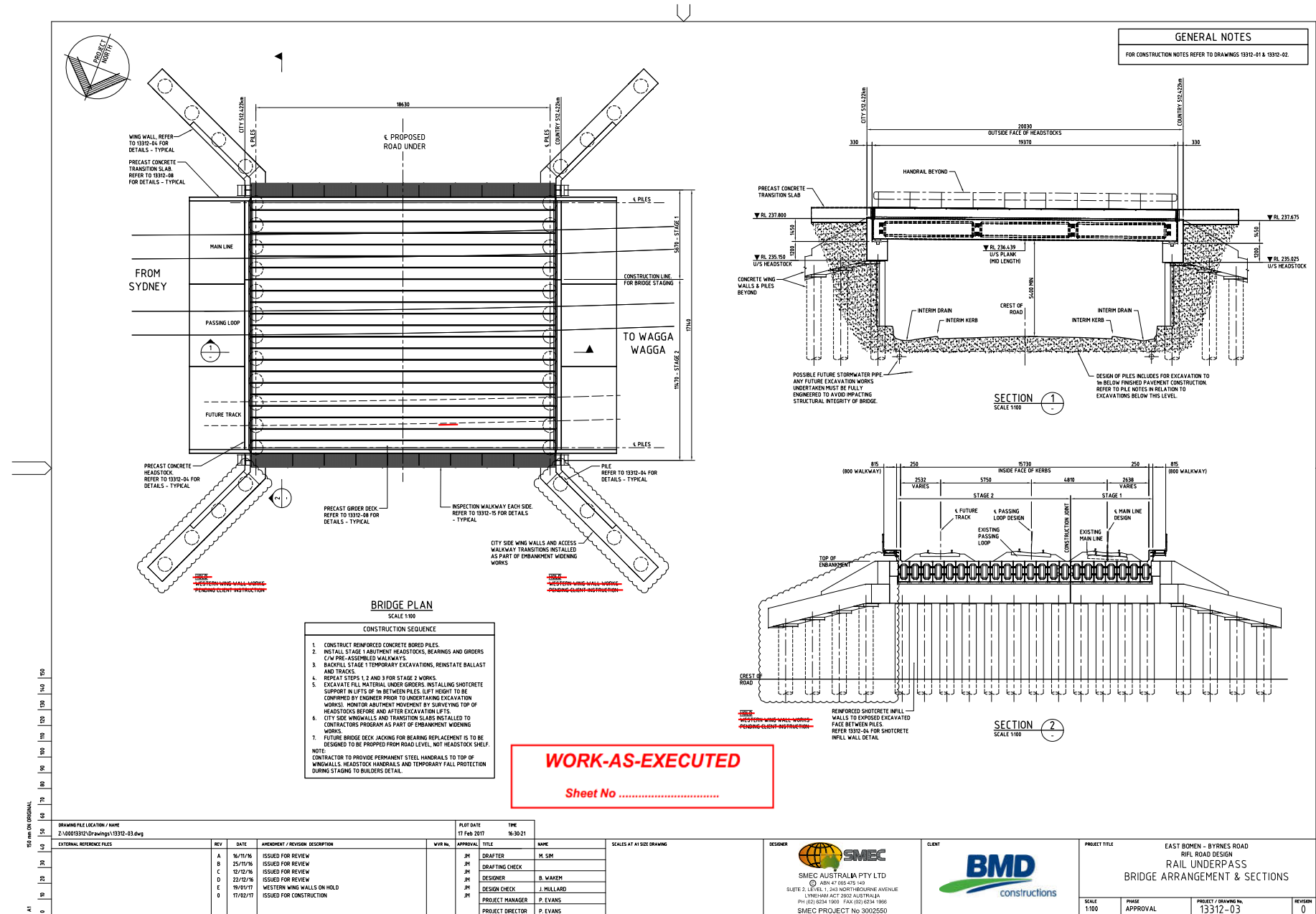
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B	25/11/16	ISSUED FOR REVIEW	JM		DRAFTING CHECK			
C	11/12/17	ISSUED FOR CONSTRUCTION	JM		DESIGNER	B. WAKEN		
			JM		DESIGN CHECK	J. MULLARD		
					PROJECT MANAGER	P. EVANS		
					PROJECT DIRECTOR	P. EVANS		

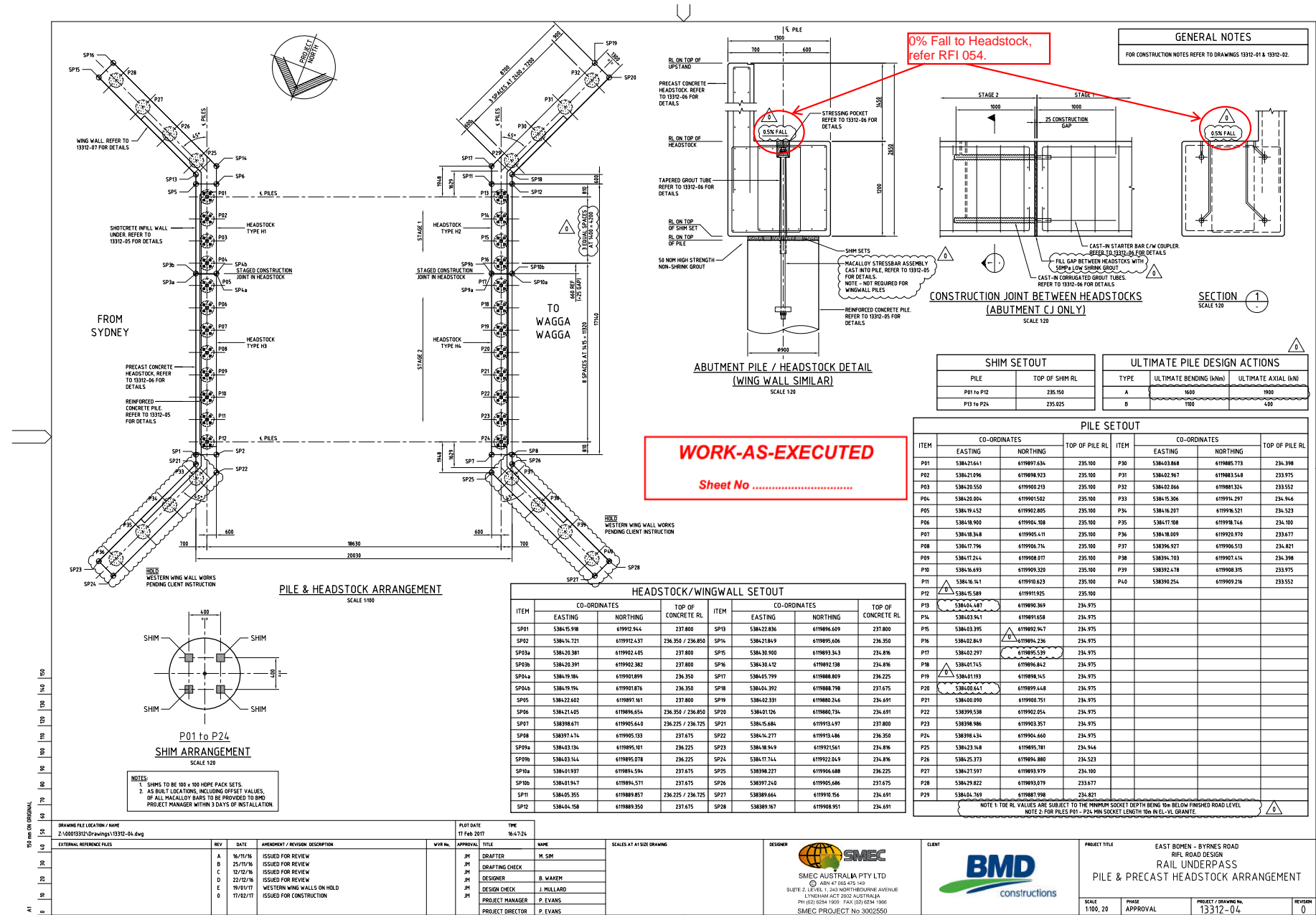
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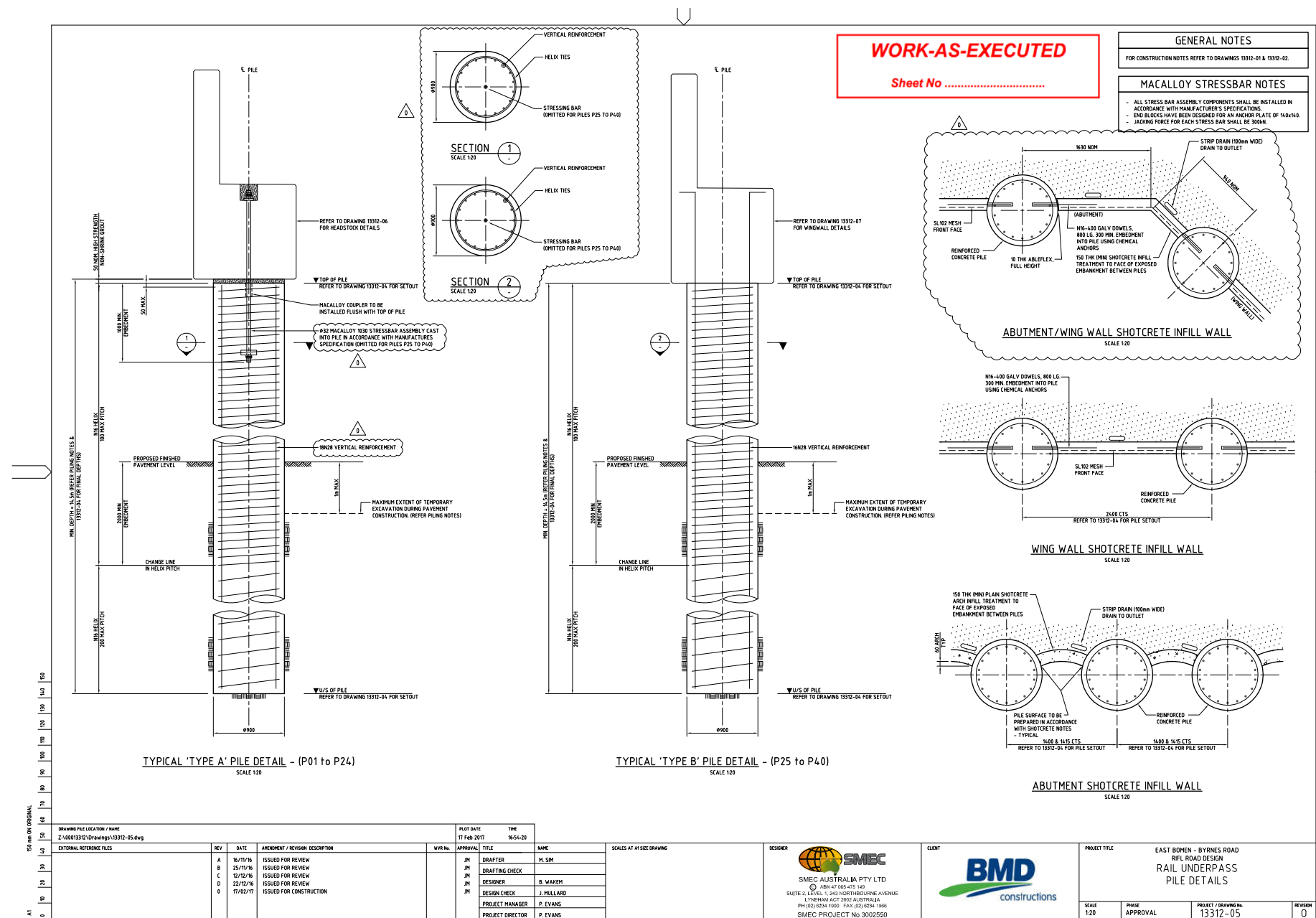
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SMC AUSTRALIA PTY LTD	
1/200 47 700 470	
SUITE 2, LEVEL 1, 240 NORTHBOURNE AVENUE	
LYNEDRAM ACT 2602 AUSTRALIA	
PH (02) 6234 1800 FAX (02) 6234 1906	
SMC PROJECT NO 3002250	

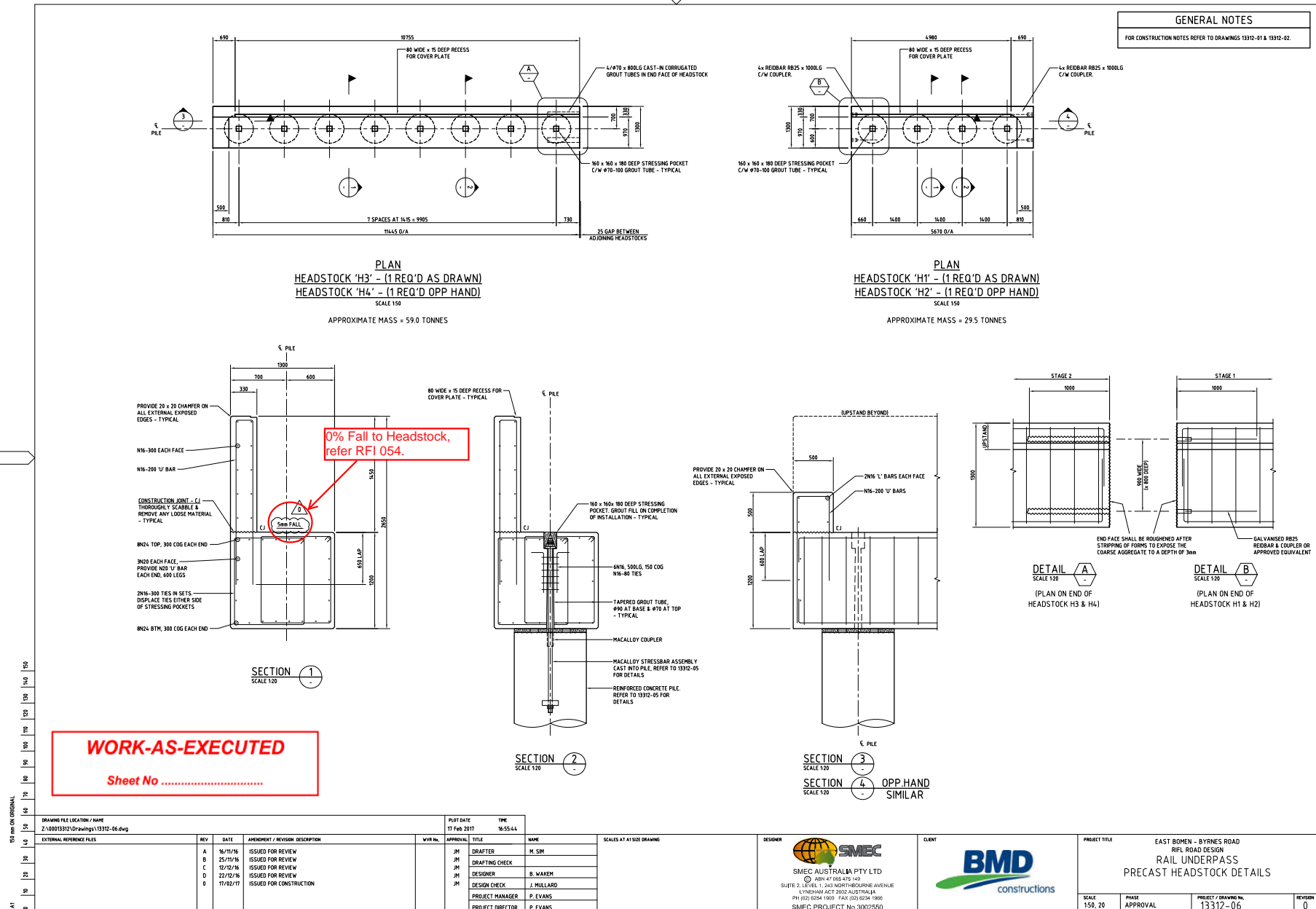
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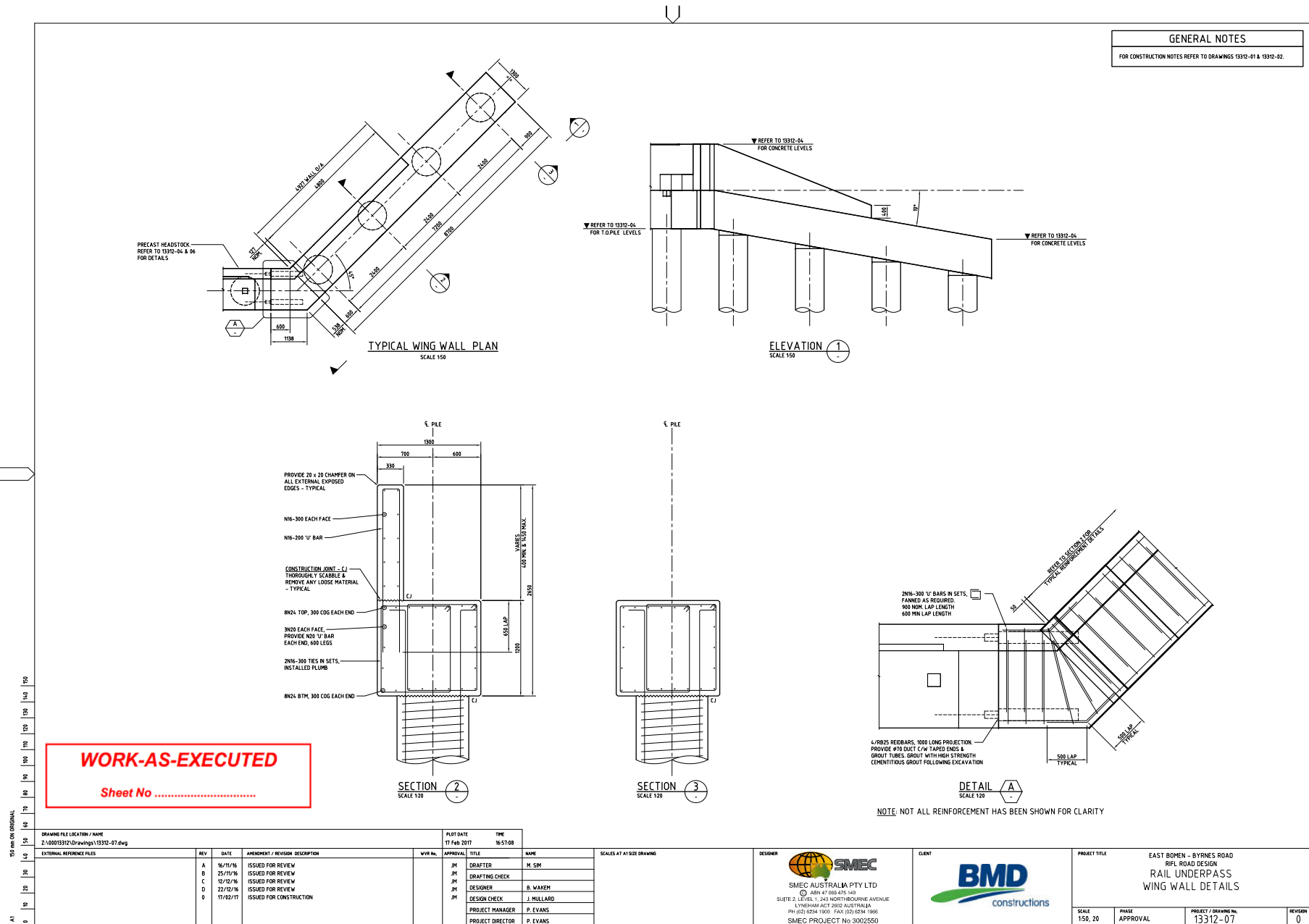
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SCALE	N.T.S.
PHASE	APPROVAL
PROJECT / DRAWING NO	13312-02
REVISION	0

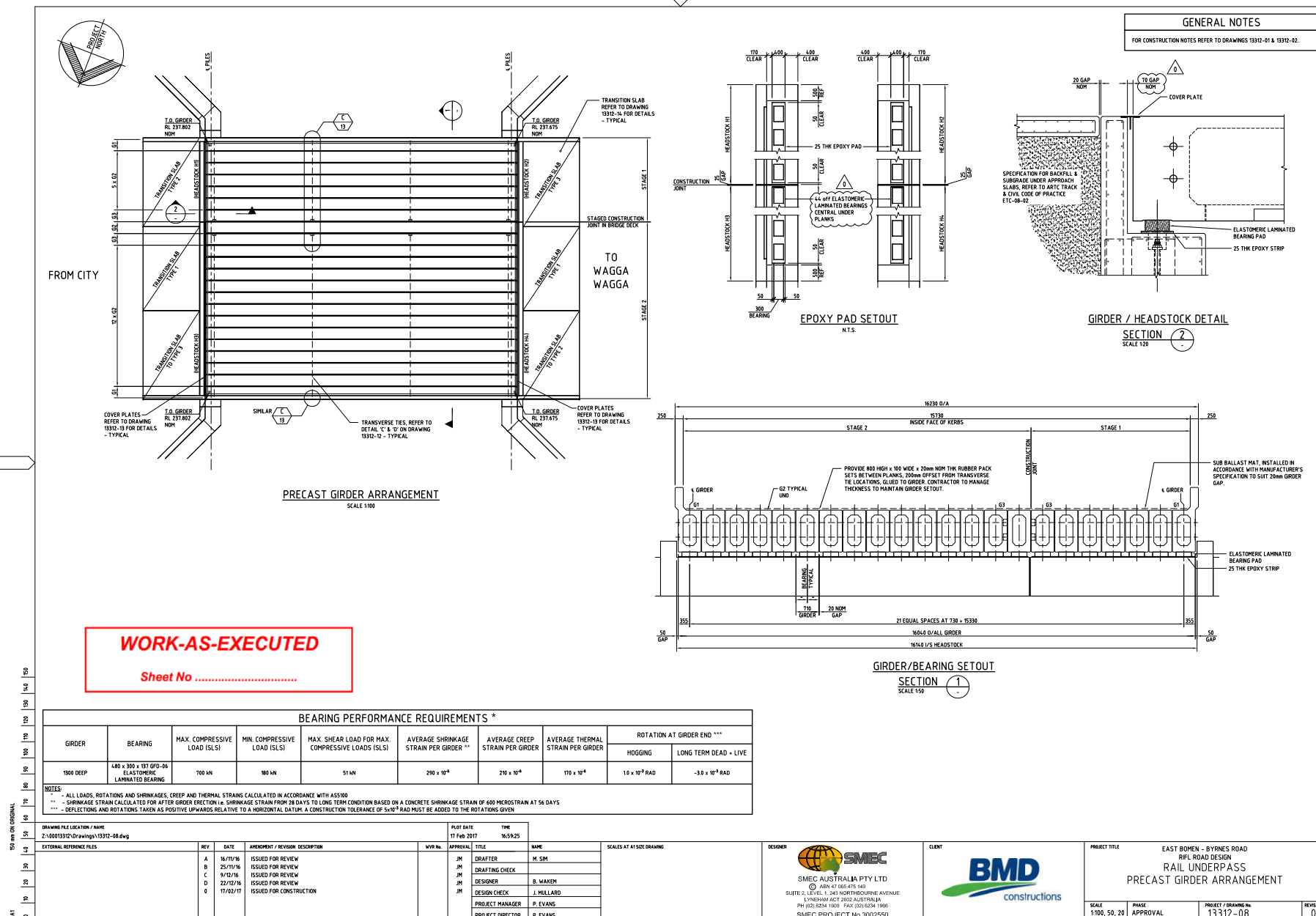


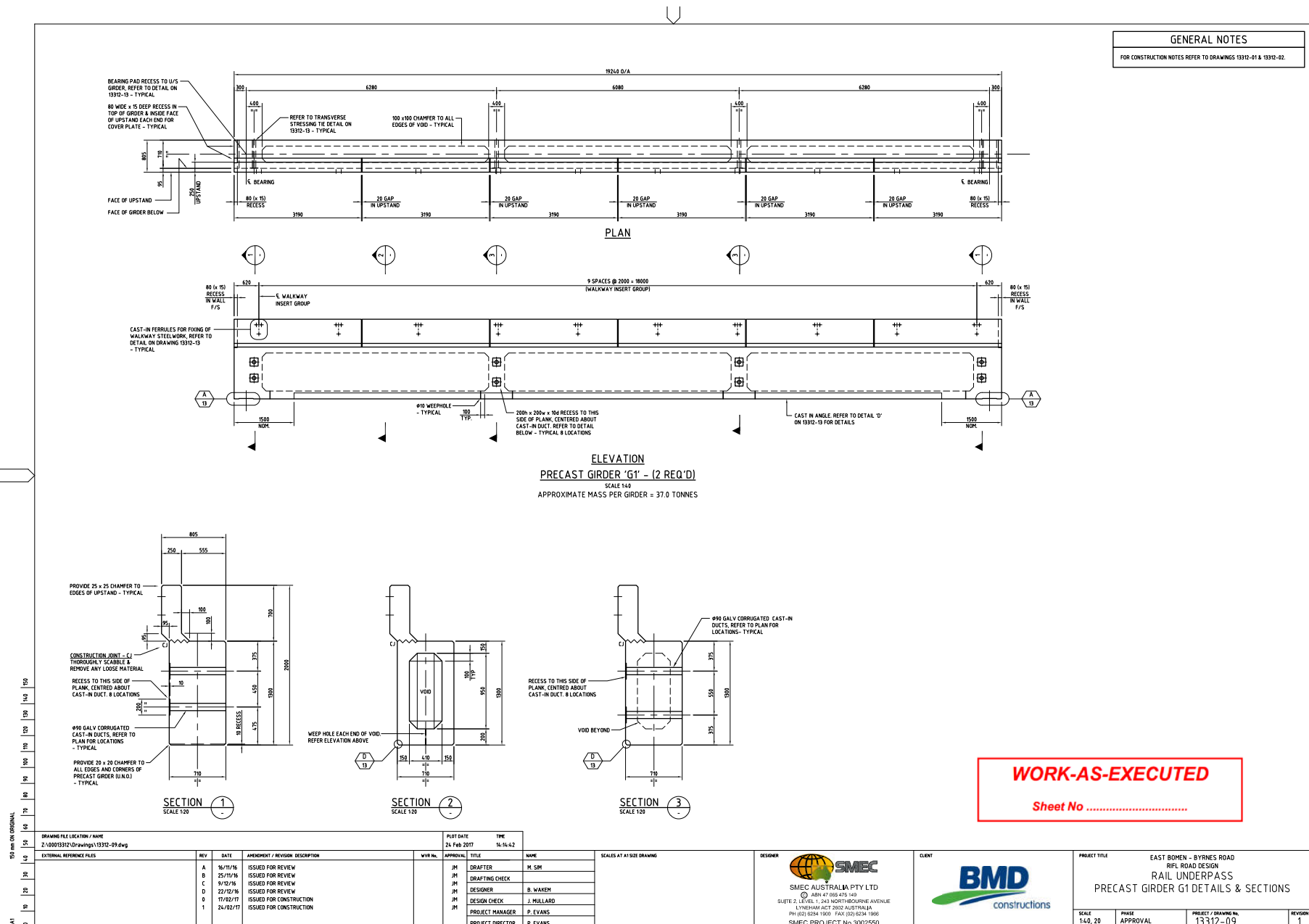


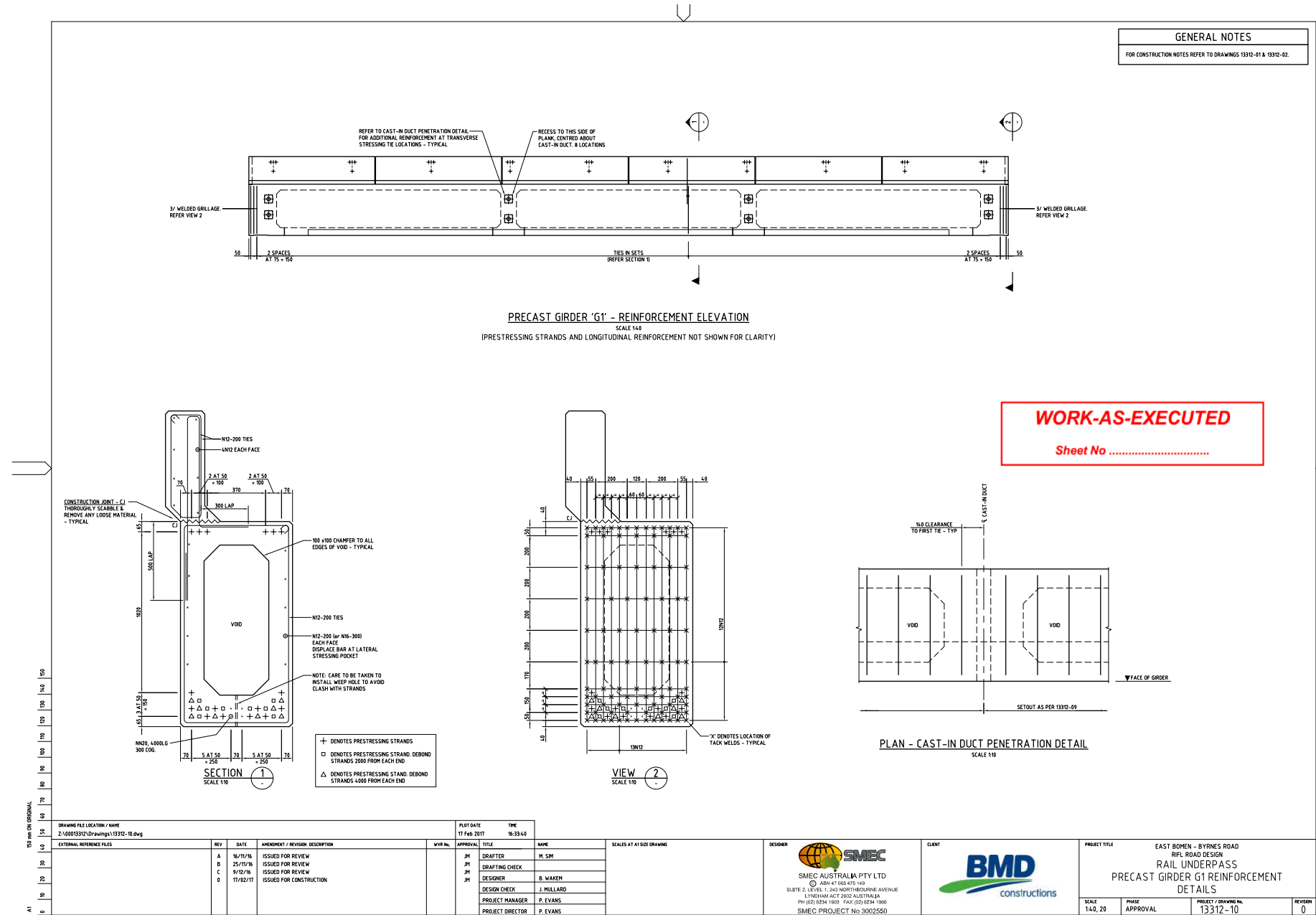


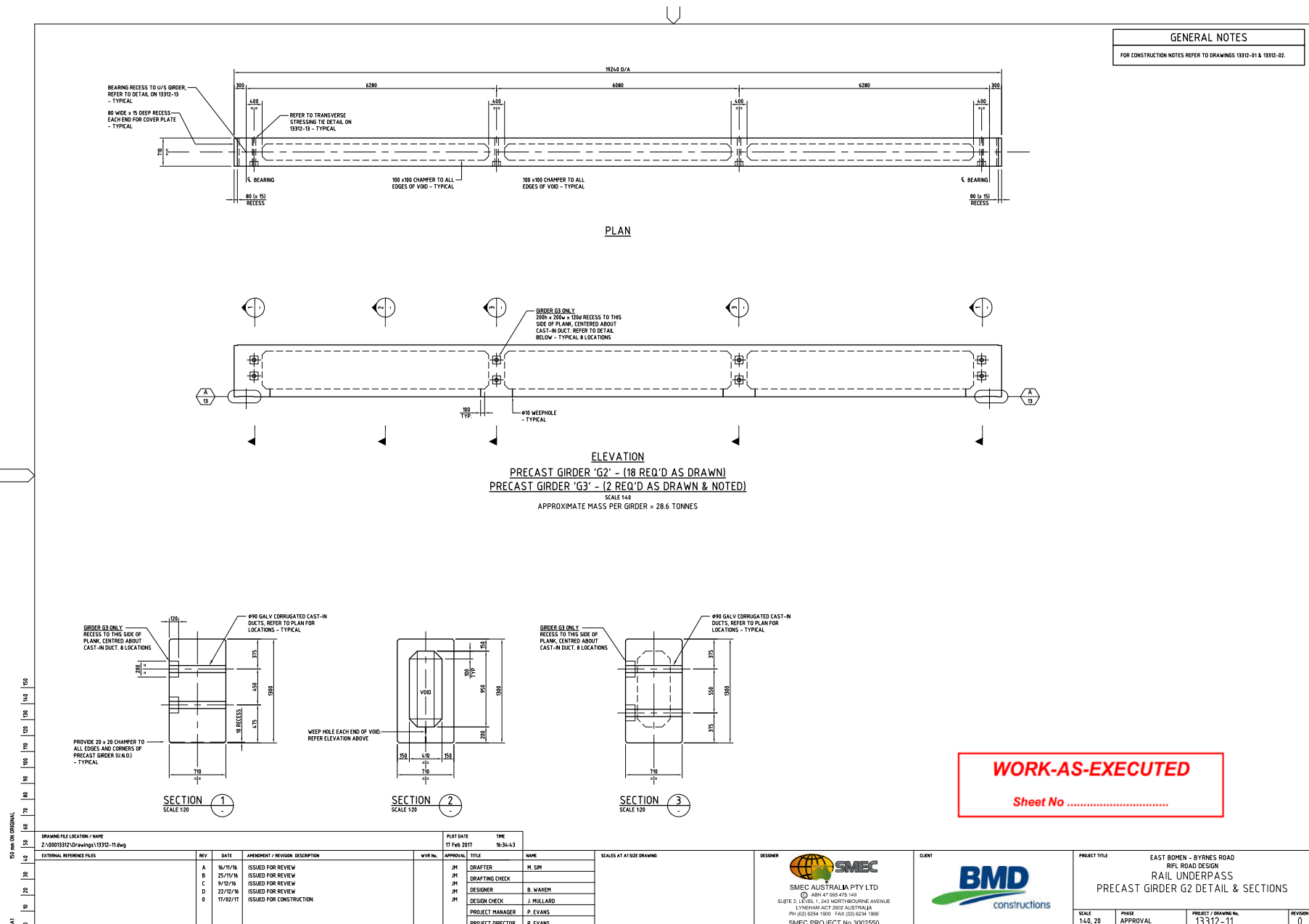


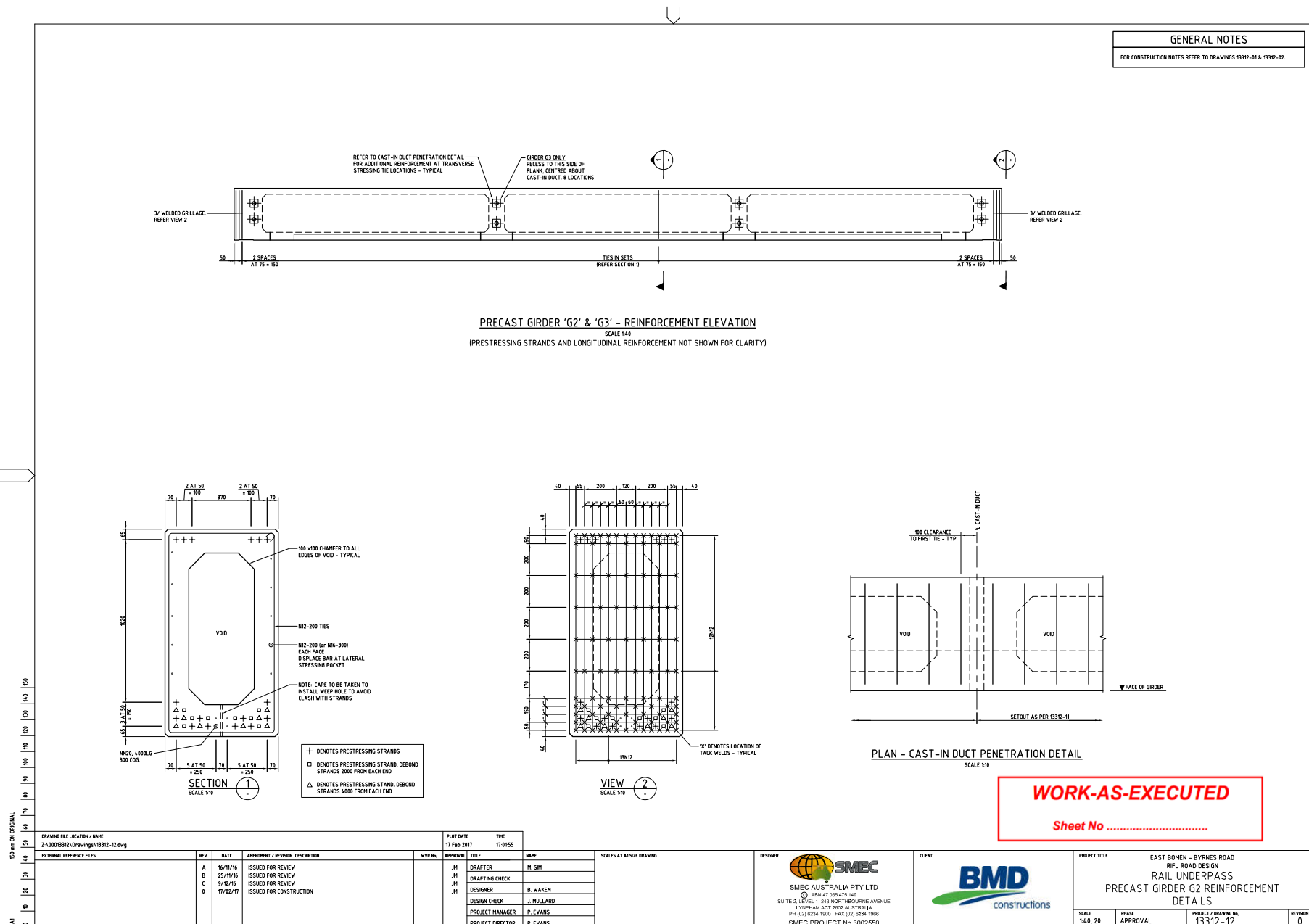


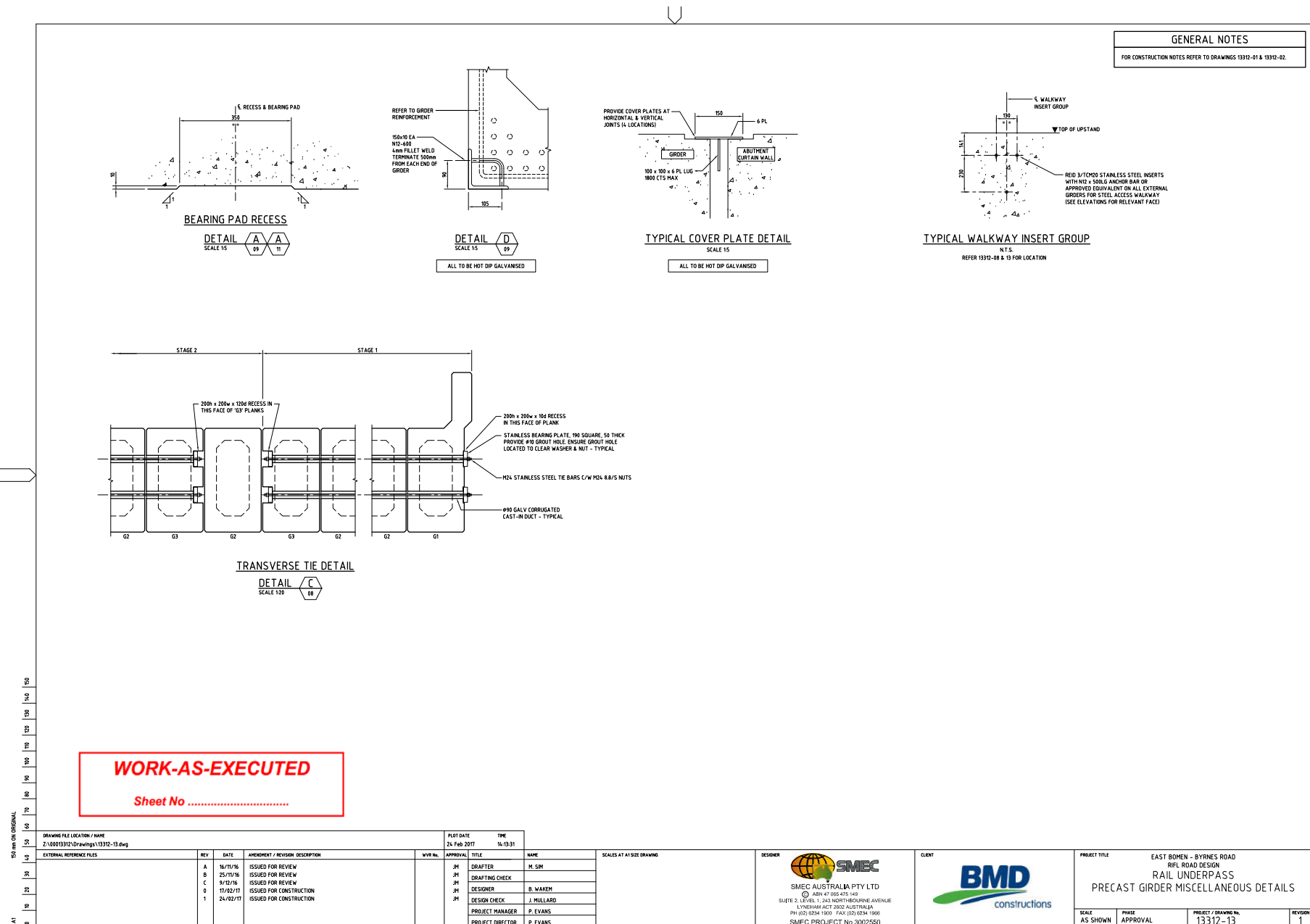


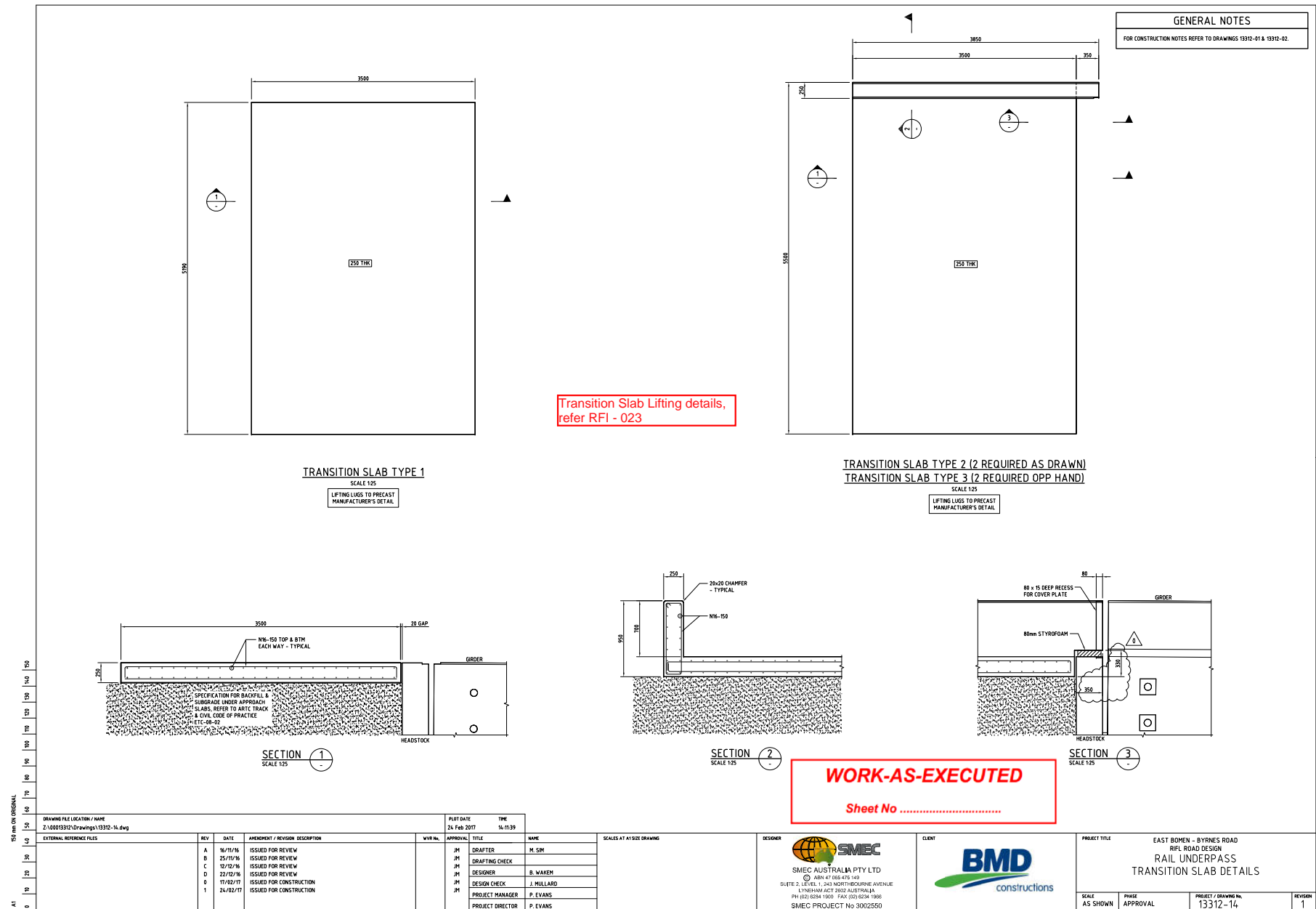


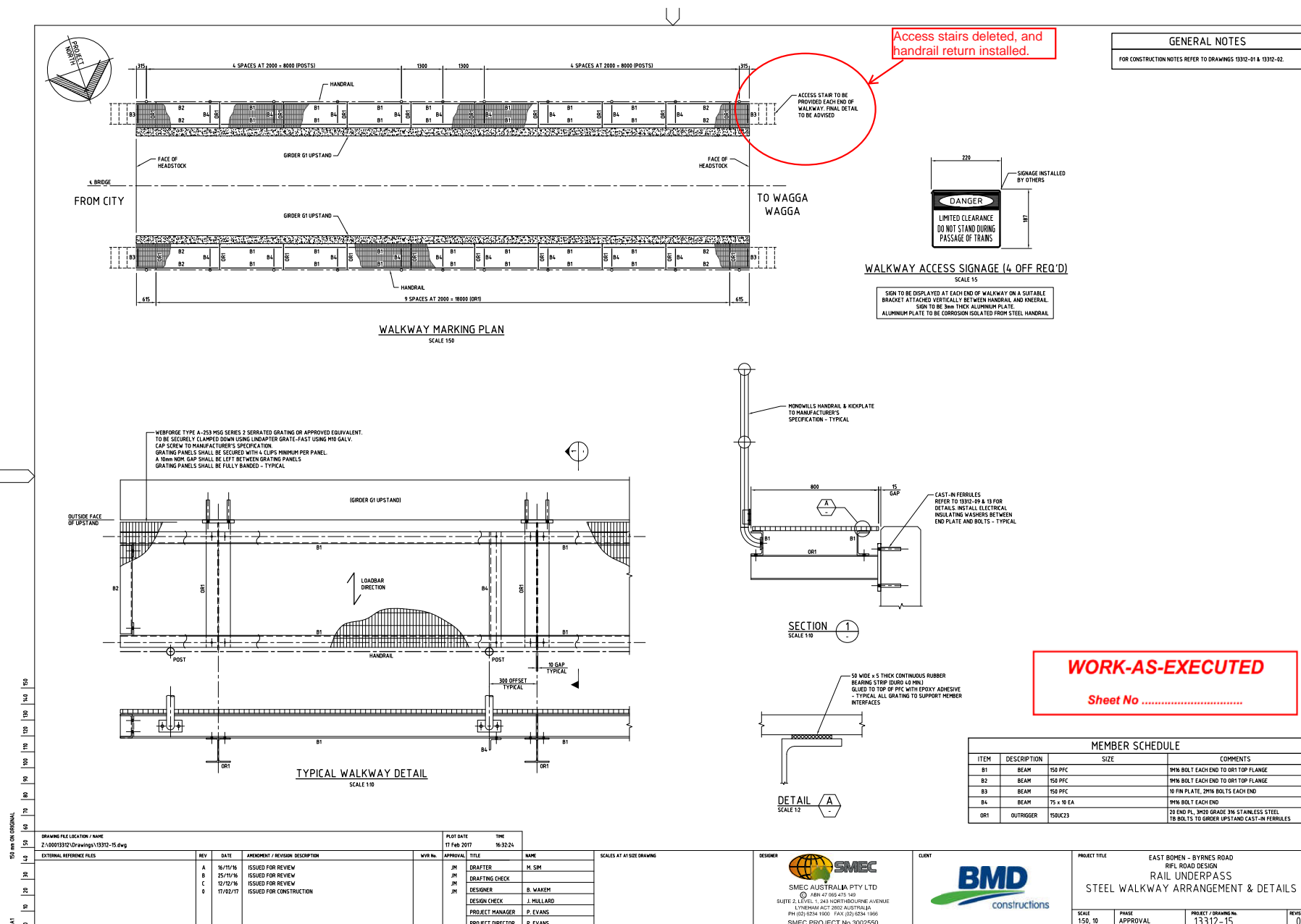














Acknowledgement of Country

Wagga Wagga City Council yali gulbali-yanhi ngurambang Wiradyuri.
Walumaldhaany-galang bala mayiny Wiradyuri.
Yindyamali-yanhi mudyiganggalang-bu balumbambal-bu balugirbam-bu.
Yindyamali-yanhi bagaraygan ngurambang-guwal-i yandu murunwigi
Wagga Wagga-dha.
Ngiyanhi gulbali-bu yindyamali-bu guwiinyguliyalagu buyaa-bu giilaang-
galam-bu.
Ngiyanhi gulbali-bu yindyamali-bu guwiinyguliyalagu dhaagun-bu bila-
galam-bu nganha Wiradyuri-giyalang bala burrambin-bu nurranurra-bu.
Gulbali-yanhi Wiradyuri mayiny bagaraygan-guwal-bu bala yarruwala-bu
waluwin-bu walanbam-bu dhirrangal-bu.

Wagga Wagga City Council acknowledges the traditional custodians of the
land, the Wiradjuri/Wiradyuri people, and pays respect to Elders past, present
and future and extends our respect to all First Nations Peoples in Wagga
Wagga.

We recognise and respect their cultural heritage, beliefs and continuing
connection with the land and rivers.

We also recognise the resilience, strength and pride of the Wiradjuri/Wiradyuri
and First Nations Communities.



Need help understanding this document?

Translation Service

This document contains important information.

If you have any questions on this document and need an interpreter, please call the Translating and Interpreting Service (TIS) on 131 450. Ask them to call Wagga Wagga City Council on 1300 292 442. Our business hours are Monday to Friday 8.30am-5pm.

Kurmanji Kurdish | Kurdî Kurmancî

Dî vê belgê de hin zanyariyên giring hene.

Eger ti pirsên we hene li ser vê belgeyê u pêdiviya we bi wergêrekî heye, ji kerema xwe telefoni Xizmeta Wergêran (TIS) bike li ser 131 450. Ji wan re bêje ku telefoni Wagga Wagga City Council bikin li ser 1300 292 442. Saetên me yên karkirinê ji Duşemê heta Înê ji 8:30 heta 5ê êvarê ye.

Malayalam | മലയാളം

ഈ ഡോക്യുമെന്റിൽ പ്രധാനപ്പെട്ട വിവരങ്ങൾ അടങ്ങിയിരിക്കുന്നു.

ഈ ഡോക്യുമെന്റ് സംബന്ധിച്ച് നിങ്ങൾക്ക് എന്തെങ്കിലും ചോദ്യങ്ങളുണ്ടെങ്കിൽ, കൂടാതെ ഒരു വ്യാഖ്യാതാവിനെ ആവശ്യമുണ്ടെങ്കിൽ, ട്രാൻസലേഷൻ ആൻഡ് ഇന്റർപ്രീറ്റേഷൻ സർവീസിനെ (TIS) 131 450 എന്ന നമ്പറിൽ വിളിക്കുക. 1300 292 442 എന്ന നമ്പറിൽ വാഗ് വാഗ് സിറ്റി കൗൺസിലിലേക്ക് വിളിക്കാൻ അവരോട് ആവശ്യപ്പെടുക. തിങ്കൾ മുതൽ വെള്ളി വരെ രാവിലെ 8.30 മുതൽ വൈകിട്ട് 5 വരെയാണ് ഞങ്ങളുടെ പ്രവൃത്തി സമയം.

Chinese (Simplified) | 简体中文

本文件包含重要信息。

如果您对本文有任何疑问且需要翻译，请致电笔译和口译服务处（Translating and Interpreting Service，即 TIS）131 450。并要求他们联络 Wagga Wagga 市政厅：1300 292 442。我们的工作时间是周一至周五上午 8:30 至下午 5:00。

National Relay Service

If you have a hearing or speech disability, contact Wagga Wagga City Council using the National Relay Service (NRS).

Call 133 677 then dial 1300 292 442.

Filipino

Ang dokumentong ito ay naglalaman ng mahalagang impormasyon.

Kung mayroon kang anumang tanong tungkol sa dokumentong ito at kailangan mo ng interpreter, mangyaring tawagan ang Translating and Interpreting Service (TIS) sa 131 450. Hilangin sa kanila na tawagan ang Wagga Wagga City Council sa 1300 292 442. Ang aming mga oras ng negosyo ay Lunes hanggang Biyernes 8:30 ng umaga-5 ng hapon.

Arabic | العربية

يحتوي هذا المستند على معلومات هامة.

إذا كانت لديك أي أسئلة حول هذا المستند وتحتاج إلى مترجم شفهي، فيرجى الاتصال بخدمة الترجمة التحريرية والشفهية (TIS) على الرقم 131 450. اطلب منهم الاتصال بمجلس بلدية مدينة Wagga Wagga على الرقم 1300 292 442. ساعات العمل لدينا من الاثنين إلى الجمعة من الساعة 8:30 صباحًا حتى 5 مساءً.

Punjabi | ਪੰਜਾਬੀ

ਇਸ ਦਸਤਾਵੇਜ਼ ਵਿੱਚ ਮਹੱਤਵਪੂਰਨ ਜਾਣਕਾਰੀ ਸ਼ਾਮਲ ਹੈ।

ਜੇਕਰ ਤੁਹਾਡੇ ਕੋਲ ਇਸ ਦਸਤਾਵੇਜ਼ ਬਾਰੇ ਕੋਈ ਸਵਾਲ ਹਨ ਅਤੇ ਦੁਬਾਸੀਏ ਦੀ ਲੋੜ ਹੈ, ਤਾਂ ਕਿਰਪਾ ਕਰਕੇ 131 450 'ਤੇ ਟ੍ਰਾਂਸਲੇਟਿੰਗ ਐਂਡ ਇੰਟਰਪ੍ਰੀਟਿੰਗ ਸਰਵਿਸ (TIS) ਨੂੰ ਫ਼ੋਨ ਕਰੋ। ਉਹਨਾਂ ਨੂੰ ਵਾਗਾ ਵਾਗਾ ਸਿਟੀ ਕੌਂਸਲ ਨੂੰ 1300 292 442 'ਤੇ ਫ਼ੋਨ ਕਰਨ ਲਈ ਕਹੋ। ਸਾਡੇ ਕਾਰੋਬਾਰੀ ਘੰਟੇ ਸੋਮਵਾਰ ਤੋਂ ਸ਼ੁੱਕਰਵਾਰ ਸਵੇਰੇ 8.30 ਵਜੇ ਤੋਂ ਸ਼ਾਮ 5 ਵਜੇ ਤੱਕ ਹਨ।

Nepali | नेपाली

यस कागजातमा महत्त्वपूर्ण जानकारी उपलब्ध छ।

यदि तपाईंसँग यस कागजातको बारेमा कुनै प्रश्नहरू छन् र तपाईंलाई दोभाषे चाहिन्छ भने, कृपया अनुवाद र दोभाषे सेवा (TIS) लाई १३१ ४५० मा फोन गर्नुहोस्। उहाँहरूलाई वागा वागा सिटी काउन्सिललाई १३०० २९२ ४४२ मा फोन गर्न लगाउनुहोस्। हाम्रो कामकाजी समय सोमबारदेखि शुक्रबार बिहान ८.३० देखि साँझ ५ बजेसम्म हो।

Cover image: Jim Elphick Tennis Centre

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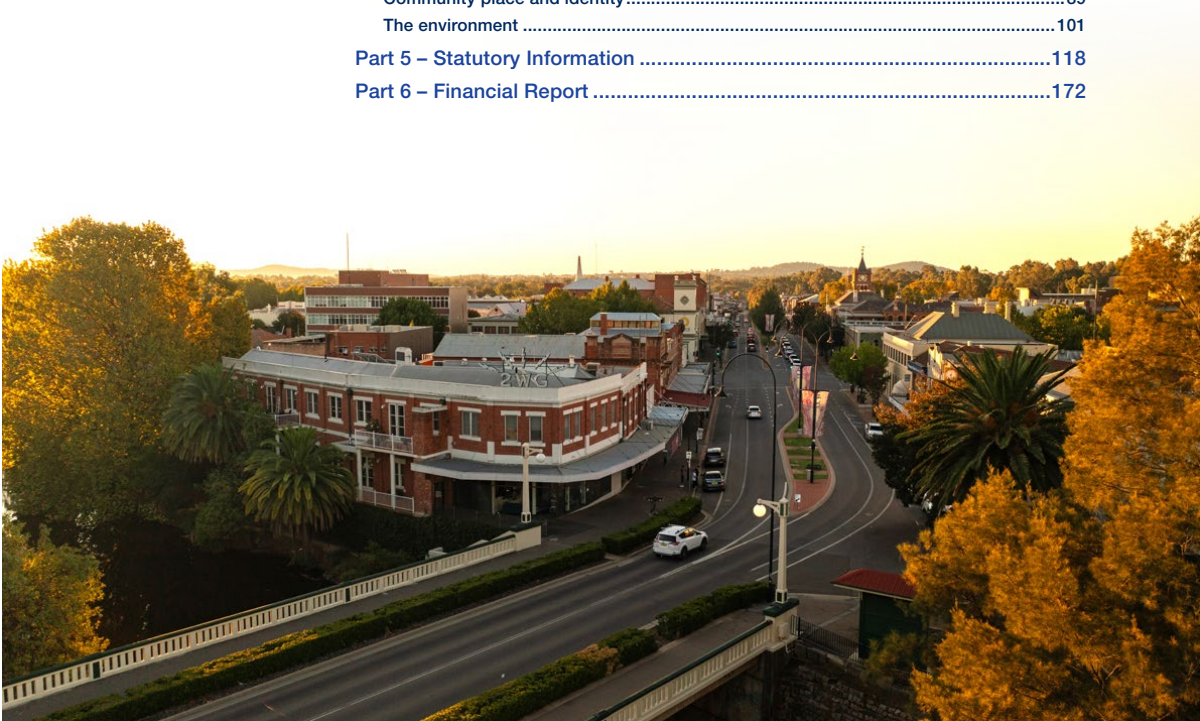
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How to read this report

Through this report, we look at what we've accomplished during the year and the progress we've made in implementing Council's Delivery Program 2022/23-2025/26 through the 2024-25 Operational Plan

This report is supported by Council's 2024/25 Performance Reports available at wagga.nsw.gov.au

Section 1	Welcome to the Annual Report This section introduces the annual report with messages from our Mayor and General Manager. It provides the context for our community planning including vision, priorities and strategic directions.
Section 2	Our Community and Council Provides an overview of key community and council statistics. Introduces our Councillors and Council's leadership team, organisational structure and service delivery areas.
Section 3	Our year in review Summarises key achievements and highlights from the past year including our financial and quadruple bottom line performance, major events and projects and recognises achievements and the contributions of volunteers to the community.
Section 4	Delivery Program and Operational Plan This section outlines Council's achievements in implementing our Delivery Program 2022/23 - 2025/26 through the 2024-25 Operational Plan, and reports on the effectiveness of the principal activities undertaken to achieve the objectives in the year.
Section 5	Statutory Information The Local Government Act, regulations and other guidelines and legislation require Councils to report on a range of statutory information.
Section 6	Financial Report Our financial report provides an overview of our financial performance and position. It includes an overview of key financial benchmarks and the results of our business activities in accordance with the National Competition Policy for Local Government.



Message from the Mayor

I am extremely proud of how the collective contributions of our community, Council staff and investment from business, industry and government have contributed throughout the year to progress our vision for Wagga Wagga to be a thriving, innovative, connected and inclusive community.

Our city continues to attract and benefit from significant local, regional and statewide projects. The Wagga Health & Knowledge Precinct is integrating healthcare, education, and research facilities to support the city's growing population and workforce needs. This year's opening of the UNSW Rural Biomedical Science Centre at the Wagga Wagga campus provides a state-of-the-art medical education hub located next to the Wagga Wagga Base Hospital.

Our future growth is being underpinned by large scale projects such as the Defence Estate Upgrades at Air Force and Army bases, Hume Link and Energy Connect energy supply projects, the widening of Marshall's Creek Bridge and the Wagga Wagga Special Activation Precinct.

Wagga continues to be a centre for sporting excellence with the completion this year of two major projects. Stage 1 of the Bolton Park Sports Hub saw the \$9.15M redevelopment of the Jim Elphick Tennis Centre into an international standard tennis facility whilst a \$5M upgrade of the Bill Jacobs Athletics Centre has transformed the facility into a state-of-the-art athletics track and field venue. Our healthy lifestyles are supported by the growth of our active travel network with Koorngal Road and Forest Hill links commencing and \$4.9M in funding secured for a new Plumpton Road link to connect the Southern Growth Area. Our recreation assets continue to be a key feature of our city with parks in Lake Albert, Lloyd and Mount Austin renewed and renovations to three gardens and the farmyard attraction at the Botanic Gardens, Zoo and Aviary.

Our reputation as a visitor destination has continued to strengthen, with 30% of the 100,000 attendees at the Festival of W and 28% of the 4,500 Wagga Wagga Comedy Fest patrons travelling from outside the region. The 2024 Festival of W was recently named a finalist in the Major Festivals and Events category at the NSW Tourism Awards. For the seventh consecutive year, Wagga Wagga was also proud to host the Junior State Cup Southern Conference carnival at the Jubilee Park Precinct.

The liveability and connectedness of our city is further enhanced by community programs and events such as Spring Jam, FUSION BOTANICAL, FRESH intergenerational program, Refugee Week, NAIDOC Week and Seniors Week. These programs are important annual events and showcase the diversity and community spirit of Wagga Wagga.

While Wagga Wagga continues to grow, it is important to retain the character of what makes the city a great place to live and work. Each year we see our community spirit alive and well through the commitment of our community organisations and recognition of community members through our annual Australia Day Awards, Council's Annual Grants Program and Clubgrants. These grant programs received significant interest with a combined \$429,875 made available to community organisations. I also acknowledge the dedication, time and energy over many years that our Australia Day Award recipients have given to our community and encourage everyone to seek opportunities to contribute to community projects and volunteer organisations.

This year saw Council adopt a new Community Strategic Plan, Wagga Wagga 2050. This plan was informed by over 2500 submissions and identifies the community's main priorities and aspirations for the future.

On behalf of Councillors, I thank the community for their contribution and engagement and look forward to achieving our new vision for Wagga Wagga – a vibrant, growing and sustainable regional city. I would also like to thank staff and Councillors for their contributions throughout the year



Councillor Dallas Tout
Mayor of the City of Wagga Wagga

Message from the General Manager

Welcome to our 2024/25 Annual Report. This report outlines the services, projects and achievements delivered over the past year, along with our operational and financial performance. It provides an overview of Council's financial position, explaining our revenue sources and how funds and resources have been used to deliver essential services and infrastructure for our community.

Financial Performance

The 2024/25 financial statements report a net operating surplus from continuing operations of \$28.82M when capital grants and contributions are included and a net operating deficit before capital grants and contributions of \$17.21M. Council met five (5) of the six (6) performance indicators outlined within the Financial Statements, with the Operating performance ratio (>0%) which measures Council's achievement of containing operating expenditure within operating revenue not met due to a reduction in the advanced financial assistance grant payment from 85% to 50%. Financial sustainability will continue to be a key challenge for Council in future years amid continuing rising costs and revenue limitations.

Operational Performance

Our operational plan for 2024/25 included 268 actions across five strategic directions identified in our Community Strategic Plan, Wagga Wagga 2040 (CSP). 90% of these actions were completed or on track for completion. A detailed account of the services delivered against each of the five strategic directions contained in the CSP is provided in this report.

Council Plans

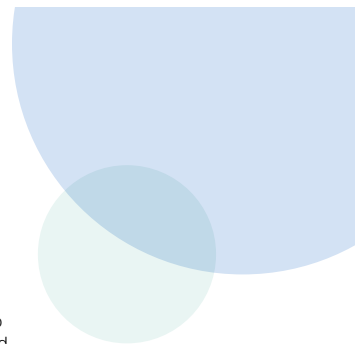
Following extensive community consultation Council endorsed a new CSP, Wagga Wagga 2050 in April 2025. This new CSP provides Council's long term strategic direction and will be implemented by our Delivery Program and Operational Plan 2025-2029. This plan includes outstanding and in-progress actions from our 2024/25 Operational Plan.

Other notable plans endorsed by Council during the year reflect our focus on economic, social, environmental and civic leadership considerations. These included the Destination Management Plan 2025-2034, adoption of the Marrambidya Wetland Plan of Management and the development of a Regional Drought Resilience Plan in conjunction with Lockhart Shire Council. Consultation was also completed to support the renewal of our Reconciliation Action Plan

Importantly, in our current economic climate, a significant step forward was taken to improve local housing outcomes over the next 15 years, with the draft Local Housing Strategy (LHS) and draft Interim Affordable Housing Paper (IAHP) placed on public exhibition. Providing a future vision for housing in Wagga Wagga, these plans address key questions such as how much housing we need, where that housing should be located and what type of housing we want to see built. Progress has also been made on the draft CBD Masterplan and the Northern Growth Technical Studies, which will help shape future urban development and investment across the city. In addition, Council endorsed and submitted a planning proposal to the Department of Planning, Housing and Infrastructure for Gateway determination to rezone land within Zone 1 of the Southern Growth Area, which will enable the development of approximately 2,900 additional dwellings to support Wagga Wagga's long-term growth.

Capital Works

Council's capital works program budget totalled \$87M with \$57M completed during the year. This delivery gap largely stemmed from delays in projects in the Southern Growth Area. In addition to a range of recreational projects, two of our key services, the Livestock Marketing Centre



(LMC) and Gregadoo Waste Management Centre (GWMC) continued to improve their capacity, efficiency and compliance with a range of projects delivered throughout the year including sheep and cattle draft ramps and installation of sheep and goat electronic identification and at LMC and waste cell extension projects at GWMC.

The maintenance of infrastructure is critical to our long-term success. Programmed maintenance is completed against our core assets including roads, sewer and buildings. We continue to work on improving our road network with 300,918m² of roads resealed and our unsealed network receiving 487km of grading, 61km of resheeting and 157km of grading in response to community requests. A listing of works completed is included within this report.

Civic Leadership

Council has advocated to government and industry to protect and support the best interests of our community throughout the year. Ongoing advocacy priorities include the Wagga Wagga Airport, the minimisation of the impact of Inland Rail and the protection of prime agricultural land. Council was granted an extension to the Airport lease for 12 months to 30 June 2026 while engagement with the Commonwealth Department of Defence continued throughout the year with an aim to secure a long-term lease for the Wagga Airport.

We continue to seek opportunities to improve Council's operations including compliance and the efficiency and effectiveness of our service delivery. This included the completion of a service review, three internal audits and the development of a new Work, Health and Safety framework and system.

Awards and Recognition

The strength of our cultural facilities was recognised during the year with significant awards being received by the Museum of the Riverina, Wagga Wagga City Library and Wagga Wagga Art Gallery. Our Destination and Events team were named as a finalist at the Business NSW Top Tourism Town Awards and the NSW Tourism Awards. The latter recognises the significant contribution the team makes to our tourism industry including training, promotion and the strategic direction provided by the Destination Management Plan.

Council has continued to implement a trainee, apprentice and cadet program to attract and train local talent with 28 trainees (5.4% of Council's full time equivalent employees) employed during the year. The success of this program and its participants was recognised with a trainee awarded State Trainee of the Year and Wagga Wagga Civic Theatre receiving industry recognition for its traineeship program.

Thank you

There are many more achievements beyond those highlighted here that have been made possible through the dedicated service and collaboration of our Councillors, staff and volunteers. I am grateful for these efforts and the impact on making Wagga Wagga an attractive and prosperous regional city.



Peter Thompson
General Manager
Wagga Wagga City Council

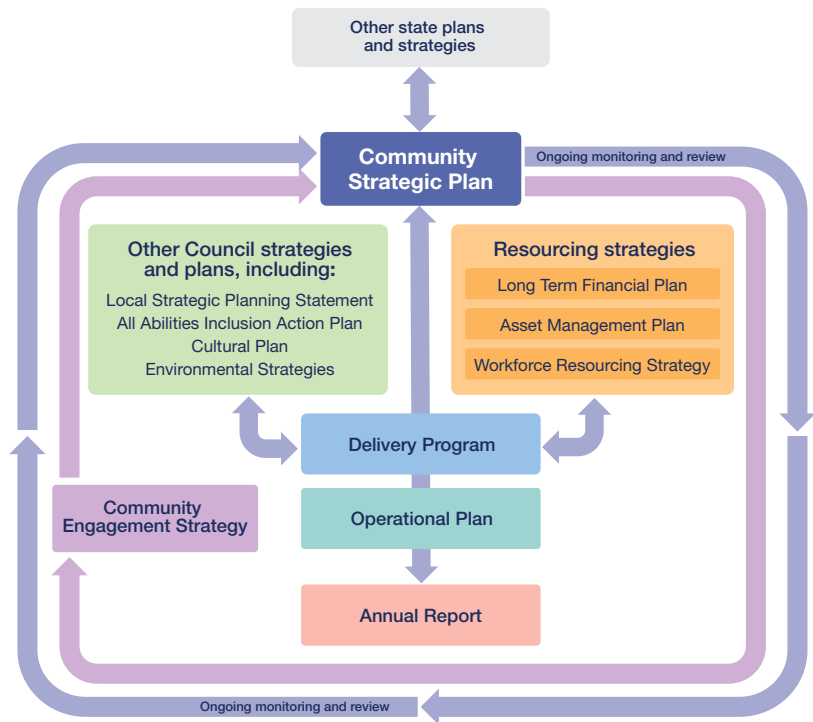
Integrated Planning and Reporting

Wagga Wagga City Council is committed to the principles of integrated planning and reporting (IP&R) and this framework guides council in bringing plans and strategies together in a way that supports a clear vision for the future and provides an agreed roadmap for delivering community priorities and aspirations.

Community is at the heart of the IP&R framework, engagement is critical to understand the community's vision for the future and priorities to feed into key elements of the framework.

How our plan fits together

The Integrated Planning and Reporting (IP&R) framework forms part of the Local Government Act 1993. It was introduced in 2009 and has transformed the way councils in NSW develop, document and report on plans for the future of their communities.



Community vision, principles and priorities

Our vision for the future

“In 2040 Wagga Wagga will be a thriving, innovative, connected and inclusive community on the Murrumbidgee. Rich in opportunity, choice, learning and environment, Wagga Wagga is a place where paths cross and people meet.”

Our guiding principles

To ensure that we achieve the community vision in the future, it is necessary that we start embedding elements of that vision into today’s planning. Four key words have been chosen by the community to be used as guiding principles in planning for our future.

Thriving

Growth
Development
Success
Liveability
Healthy
Sustainable
Strong economy

Innovative

Creative
New ideas and thinking
Entrepreneurial leading
Efficient and effective
Creating best practice

Connected

Feeling part of a community
Relationships
Communication technology
Place and space integration
Heritage
Networking

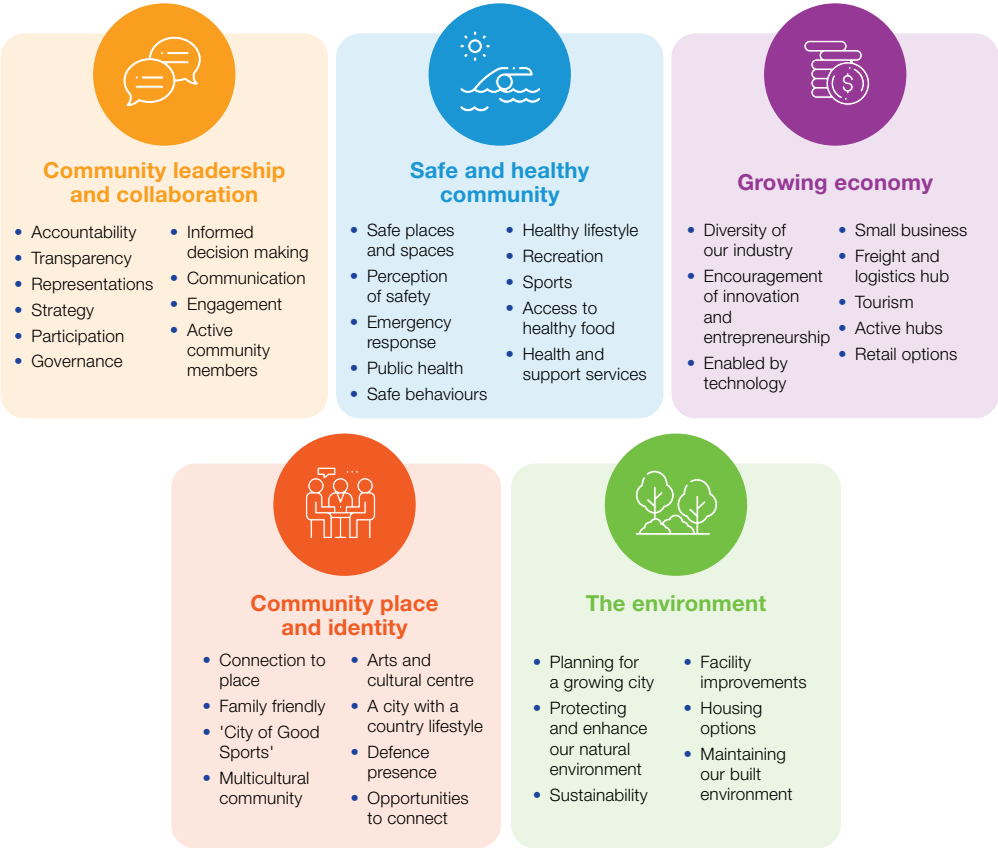
Inclusive

Including everyone
Accessibility
All cultures and backgrounds
Friendly
Inviting
Equal opportunity
Fair
Welcoming

Our strategic directions

The five strategic directions as set out in the Community Strategic Plan 2040 provide the structure for this report.

These are our focus areas for achieving our community's long-term priorities and goals and, ultimately, our community's vision for the future. Our five strategic directions are:





Part 2 Our Community and Council

Our community profile



Population

68,951

Current population (ABS ERP 2024)

85,000

Expected population by 2050

35

Median age

6.6%

Aboriginal and Torres Strait Islander population



Diversity

9%

Language at home other than English

11.4%

People in Wagga Wagga born overseas

From those born overseas, the top 3 birthplaces were:

1. India
2. United Kingdom
3. Iraq

People groups



48.6%

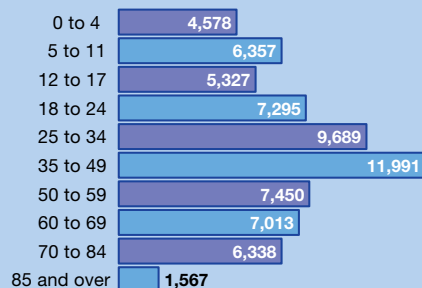
Male



51.4%

Female

Age groups



Disadvantage

989

SEIFA score on index of disadvantage¹

10.3%

Mental health condition

5.9%

Need for assistance due to disability

257

Homeless persons estimated (.id)

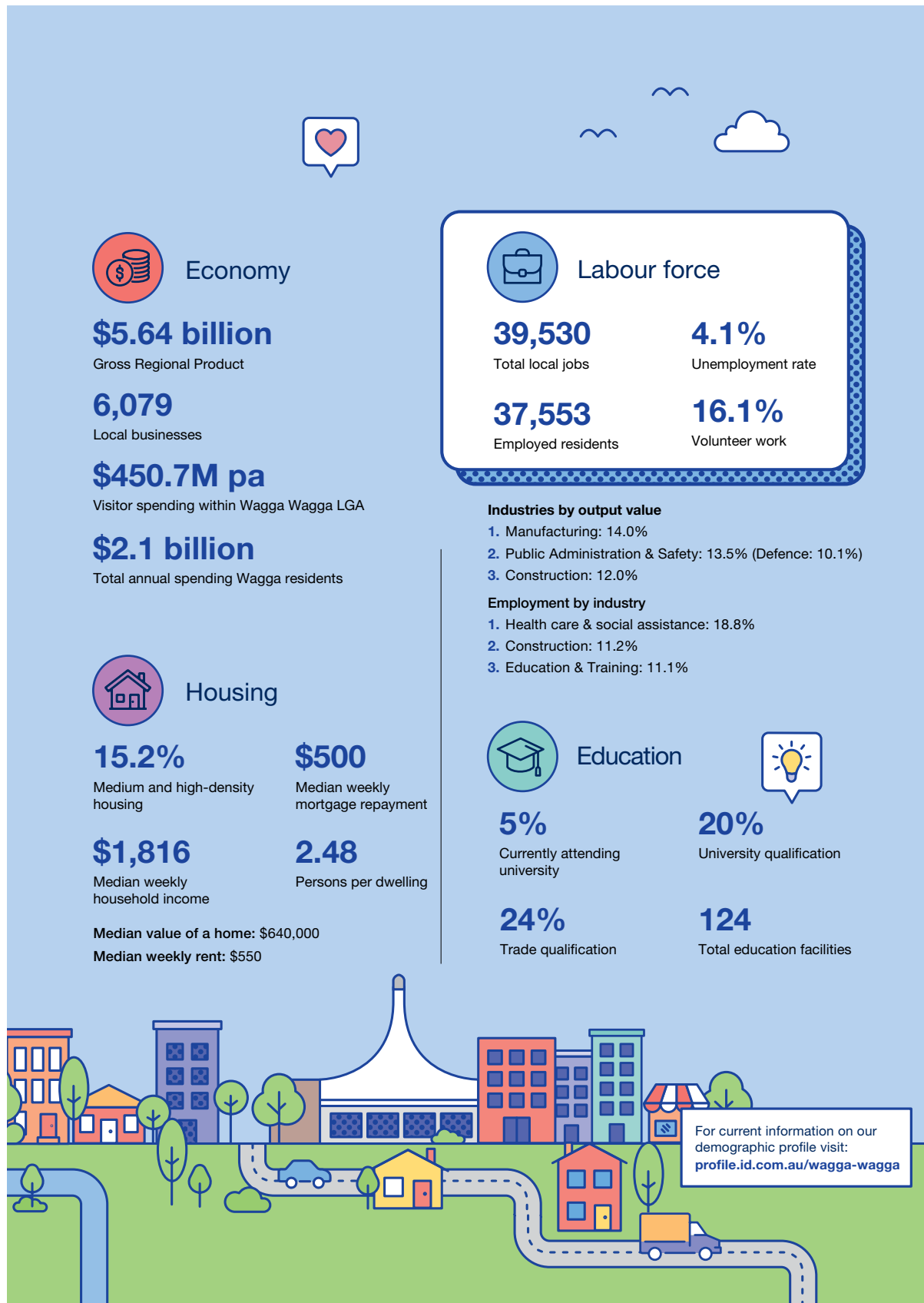
8.4%

Disengaged youth²

¹ The SEIFA (Socio-Economic Indexes for Areas) score of 989 indicates a slightly lower average of socio-economic advantage compared to the national average of 1000.

² In 2021, 8.4% of 15 to 24 year-olds in Wagga Wagga were disengaged with employment and education, compared to 10.5% in Regional NSW.

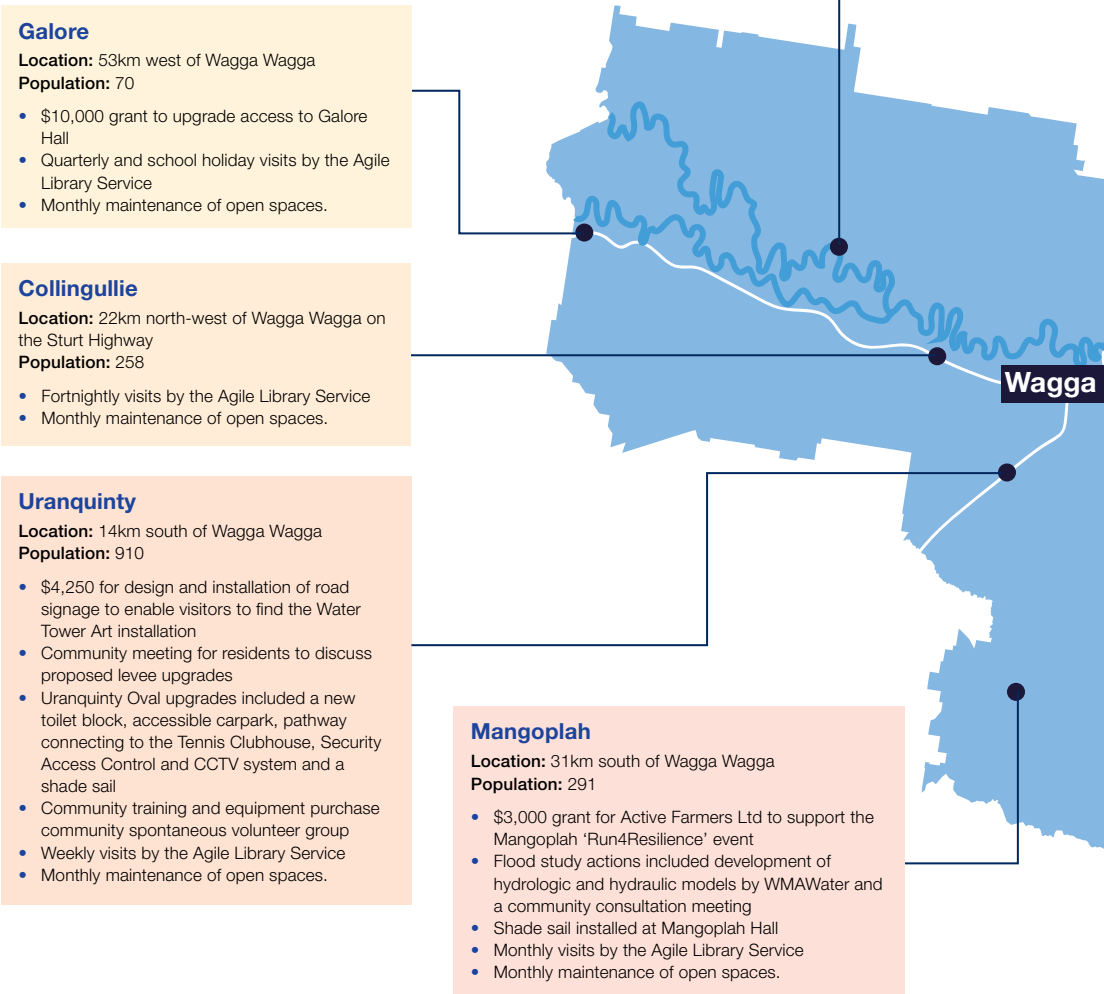
Sources: National Economics (NIEIR), .id, CBA, IQ, ABS/WWCC, PropTrack, 2021 census data and Tourism Research Australia (TRA 2023).

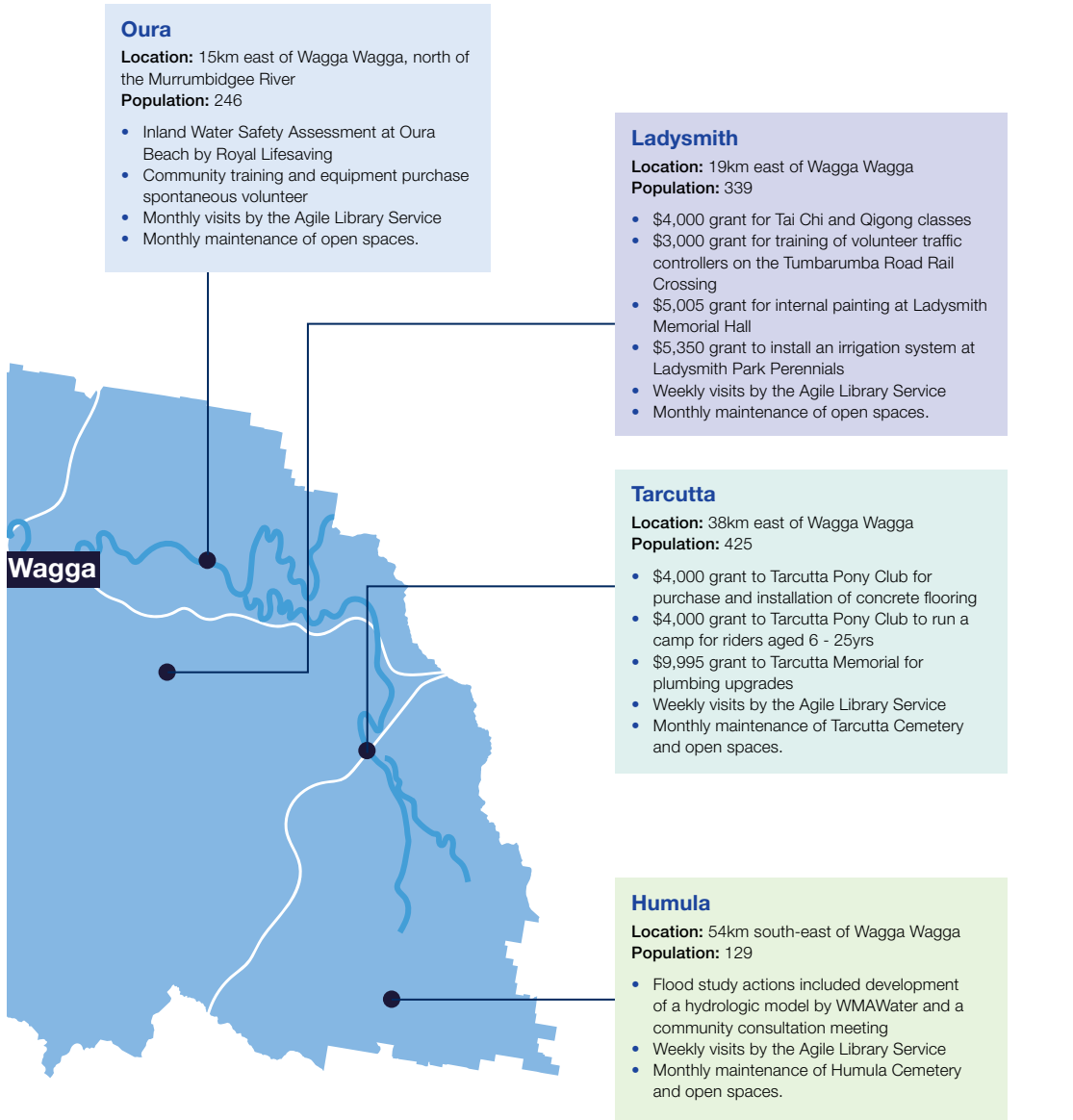


Villages

The nine villages and the farmland surrounding Wagga Wagga are a vital element of our local community.

Council's servicing of each village reflects community preferences, available resources and projects identified in Council plans and strategies. Our annual grants program supports the delivery of additional services within each village by community organisations.





City infrastructure

Wagga Wagga City Council serves an area of over 4800 square kilometers, maintaining roads, parks, playgrounds, stormwater, sewage, cultural and sporting facilities and more.

Council manages infrastructure that may go unnoticed but makes the city run smoothly. Here is a brief overview:

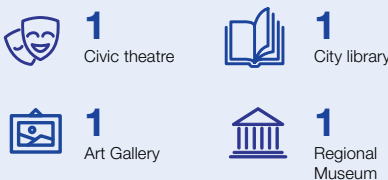
Playgrounds, open space & recreation



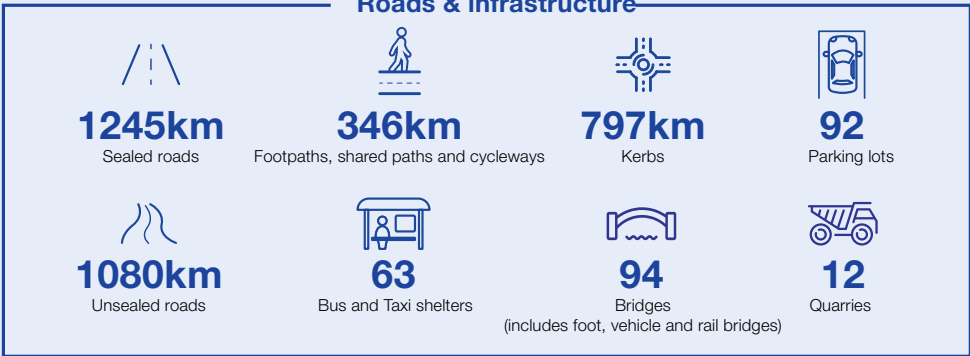
Community Centres

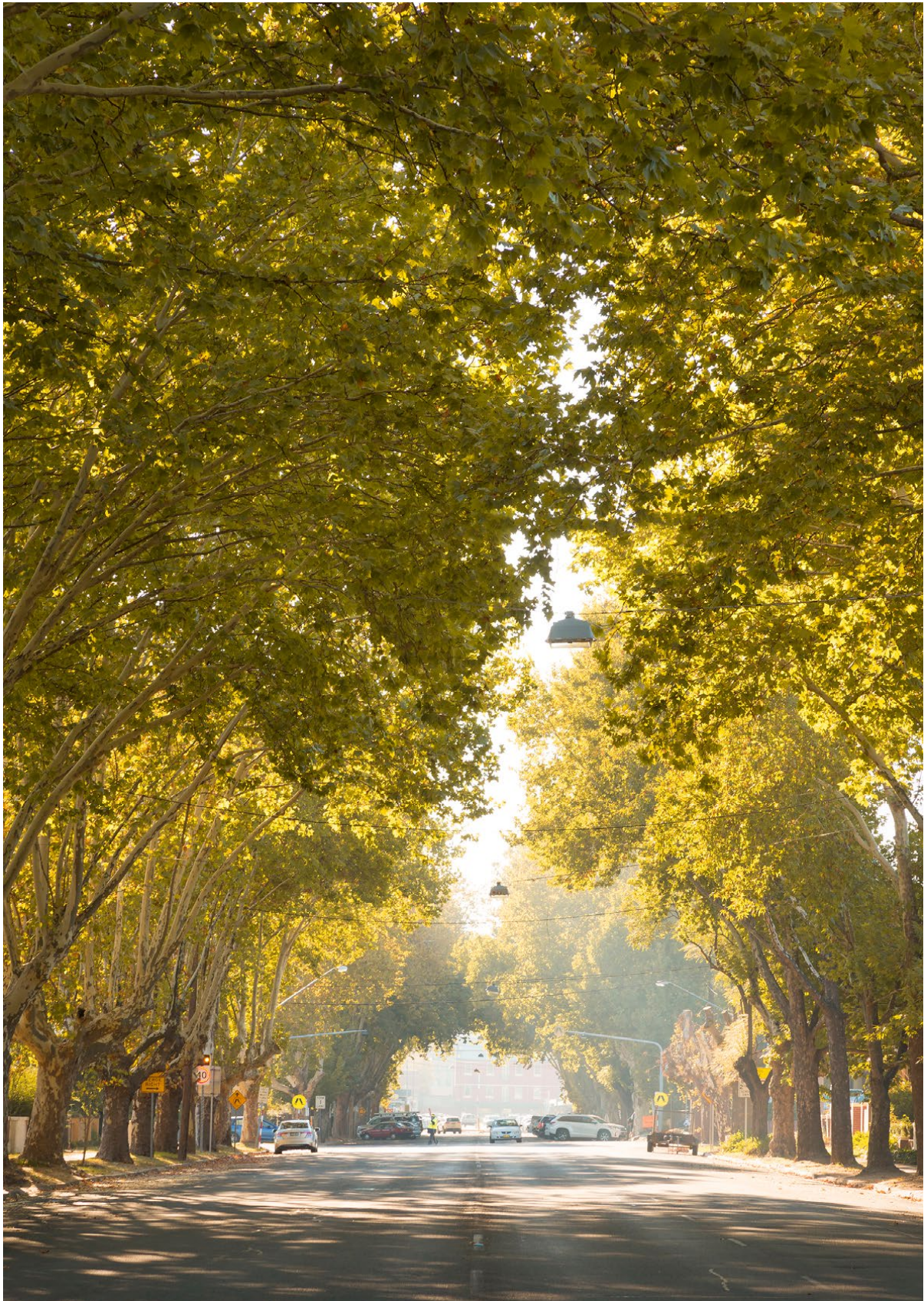


Cultural facilities



Roads & infrastructure





Councillors



Councillor Dallas Tout (Mayor)

Years of service: 13
Elected to Council in 2012 and elected Mayor since 2022.

- Committees:**
- Australia Day Committee
 - Floodplain Risk Management Advisory Committee
 - NSW Public Libraries Association
 - Riverina Water County Council
 - Southern Regional Planning Panel (Alternate)
 - Sister City Working Group



Councillor Georgie Davies (Deputy Mayor)

Years of service: 4
Elected to Council 2021 and elected Deputy Mayor in 2024.

- Committees:**
- Sporting Hall of Fame
 - Public Art Panel
 - Bushfire Management Committee (Alternate)
 - Riverina Water County Council (Alternate)
 - Sister City Working Group



Councillor Allana Condron

Years of service: 1
Elected to Council in 2024.

- Committees:**
- Riverina Water County Council



Councillor Amelia Parkins

Years of service: 4
Elected to Council 2021 and was Deputy Mayor between 2023 and 2024.

- Committees:**
- Bushfire Management Committee
 - NSW Public Libraries Association
 - Riverina Conservatorium of Music
 - Southern Regional Planning Panel



Councillor Karissa Subedi

Years of service: 1
Elected to Council in 2024.

- Committees:**
- Australia Day Committee (Alternate)
 - Sister City Working Group



Councillor Lindsay Tanner

Years of service: 1
Elected to Council in 2024.

- Committees:**
- Audit, Risk and Improvement Committee
 - Australia Day Committee
 - Floodplain Risk Management Advisory Committee
 - Southern Regional Planning Panel (Alternate)
 - Sister City Working Group



Councillor Richard Foley

Years of service: 4

Elected to Council 2021.

Committees:

- Local Traffic Committee
- Inland Rail - Albury to Illabo Project Community Committee
- Murray Darling Association
- Sister City Working Group



Councillor Tim Koschel

Years of service: 9

Elected to Council in 2016.

Committees:

- Riverina Water County Council
- Transgrid Humelink Community Consultative Committee



Councillor Jenny McKinnon

Years of service: 4

Elected to Council 2021 and was Deputy Mayor between 2022 and 2023.

Committees:

- Floodplain Risk Management Advisory Committee
- Public Art Panel
- Riverina Water County Council
- Southern Regional Planning Panel
- Sister City Working Group



Our leadership team and service areas

Our organisational structure is currently based on seven directorates. Each area reports to the General Manager and is led by a director, who is responsible for the operations and deliverables within the directorate. Wagga Wagga City Council employs nearly 780 people with a permanent workforce of 439 employees.



General Manager
Peter Thompson

- Development Assessment & Building Certification
- Internal Audit
- Strategic Planning



City Engineering
Warren Faulkner

- Emergency Management
- Engineering Services



Chief Financial Office
Carolyn Rodney

- Finance
- Strategic Asset Management



Chief Operating Office
Scott Gray

- Customer Service
- Communications & Engagement
- Corporate Governance, Performance & Executive Support
- Information, Communication & Technology
- Information Management



Community
Janice Summerhayes

- Community Development
- Cultural Services
- Environment & Sustainability
- Museum of the Riverina
- Regulatory City Compliance
- Wagga Wagga Art Gallery
- Wagga Wagga City Library
- Wagga Wagga Civic Theatre
- Visitor Economy & Events



Economy, Business & Workforce
Fiona Piltz

- Economic Development & Grants
- Gregadoo Waste Management Centre
- Land & Property
- Livestock Marketing Centre
- People & Culture
- Recreation Assets
- WHS
- Wagga Wagga Airport
- Wagga Leisure



Infrastructure Services
Henry Pavitt

- Botanic Gardens, Zoo & Aviary
- Cemetery & Crematorium
- Civil Operations
- Open Spaces & Sportsgrounds
- Plant, Fleet & Buildings
- Sewer & Stormwater
- Tree Planning & Maintenance

Our workforce snapshot

As at 20 February 2025





Financial snapshot

Income

Council's total income for the 2024/25 financial year was \$202.743 million. Council's main source of income are rates received from residents, businesses and farmland and annual charges for waste, sewerage and stormwater services. User charges and fees area also collected when Council provides a service to the community. These income sources represent 59% of Council's total income.

Grants and contributions are received from Commonwealth and State Governments and include Operating and Capital grants. Operating grants represented 8% of income received and support Council to deliver specific services or actions. Capital grants represented 23% of income received and contribute to the renewal or upgrade of Council assets.

Total income by category	2023/24	2023/24 %	2024/25	2024/25 %
Rates and Annual Charges	78,498	40%	82,801	41%
User charges and fees	34,317	18%	36,975	18%
Other revenue	5,228	3%	5,190	3%
Grants (operating)	16,136	8%	16,079	8%
Grants (capital)	49,318	25%	46,031	23%
Interest and investment revenue	8,741	5%	12,754	6%
Other Income	2,572	1%	2,913	1%
	194,810	100%	202,743	100%



Expenses

Our total operating expenses for the 2024/25 financial year was \$173,919 million. Operating expenses contribute to the delivery of Council services from waste, sewer, roads to recreation and cultural facilities. Council's largest expense categories are wages of salaries of staff (32%), the cost of materials and services (29%) and depreciation (30%).

Total expenditure by category	2023/24	2023/24 %	2024/25	2024/25 %
Employee benefits and on-costs	49,889	25%	55,969	32%
Materials and services	46,083	23%	50,609	29%
Borrowing costs	3,411	2%	3,220	2%
Other expenses	2,957	2%	1,998	1%
Net loss from the disposal of assets	45,386	23%	10,081	6%
Depreciation, amortisation and impairment of non-financial assets	49,752	25%	52,042	30%
	197,478	100%	173,919	100%

Quadruple Bottom Line Performance

Sustainable governance is a critical aspect of modern public administration. Council strives to balance economic, social, and environmental considerations of our community and local government area through our five strategic directions. Our performance for each strategic direction and each Quadruple Bottom Line (QBL) theme is summarised below.

QBL theme: Civic Leadership		QBL theme: Environment		QBL theme: Economic	
Community leadership and collaboration 		The environment 		Growing economy 	
74 actions	92% completed or in progress	32 actions	89% completed or in progress	60 actions	97% completed or in progress
\$26.2M Expenditure	15%	\$99M Expenditure	57%	\$16.7M Expenditure	10%
Key indicators: <ul style="list-style-type: none">19 Councillor workshops50 editions of Council News published11,736 customer requests lodged2 internal audits completed1 service review completedOver 2.35 million views across 11 Council-managed websites		Key indicators: <ul style="list-style-type: none">508 development applications assessed6052 participants in environmental days1270 trees plantedWaste sent to landfill 59,297tKg of kerbside recycling per capita 63kgTonnes of organics composted 12,201t		Key indicators: <ul style="list-style-type: none">Awarded nine grants totalling \$9.77m2,954,053 total livestock throughput at Livestock Marketing CentreVisit Wagga Wagga website views 283,953Bill Jacob Athletics Centre upgrade completed130,000 patrons to Council events	
QBL theme: Social					
Safe and healthy community 		Community place and identity 			
41 actions	95% completed or in progress	32 actions	97% completed or in progress		
\$32.0M Expenditure	18%	Key indicators: <ul style="list-style-type: none">Civic Theatre - 83 performances & events with 23,766 patronsWagga Wagga City Library membership increased by 9.8% to 27,236Wagga Wagga Art Gallery welcomed 29,304 visitorsMuseum of the Riverina – winner of two awards for podcast ‘RESETTLEMENT Wiradyuri Gawaymbanha-gu Mamalanha’			
Key indicators: <ul style="list-style-type: none">5 Star Water Safety Partner Accreditation rating award to Oasis Aquatic Centre\$9.15 million transformation of Jim Elphick Tennis Centre completed.11,414 sportsground bookings					

Major events delivered by Council

Council plays a key role in the production and delivery of major events for the city which provide significant economic and social benefit. This includes events such as Festival of W, Spring Jam, FUSION Botanical, Wagga Wagga Comedy Fest and New Year's Eve.

In addition to the delivery of large Council-led community events, Council delivers an annual schedule of community, cultural, environmental, sporting and recreation events and public programs.

Partnerships between Council and third-party promoters or organisations are key to attracting and bidding for major sporting events and festivals which open opportunities to host state and national events such as the NSW Junior Touch Carnival.

Council also provides logistical and promotional support to a range of smaller community run events. Each year Council supports local initiated events through the Annual Grants Program and tourism events through the Major Events, Festivals and Films Sponsorship program in addition to fee waiver support through Section 356 donations. In doing so, Council strives to support an increase in the city's destination profile (brand awareness), economic impact, venue activation and community participation.

Month	Event	Description
July	NRLW Raiders vs Knights 5 to 7 July 2024	Canberra Raiders NRLW squad conducted a special clinic with school students at Bolton Park prior to a hosting the Newcastle Knights at McDonald's Park (now Geohex Park). The game attracted 2,500 fans.
	Festival of W 6 to 21 July 2024	The Festival of W is a 16-day winter festival in Wagga Wagga, NSW. The event featured a free, large-scale light and sound show called Lightvision, an outdoor ice-skating rink (Skate Wagga Wagga), live music, and a pop-up dining hub called House of FoW. The festival, held in the Victory Memorial Gardens and Wollundry Lagoon precinct, aimed to create a vibrant winter wonderland atmosphere.
	NAIDOC Week 7 to 14 July 2024	NAIDOC celebrations were a great success, with highlights including the march down Baylis Street, the Flag Raising Ceremony, and the Smoking Ceremony. Celebrations take place annually during the first week of July to recognise and celebrate the history, culture, and achievements of Aboriginal and Torres Strait Islander peoples.
September	Spring Jam 28 September 2024	Wagga Wagga's largest children's festival offers a family-friendly jam-packed day out for all featuring vibrant adventure play and interactive activities at the Botanic Gardens
October	FUSION BOTANICAL 19 October 2024	FUSION Botanical is an annual multicultural festival held at the Wagga Wagga Botanic Gardens Precinct. FUSION Botanical showcased live music, authentic international street food, cultural performances, and other activities, offering a celebration of the city's diverse cultures. The event draws a large crowd of attendees from the local community and beyond.
December	<i>Tis the Season</i> 9 December 2024	The Wagga Wagga Civic Theatre presented a Christmas inspired show called <i>Tis the Season</i> on Monday 9 December. The show was a musical production featuring festive music and a celebration of all things merry and bright.
	New Year's Eve Community Event 31 December 2024	The Wagga Wagga City Council New Year's Eve Community Event with an audience of 12,000 locals and visitors is an annual celebration held at Apex Park, Lake Albert that brings together residents from the city and surrounding communities. The event featured a range of local food vendors offering a variety of delicious food and refreshments and the evening concluded with a spectacular 15-minute fireworks display, celebrating the start of a new year.

January	Australia Day Awards 25 January 2025	Each year, the Australia Day Awards recognise outstanding contributions made by residents within the Wagga Wagga Local Government Area. A total of 13 nominations were received across five award categories: Citizen of the Year, Young Citizen of the Year, Environmental Citizen of the Year, the Ted Ryder Sports Memorial Award, and Walk of Honour. All finalists in each category were announced during the ceremony, detailing their outstanding contribution to our community.
February	Giants Netball 9 February 2025	The Giants returned to Wagga for the second year in a row to host pre-season games and community engagement. A capacity crowd of 970 watched the Giants take on the Melbourne Vixens at the Multi-Purpose Stadium.
	Junior Touch Carnival 14-16 February 2025	Wagga Wagga City Council, in partnership with the NSW Touch Association (NSWTA), proudly hosted the Junior State Cup Southern Conference carnival at the Jubilee Park Precinct. This prestigious event features nearly 700 games, bringing together over 3,200 players from 180 teams across the region. Held at Jubilee for the past seven years, the carnival remains a key event for both Wagga Wagga City Council and the junior touch football community.
May	National Sorry Day 26 May 2025	Wiradjuri/Wiradyuri and First Nations Elders, young people and community members were invited to gather at the Sorry Rock in the Wollundry Precinct to commemorate National Sorry Day. The event was guided by local elders and focused on our young people as children and youth presented poems songs and dance.
June	Wagga Comedy Fest 5 to 8 June 2025	Wagga Comedy Fest is an annual comedy celebration that brings the region a weekend full of laughter, entertainment and unforgettable performances over the June long weekend. The festival had an audience of 4500 with more than 20 performances across four venues and provided the opportunity to enjoy some of the best comedic acts from across the country.



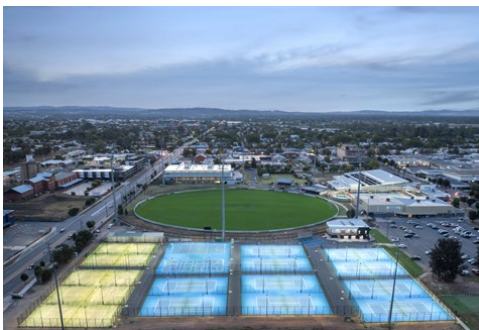


Major Projects

Council's 2025 Capital Works Program budget of \$87M comprised:

- \$49,990,915 in one off Capital Projects
- \$37,250,621 in recurrent Capital Programs

Council delivered \$57 million in works during the year, including the key projects highlighted below. The shortfall in works was largely due to delays in the Southern Growth projects, including Active Travel, Gregadoo Road and Plumpton Road works.



Bolton Park Sports Hub Stage 1 – Jim Elphick Tennis Centre

Status – Completed

The tennis centre features eight International Tennis Federation cushioned acrylic hard courts, two warmup cushion acrylic hard courts, five synthetic grass community courts, two multi-use netball courts, clubhouse with amenities and a spectator viewing area.

The project was jointly funded by through a grant from the NSW Government's Multi-Sport Community Facility Fund and funding from Council and Tennis NSW.



Livestock Marketing Centre – Sheep and Goat Electronic (eID) System Feasibility Study

Status – Completed

From 1 January 2025, saleyards and depots must scan eIDs for all sheep and farmed goats under the National Livestock Identification System. The eID system was installed and tested in December 2024.



Livestock Marketing Centre – Realignment of Sheep and Cattle Draft Ramps

Status – In progress

The cattle delivery ramps realignment involves replacing old infrastructure with six new over and under loading ramps.

The sheep ramps realignment includes replacing outdated ramps with nine new adjustable ramps designed to improve flow and efficiency.



Active Travel Plan

Status – In progress

The Active Travel Plan (ATP) is a large network of dedicated shared paths which, when complete, will connect the suburbs of Wagga Wagga and provide residents with a safe, alternative transport option for commuting.

Council received funding from Transport for NSW under the Get NSW Active Program to allow for the detailed design of proposed ATP links, which will allow for further grant applications for construction.

Progress including preparation for new links on Koorinal Road, Forest Hill and securing funding for the Plumpton Road.



Gregadoo Waste Management Centre – Waste Cell Extension

Status – In progress

A project to extend the current waste cell at GMWC to support the volume of waste from the city. This will ensure the cells best adhere to current NSW EPA landfill guidelines and help the city prepare for the waste requirements of anticipated population growth.



Rehabilitation of former Wiradjuri Landfill site

Status – In progress

Remediation efforts aim to enhance the safety and usability of the Former Wiradjuri Landfill area. Works undertaken will include placing new capping and marker layers on the existing landfill surface, installing new stormwater drainage systems, turf, and irrigation systems, and replacing the current playground facilities while removing existing trees.



Plumpton Road Upgrade

Status – In progress

To support the development of the Southern Growth Area, located south of Springvale, Plumpton Road upgrades will see improvements to accommodate future population growth including traffic capacity and functionality, local stormwater drainage and management, and facilitate better pedestrian and cyclist safety in the area.

Works undertaken during the year included sewer augmentation works to prepare for the anticipated population growth and preparation works including geotechnical investigations, service location works, traffic counts and surveys, surveying of project sites and tendering for design and construction of the project.

Community Engagement

Council is committed to maintaining open, transparent, and accessible communication with the community, ensuring residents have meaningful opportunities to stay informed and participate in decision-making.

Council staff regularly hold engagement sessions with varying groups and individuals through programming, projects and forums or working groups where feedback is taken on board and shared information is provided.

Council's Communications and Engagement team supports internal Council teams to deliver a wide range of communications and engagement activities across a variety of channels, such as digital platforms, local media, online social channels, and face-to-face opportunities, supporting both day-to-day services and major projects.



289
news articles
were produced



914,000
views on the
Wagga Wagga City
Council website

Media and Publications

- responded to 227 media enquiries
- issued 106 media releases
- held 39 media opportunities
- produced 289 news articles
- published 50 editions of Council News
- creative design for 13 events and festivals, 12 corporate documents, 6 marketing campaigns, 6 community programs, 5 large-scale community engagement campaigns, 5 brand developments, and 4 museum exhibitions
- 80 internal graphic design requests were completed.

Digital Engagement

- Wagga Wagga City Council site had 914,000 views from over 239,000 active users
- Across 11 Council-managed websites, more than 2.35 million views were recorded
- 567 Facebook posts, 323 Instagram posts, and 159 stories across the two platforms
- Council's Have Your Say Wagga website - 6,500 document downloads.

Community Consultation

- 42 pop-up sessions were held across Wagga Wagga CBD and surrounding villages, where community members had the opportunity to chat to Council staff about a range of important documents and strategies.



Achievements and Recognition/Awards

2025 Australia Day Awards

Wagga Wagga's community champions were celebrated and recognised at the 2025 Australia Day Awards Ceremony held at the Wagga Wagga Civic Theatre on Saturday 25 January. A total of 13 nominations were received across five award categories.

These submissions were carefully evaluated and assessed by the members of the 2025 Australia Day Community Committee with the finalists in each category announced during the ceremony, detailing their outstanding contribution to our community.

- Winners of the 2025 Australia Day Awards;
- **Walk of Honour:** Aunty Dot Whyman and Uncle Hewitt Whyman, Zita Denholm
 - **Citizen of the Year:** Gregory 'Johnno' Johnson
 - **Young Citizen of the Year:** Haylee Burkinshaw
 - **Environmental Citizen of the Year:** Leanne Scott
 - **Ted Ryder Sports Memorial Award:** David Dunn

Uncle Hewitt and Aunty Dot Whyman

Uncle Hewitt and Aunty Dot have been a dynamic duo in Wagga Wagga and the Riverina's First Nations community, contributing significantly to local cultural, community development and sporting activities.

Their tireless work helped establish a wide variety of services including Wiradjuri childcare services, Riverina Medical and Dental service, Local Aboriginal Legal Service, Wiradjuri Regional Land Council and ATSIC Binaal Billa Regional Council.

Zita Denholm

In 1975, Zita began teaching English and History at Mount Erin Girl's High School, where she reestablished the school orchestra using instruments from Mount Erin and the Presentation Sisters, and organised fundraising concerts to buy more. During her time there, she encouraged hundreds of young women to reach their full potential. Zita also taught Speech and Drama to children and teenagers, and in 2024, the Wagga Wagga Eisteddfod honoured her with a perpetual trophy in her name in the Speech & Drama section.





Volunteer Recognition

Volunteers play a vital role in supporting Council services by enhancing visitor experiences, assisting with operations, and sharing their skills across facilities such as the Botanic Gardens, Zoo and Aviary, Wagga Wagga City Library and Wagga Wagga Art Gallery. They help engage the community, support education programs, and ensure services run smoothly. In 2024/25, 48 new volunteers were inducted during the year to support to Council's service delivery across various areas. Council recognises their valuable efforts each year at a volunteer morning tea. Pictured are volunteers from the Wagga Wagga City Library's Language Café and Friends of the Library.

Wagga Wagga City Library

Volunteers at the Wagga City Library support the delivery of a Home Library service and the Language Café. The Home Library service delivers books to community members who are housebound. The service relies on volunteers to select and deliver books and resources monthly to participating housebound members. The Language Café program supports residents from diverse backgrounds to practice conversational English. Volunteers attend weekly sessions to assist participants in the program.

Wagga Wagga Art Gallery

Wagga Wagga Art Gallery volunteers provide support at exhibition launches, programs and events with setting up, greeting visitors and assisting with hospitality services. The Friends of the Wagga Wagga Art Gallery volunteers are also focused on fundraising activities to invest in new acquisitions along with supporting education and public programs.

Botanic Gardens

Support received includes gardening and maintenance, planting, watering, and helping maintain the health of the gardens. Volunteers enhance visitor experiences by providing information about plants and garden features and support the smooth operation of tours, workshops and seasonal festivities.

Zoo and Aviary

Volunteers assist with feeding and caring for animals, habitat maintenance and monitoring animal wellbeing (under supervision), tours, events, answering questions and sharing information about the animals and conservation efforts. They also assist with signage, enclosures and general upkeep of the facility.



Achievements and Recognition/Awards

Council Awards

NSW Local Government Professionals Excellence Awards

Narrated by Luke Wighton, a proud Wiradyuri man, Resettlement: Wiradyuri Gawaymbanhang Mamalanha podcast tells the powerful stories of Aboriginal families who moved to Wagga Wagga under the Aboriginal Family Resettlement Scheme in the 1970s and 1980s, which urged Aboriginal families to move to larger rural centres like Wagga Wagga to be closer to essential health and education services

The podcast won the 2025 NSW Local Government Professionals Excellence Award for Community Development and the Leo Kelly Arts and Cultural Award.

National Performing Arts Connections Australia IMPACT Award

The Wagga Wagga Civic Theatre was recognised nationally for its leadership and commitment in addressing the urgent skills shortage in technical theatre through their innovative Traineeship Program.

Rotary clubs of Wagga Wagga

The Wagga Wagga City Library's Language Café program was awarded the Helen & Peter Walsh Memorial Peace Award from the Combined Rotary Clubs of Wagga Wagga in recognition of the dedication and impact of volunteers in fostering community inclusion and connection.

NSW Public Library Association

Wagga Wagga City Library was awarded the 2024 Multicultural Excellence Award for its Multicultural Leadership Program in the Regional/Rural Library Services category.

In partnership with STARTTS (NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors), the Library established the Wagga Wagga Multicultural Youth Group bringing together young people from diverse refugee backgrounds aged 18-24 years.

2025 NSW Top Tourism Town Awards

The Business NSW Top Tourism Town Awards celebrate outstanding visitor experiences across the state. Wagga Wagga was the only inland city to be named a finalist alongside a line-up of coastal competitors. Our submission, *Magic Moments*, follows a 24-hour itinerary in Wagga Wagga, from sunrise to sunset – showcasing the breadth of experiences in our city.

Planning Institute of Australia

Strategic Planner, Chloe Boyd won the PIA NSW President's Award and a Commendation for NSW Young Planner of the Year at the 2024 Planning Institute of Australia (PIA) NSW Awards for Planning Excellence ceremony.

2025 NSW Training Awards - Riverina Region

Civic Theatre Marketing Trainee and Koorimal High student, Lilly Giunco was a Finalist for the School-based Apprenticeships and Traineeship (SBAT) of the Year.

People and Culture Trainee Business Support Officer Imogen Young-Maloney won Trainee of the year for the Riverina Region and was also named NSW Trainee of the Year.

2024 Museums and Galleries of NSW IMAGinE Awards

The Wagga Wagga Art Gallery won two awards for *Green 2023: Year of Environmental Exhibitions and Programs*.

- Engagements Programs Award (Medium Organisations Category) at the Museums and Galleries of NSW IMAGinE Awards
- Highly Commended recognition in the Leo Kelly OAM Arts & Culture Award at the 2024 Local Government Week Awards.

GREEN 2023 featured 20 exhibitions, with associated programs throughout the year, as well as holding workshops for children, teenagers and adults that explored waste and sustainability, single-use plastic and upcycled material.



Part 4 Delivery Program and Operational Plan Performance

This section outlines Council's achievements in implementing our Delivery Program 2022/23 - 2025/26 through the 2024-25 Operational Plan, and reports on the effectiveness of the principal activities undertaken to achieve the objectives in that year.





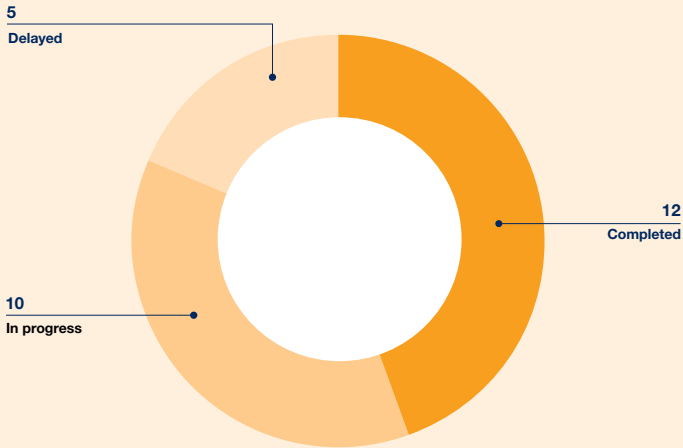
Community leadership and collaboration

The CSP 2040 identified three objectives for community leadership and collaboration

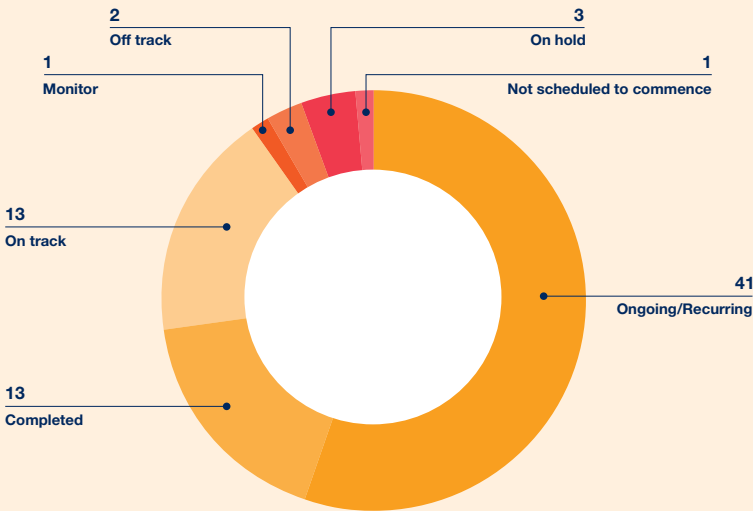
- 1 Wagga Wagga has strong community leadership and a shared vision for the future
- 2 Our community is informed and actively engaged in decision making and problem-solving to shape the future of Wagga Wagga
- 3 Wagga Wagga City Council leads through engaged civic governance and is recognised and distinguished by its ethical decision-making, efficient management, innovation and quality customer service

Community leadership and collaboration

Seven Strategies and 27 Principal Activities were developed to achieve these objectives in our Delivery Program 2022/23-2025/26. Our progress in implementing the Delivery Program is shown in the Principal Activity chart below. Delayed Principal Activities include actions reported as either Off track, On hold or Not Scheduled to Commence.



Our 2024-25 Operational Plan included 74 actions for Community leadership and collaboration. 92% of these actions were completed or progressing toward achievement in 2024/25. Actions delayed or not completed will be carried forward into future operational plans. Operational Plan results for community leadership and collaboration are summarised in the following chart.



Our progress toward each objective is detailed in the following pages which report on our Delivery Program and Operational Plan performance.

Objective: Wagga Wagga has strong community leadership and a shared vision for the future.

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Our leaders represent our community	Coordinate and facilitate corporate meetings, events, workshops, and ceremonies	3	Completed
	Ensure Council's corporate governance, legislative compliance and policy framework is well understood, and our high ethical standards are maintained by Council officials	2	In Progress
	Facilitate a culture that empowers our people to demonstrate positive leadership	1	In Progress
	Strengthen local, regional, state and national partnerships through collaboration, consultation, advocacy and knowledge exchange to facilitate improved decision making and outcomes for the community	4	In Progress
	Support local community organisations, individuals and small businesses within the Wagga Wagga Local Government Area through the Annual Grants Funding Program	1	Completed
Plan long term for the future of Wagga Wagga	Develop and implement Resourcing Strategies to support the delivery of the Community Strategic Plan and inform Council's policy development, decision-making and program delivery	4	Delayed
	Ensure the long term priorities and aspirations of our community are reflected in the Community Strategic Plan and inform Council's policy development, decision-making and program delivery	3	Completed
	Ensure Council's advocacy, strategic planning, reporting and overall program delivery continue to work towards decreasing social and community disadvantage across our local government area	1	In Progress
	Develop and deliver a capital works program aligned to local, regional and state priorities and plans	3	Completed

Community leadership
and collaboration

Annual highlights

Mayoral Receptions

Four mayoral receptions were held throughout the year to honour the Afghanistan Women's Football team, celebrate the 2025 Country Women's Association of NSW 103rd Annual State Conference and recognise those nominated for the Australia Day Awards in the Local Community.

For the first time in over 10 years since the last official reception for a Governor-General, the Governor-General of the Commonwealth of Australia Her Excellency the Honourable Ms Sam Mostyn AC was welcomed with a mayoral reception held in the Wagga Wagga Art Gallery. The Governor General recognised Wagga Wagga's community leadership, noting:

"Wagga is a unique and successful example of modern, optimistic and diverse Australia. I think amongst other things, you are renowned for your civic pride and the deep community spirit of generosity and volunteering".



10
Citizenship
Ceremonies



289
new citizens
welcomed to
Wagga Wagga

Image: The Governor General being greeted on arrival by Mayor of the City of Wagga Wagga Councillor Dallas Tout, Deputy Mayor Councillor Georgie Davies and General Manager Peter Thompson.



Councillor Workshops

Councillor workshops ensure Councillors are well-informed and equipped to engage in robust discussion and decision-making throughout the year. A listing of workshops held during the year is enclosed. Workshops were not held during the caretaker period, 16 August to 13 September 2024.

Date	Subject
15/07/24	Modification to the Damasa Development (DA21/0604.01)
29/07/24	Lake Albert Algae Trial
	Renaming of Michael Slater Oval
12/08/24	Plumpton Road Community Consultation
	Gregadoo Road Corridor Strategy
21/10/24	Community Strategic Plan - Community Feedback
	Destination Management Plan
	Wagga Leisure
	Council Committee Structure
4/11/24	Lake Albert Water Quality
	Southern Growth Area Update
	Development Assessment and Building Certification Service Review
	Gregadoo Road Corridor Strategy
25/11/24	Canberra Region Joint Organisation Visit (Before Council Meeting)
2/12/24	Community Strategic Plan
	Rail Trail
9/12/24	Scoping Proposal - Zone 3 in the Southern Growth Area (minimum lot size proposal)
	TechnologyOne OneCouncil Proposal
	2025/26 Budget – Workshop #1 (including Capital Works Program Reset)
	Tolland Renewal
	Economic Development Strategy
3/02/25	DA23/0674 - Estella Pub, bottle-shop and function centre with associated car-parking
	Temporary Camping Development Application
17/02/25	DA23/0598 - OURA STATION 2056 (2052) Oura Rd OURA - Abattoir & Power Station
	Lake Albert Plan of Management
	Consultation on Reforms to Council Meeting Practices
18/02/25	Budget workshop #2
	Southern Growth Area
	Organisation Structure
3/03/25	Economic Development Strategy
	Botanic Gardens Masterplan
	Lake Albert Pipeline and Land Acquisition
	Federal Election Advocacy
17/03/25	Budget Workshop #3
31/03/25	Homes NSW - Memorandum of Understanding
	Resolution Register
	REROC Invitation
14/04/25	Airport Update

Community leadership
and collaboration

5/05/25	Wagga Wagga Business Chamber Memorandum of Understanding
	LEP24/0001 – 92 Cooramin Street, Cartwrights Hill – Planning Proposal
2/06/25	Waste matters – Kerbside Contract, State of Waste across NSW and Waste Strategy
	Inland Rail Update Quarter 2
	Housing Strategy
	Housing Initiatives Update
	5% Notice of Motion Response
30/06/25	Mundowry Lane Mitigation Works - Reconnecting River Country Program

Advocacy

Council has progressed the following key advocacy priorities:

- A long-term lease and funding for the Wagga Wagga Airport through the development of a business case, funding applications and ongoing negotiations
- Progressing plans regarding housing affordability and enabling infrastructure by releasing a Draft Local Housing Strategy and Interim Affordable Housing Paper which explore ways to improve housing outcomes in the Wagga Wagga community over the next 15 years
- Protection of prime agricultural land in response to large-scale renewable energy proposals
- Minimise the impact of Inland Rail through representations to the Australian Rail Track Corporation (ARTC) and correspondence to the Hon. Catherine King MP
- Concerns about the Reconnecting Rivers Country Program were expressed in a formal letter to state and federal ministers asking for more consultation and an immediate halt to the program. The letter also requested further clarification on legal issues related to potential easements and access to the river during environmental flows.

Decreasing social disadvantage

Council has advocated to and collaborated with State Government and key stakeholders to plan for and deliver services, programs and projects that work towards decreasing social and community disadvantage across our local government area. Key achievements included:

- Continued partnership with the NSW State government to progress the Tolland Renewal Project which will deliver social, affordable and privately owned housing solutions in our community to address affordable and social housing supply.
- Collaborated with Homes NSW to deliver a Clean Up Day program in Tolland in July 2024,
- Working with Mount Austin High School and NRMA, Council secured \$50,000 from the NSW Department of Communities and Justice's 2024 Youth Opportunities program. The Licence for change: Empowering Youth to Overcome Barriers to Participation project aims to address a gap within our youth population located in some of Wagga's most vulnerable suburbs.
- Delivered Homelessness Week Expo in August 2024 including a Foodbank Pop Up event at Riverside in collaboration with the Murrumbidgee Primary Health network and over 20 social service providers.
- Received funding to deliver the Museum After Dark project with free transport to engage young people in safe after dark activities in educational spaces
- Received \$10,000 for the Kooringal Kicks and Tricks youth services event in January 2025.
- Council collaborated with local first responders and support agencies to consult and upskill older adults about elder abuse and where to seek help with a SafeTEA initiative during Seniors Festival 2025.
- Obtained \$96,000 from the NSW Government's Supporting Spontaneous Volunteers Program to purchase critical resources for the response and recovery of rural villages in the Local Government Area (LGA) in flood emergencies and deliver a broad range of fee-free certificate-based training for spontaneous volunteers across the LGA.


5
major free
cultural and
community events

- The City of Wagga Wagga and Lockhart Shire Regional Drought Resilience Plan includes projects totalling \$300,000. The projects to be delivered include The Resilience Project – School Wellbeing Program and a comprehensive Mental Health program.

New Community Plans Adopted

Council completed the review and update of its key planning documents during the year. The Community Strategic Plan (CSP) - Wagga Wagga 2050 was adopted by Council on 28 April 2025. The CSP identifies the community's main priorities and aspirations for the future and the plans and strategies to achieve these goals.

On 23 June 2025 Council approved the adoption of a suite of IP&R documents including our Delivery Program and Operational Plan, Long Term Financial Plan, Asset Management Strategy and Asset Management Plans. These plans outline Council's commitment to achieving the outcomes and strategies of the CSP and the annual projects and activities to be delivered.



**2500
submissions**
received for our
**Community Strategic
Plan – Wagga Wagga
2050 Community**



Community leadership
and collaboration

Objective: Our community is informed and actively engaged in decision making and problem-solving to shape the future of Wagga Wagga

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Communicate with our community	Manage Council's various branding requirements to achieve a positive and professional image and reputation	1	Completed
	Provide information to relevant communities and stakeholders about Council activities, services, policies and plans through media liaison and external and internal publications and platforms	1	In progress
Ensure our community feels heard and understood	Provide opportunities for all members of our community to be informed of and participate in decisions that shape Wagga Wagga	2	In Progress

Annual highlights

Digital Engagement

Council's websites continue to be a central source of information for the Wagga Wagga community, attracting more than 914,000 views from over 239,000 active users across the main Wagga Wagga City Council site.

Across 11 Council-managed websites, more than 2.35 million views were recorded.

On social media, Council actively engaged with the community through 567 Facebook posts, 323 Instagram posts, and 159 stories across the two platforms.

Council's Have Your Say Wagga website - an online platform that provides a dedicated space for community consultation and major project updates – also constituted a large portion of communications and engagement delivery across the year.

Over 6,500 document downloads were recorded, with the Housing Strategy, Lake Albert Plan of Management, and project information for Plumpton Road and Ray Beddoe Playground among the most accessed. Forms and polls remained a popular engagement method, and site visits indicate a strong interest amongst the community in major projects such as Plumpton Road upgrades, Wagga Roadworks, and playground options.

Dedicated pages were also created on the Have Your Say platform for each of Wagga Wagga's surrounding villages to provide direct communications with our village residents. These pages are updated with information on events, important documents and opportunities to connect with Council.

The purpose of these pages is to provide direct access to information and resources for village residents about matters that specifically relate to and affect their community. This includes links to policies and plans that impact the villages. Upcoming events and opportunities to connect with Council are also published on the pages.



Media and publications

Council maintained a strong media presence and kept our community and relevant stakeholders up to date with Council activities, services, policies and plans through media liaison and publication.

In total, the Communications and Engagement team responded to 227 media enquiries, issued 106 media releases, and held 39 media opportunities and produced 289 news articles across the year.

Graphic design support underpinned this work, with 50 editions of Council News, alongside creative design for 13 events and festivals, 12 corporate documents, 6 marketing campaigns, 6 community programs, 5 large-scale community engagement campaigns, 5 brand developments and 4 museum exhibitions.

Amongst this, was the reviewal and update of Council's branding, which included the development of Council's 'Wagga Leisure' brand. This brand encompasses the Oasis Aquatic Centre, Workout Gym, Jim Elphick Tennis Centre, Bolton Park Stadium and the Multi-purpose Stadium. The new branding included a new website and social media channels.

Our graphic designers also work with internal clients within Council to ensure quality branding and design is maintained across the organisation. During the last financial year, 80 internal graphic design requests were completed.



**50 editions
of Council News**



Community leadership and collaboration

Community Consultation

Council seeks community and stakeholder feedback on a plan, development application, policy or project through public exhibition. A number of major strategic projects were supported during the year including the Community Strategic Plan, the Delivery and Operational Plan, draft Botanic Gardens Masterplan, Airport Advocacy, draft Lake Albert Plan of Management, proposed Planning Application – Temporary Camping Grounds, draft Regional Drought Resilience Plan, playground consultations, and the draft Wagga Wagga Housing Strategy.

Approximately 42 pop-up sessions were held across Wagga Wagga CBD and surrounding villages, where community members had the opportunity to chat to Council staff about a range of important documents and strategies. Our public exhibitions published on Council’s ‘Have Your Say’ online platform received 52,143 views from 14,935 visitors resulting in 839 contributions across 51 projects during the year.

Engagement during consultation periods was also completed through postcard and letter delivery, social media, newspaper and radio advertising, as well as via local media reporting.

Our larger engagements included:

Engagement Project	Why we consulted	Results
Community Strategic Plan (CSP)	The CSP is the highest-level plan Council prepares. It provides direction and focus of all future plans for the City of Wagga Wagga. Consultation identifies the community's vision for the future, long-term outcomes, and strategies to get there.	Pop-up sessions across our suburbs, villages, events, shopping centres and sporting facilities. Over 2500 submissions were received.
Delivery Program 2025-29 and Operational Plan 2025-26 (DPOP)	The DPOP is Council’s ‘to-do’ list over the next four years, while the Operational Plan outlines what we are planning to action over the next 12 months. Consultation provides community feedback on the proposed projects and activities to be delivered.	15 community pop-up engagements.
		156 submissions via pop-ups and Council’s website.
Reconciliation Action Plan (RAP) Renewal	The RAP provides a framework to demonstrate Councils commitment to our Wiradjuri/Wiradyuri and First Nations community members. Community feedback has informed the priority actions outlined in the revised plan.	29 responses to online survey.
		50 community members attended drop ins at community hubs
Destination Management Plan (DMP)	The DMP outlines a strategic approach to foster the growth of a robust visitor economy in the region over the next 10 years. Consultation ensured projects and initiatives identified will produce a unified, long-term objective that will deliver significant benefit to the city, community, and region.	Consultation and engagement workshops were delivered to local business.
		Over 380 business contact enquiries were recorded.
		116 attendees at events.



**Community leadership
and collaboration**

Objective: Wagga Wagga City Council leads through engaged civic governance and is recognised and distinguished by its ethical decision-making, efficient management, innovation and quality customer service

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Ensure transparency and accountability	Apply probity standards and governance process to Council's procurement and contract management framework ensuring compliance with legislative requirements and organisational values	3	In progress
	Deliver an internal audit program aligned to strategic objectives and key operational risks of the Council	2	Delayed
	Establish mechanisms for organisational accountability, change management and continuous improvement through the internal audit program	2	Completed
	Maintain and support a reliable financial management, accounting and reporting environment aligned to service and project frameworks to enable authoritative and prompt financial decisions to be made by the organisation	4	Completed
	Manage Council's governance and risk frameworks and policies to ensure compliance with legislative requirements and organisational values	6	In progress
	Provide effective management and oversight of Council's property portfolio	3	Delayed
	Provide open and accessible government information as well as a commitment to the protection of privacy	1	Completed
Provide professional, innovative, accessible and efficient service delivery	Administer Council's corporate applications, networks and systems and develop innovative online services to enhance service delivery to the community	4	Delayed
	Deliver high-quality, efficient and effective engineering design services to internal departments within Council	1	Completed
	Develop and implement strategies and plans to support our people to embrace a values-based organisational culture	1	In progress
	Establish an engaged, diverse and inclusive workforce that makes people feel more connected to each other and to the vision and purpose of the organisation	2	Completed
	Manage and maintain Council's fleet and plant equipment to ensure the continued physical delivery of community priorities	6	Completed
	Manage business information and Council records as an asset to enable Council to carry out its civic functions and comply with relevant legislation	3	Delayed
Be easily accessible to all members of our community	Deliver high quality and informative customer service through the provision of clear, accessible and relevant information to the community	8	In progress
	Provide good governance and administrative support for Councillors and Council meetings	2	Completed

Annual highlights

Local Government Election – September 2024

Council delivered a pre-election campaign that involved working with the NSW Electoral Commission to promote Councillor roles and included the delivery of training to elected representatives. In this year's election we had 61 candidates and conducted 2 pre-election candidate briefing sessions.

Wagga Wagga City Council's Local Government election was held on 14 September 2024, concluding the 2021-2024 term of councillors Georgie Davies, Tim Koschel Rod Kendall, Michael Henderson, Richard Foley, Jenny McKinnon, Amelia Parkins and Dallas Tout.

The 2024 poll returned a new Council comprising re-elected councillors Dallas Tout, Amelia Parkins, Tim Koschel, Georgie Davies, Richard Foley and Jenny McKinnon, joined by first-term councillors Karissa Subedi, Allana Condon and Lindsay Tanner.

The first meeting of the new Council was held on 14 October 2024, at which all councillors took the prescribed oath or affirmation of office and elected Cr Dallas Tout as Mayor and Cr Georgie Davies as Deputy Mayor.



61
candidates and
2
pre-election
candidate briefing
sessions

Information Management

A new combined Enterprise Content Management (ECM) and Records Management program was developed and implemented for all staff. 70 staff completed information management training during the year.

Council continued to uphold the community's right to access information by responding to 12 formal Government Information Public Access (GIPA) applications 1520 Informal GIPA applications.

Risk Management

An annual self-assessment of Council's Risk Management Framework was completed under the NSW Office of Local Government's Guidelines for Risk Management and Internal Audit for local government in NSW. These guidelines also introduced an annual attestation by the General Manager. The attestation is contained in Section 5, Statutory Information.

The Work, Health and Safety (WHS) risk management framework was also reviewed along with a review of Council's WHS management system and supporting resources and processes. A staff Health and Wellbeing Survey received excellent engagement and was complemented by a range of activities and programs including Women's Health Week, Men's Health Week, financial wellbeing webinars and warm up for work sessions to demonstrate the importance of preventative care in the workplace.

Internal Audit

The 2024-2028 Strategic Internal Audit Plan was presented to the Audit, Risk and Improvement Committee (ARIC) on 15 August 2024 and subsequently endorsed. Council formally adopted the Plan at its meeting on 26 August 2024. The plan provides a structured approach to reviewing Council's operations, governance and risk management practices over a four-year period.

Internal audits were completed on the Financial Controls and Operational Processes at the Reduce, Reuse Recycle Shop, on Council's Child Safe Framework and on the emerging Environmental, Social and Governance (ESG) obligations.

The Internal Audit Function also supported the ARIC and Council throughout the year by monitoring the implementation of agreed audit actions, providing advisory insights on emerging risks and contributing to governance and risk management initiatives.

Community leadership
and collaboration

Service Reviews

The Local Government Act, Section 428 (3) and Integrated Planning and Performance Guidelines, Essential Element 5.3 require Councils to report on results of service reviews and any changes made to levels of service.

A Service review of the Development Assessment and Building Certification Service Area was finalised in October 2024. A service review implementation plan has been developed to complete the recommendations from the service review during the Delivery Program 2025-2029. An immediate change was to redefine planning and surveying duty services and reduce hours of service to improve efficiency of services. Other identified improvements included:

- Actions to improve the quality of information received
- Stakeholder communication
- Implementation of regular monitoring and reporting of timeframes against the Minister's Statement of Expectations.
- Improvement opportunities through systems, processes and procedures.
- Organisational structure changes.

Employee Learning and Development

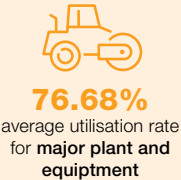
Council developed and implemented its Organisational Learning Program, which provided a range of training opportunities to build workforce capability, enhance service quality, and support business excellence. The annual program reflects emerging operational changes and ensures staff access training that meets core skills, knowledge, and legislative requirements. Council continues to advance its transformation into a Learning Organisation through initiatives such as our Collaborative Learning Program, enabling staff to share their knowledge and experience with others. This peer-to-peer learning approach strengthens organisational capability and supports individual career development by complementing formal courses and qualifications with learning through others.

Asset and Property Management

An audit of all assets was completed and incorporated into the Fleet Long Term Financial Plan. During the 2024/25 financial year, a total of 86 assets were procured whilst disposals aligned closely with the forecasted targets, achieving 98.62% of the predicted sale income.

Enhanced telematics have improved operational practices, inter-divisional collaboration and better sharing of resources. This has resulted in an average utilisation rate of 76.68% for major plant and equipment.

Council managed 114 community and commercial agreements, 16 grazing licences 36 airport agreements during the year.



Customer Service

Customer Service provide simple and convenient ways to service the community via multiple access channels including call centre, customer service counter, online services, web chat and snap, send and solve.

Council's online services were enhanced with Council's "Request it, Report it" contact page created to simplify the process of submitting a customer request, providing feedback and asking a question of Council staff.

Key customer service metrics include:

Top ten customer requests from 2024/25

Bin requests	6359
Road requests	1867
Animal requests	1404
Street tree requests	1866
Sewer requests	1707
Information requests	1067
Regulatory requests	1161
Environmental requests	1136
Parks & reserves requests	668
Pathway requests	477

Customer service statistics

46,124

overall calls

5,073

applications processed

11,736

customer requests lodged

962


web chats

83%

first call resolutions

2,505

online customer requests lodged



2,326

duty enquiries across both our statutory planning and building certification teams for the reporting period

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WAGGA WAGGA CITY COUNCIL 53

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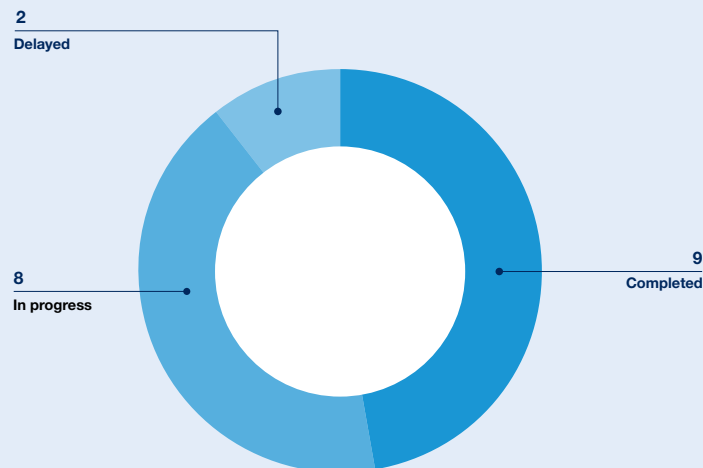
Safe and healthy community

The CSP 2040 identified three objectives for safe and healthy community

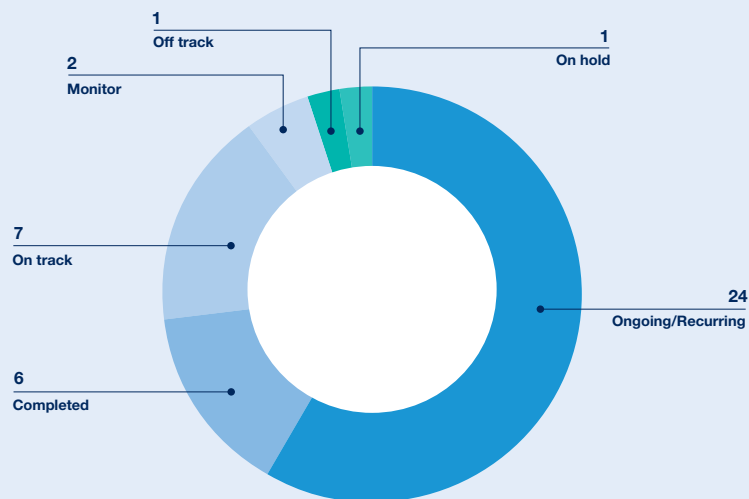
- 1 Our community feel safe
- 2 Our community embraces healthier lifestyle choices and practices
- 3 Our community has access to health and support services that cater for all of our needs



Six strategies and 19 principal activities were developed to achieve these objectives in our Delivery Program 2022/23-2025/26. Our progress in implementing the Delivery Program is shown in the Principal Activity chart below. Delayed Principal Activities include actions reported as either Off track, On hold or Not Scheduled to Commence.



Our 2024-25 Operational Plan included 41 actions for Community leadership and collaboration. 95% of these actions were completed or progressing toward achievement in 2024/25. Actions delayed or not completed will be carried forward into future operational plans. Operational Plan results for community leadership and collaboration are summarised in the following chart.



Our progress toward each objective is detailed in the following pages which report on our Delivery Program, Operational Plan and Service Metrics.

**Safe and healthy
community**

Objective: Our community feel safe

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Create safe spaces and places	Deliver companion animal management programs and services to enhance public safety, manage risks and ensure compliance with relevant legislation	5	Completed
	Ensure the safety, health and wellbeing of our people	1	Completed
	Implement the Community Safety Action Plan	1	In Progress
	Monitor and maintain the Council Closed Circuit Television (CCTV) network	1	Completed
Promote safety and safe behaviours	Develop and implement programs to improve and promote road safety	2	Delayed
	Provide education and undertake promotion of public health initiatives	1	Completed
	Promote water safety awareness that supports community wellbeing and continue to develop and deliver initiatives to increase awareness	2	In progress
Be responsive to emergencies	Provide responsive, effective emergency management and emergency prevention services	1	Completed
	Support the development of local emergency management plans and local recovery management plans in partnership with emergency service agencies and key stakeholders to ensure we are working to prevent, prepare for, respond to, and recover from emergencies including natural hazards and disasters	1	Completed
	Implement actions from the Council's Floodplain Risk Management Plans	1	In progress
Monitor and enforce public safety	Deliver inspection and monitoring programs to enhance public safety, manage risks and ensure compliance with relevant legislation	8	Completed

Annual highlights

Community Safety Action Plan

Council continues to implement the Community Safety Action Plan 2022-2026 working in partnership with the Police Local Area Command and key community organisations.

Key activities during this year included:

- 16 Days of Activism Against Gender Based Violence program including fully subscribed Domestic & Family Violence community training sessions. These sessions helped inform education and community sector workers on the new coercive control laws.
- Youth Week 2025 program which included a Family Community Safety Day
- Keep Youth Safe Online – Council partnered with a range of local support services to help parents and carers get the facts and find the support they need to have respectful discussions about being safe online with young people

Interagency and Reference Groups

Staff facilitated and/or participated in regular Youth Interagency Group, Wagga Access Reference Group, Wagga Elder Abuse Committee, Multicultural Interagency Network, Triple H Forum (Homelessness, Housing and Human Services), Wagga Domestic Violence Liaison Committee, Tolland Renewal Group, Youth Action Meetings and Wagga Community Drug Action Team project working group meeting schedules in addition to various LGNSW Community of Practice forums.

Glenfield Road Animal Shelter

Staff at the Glenfield Road Animal Shelter have collaborated with community groups, local media, and residents to achieve pleasing rehoming results. Out of the 489 cats and 595 dogs received, 77% of dogs and 68% of domestic cats were either returned to their owners, rehomed, or transferred to rescue groups for rehoming. Further details on companion animals are reported in Part 5 – Statutory Information.

Road Safety

Council worked with Transport for NSW and NSW Police via the Local Traffic Committee to improve road safety. This included the following improvement actions:

- Give Way signs at the Kincaid/Beckwith Street intersection have been changed to Stop signs and new line marking installed
- New traffic islands, line marking and a Give Way sign have been installed at the Murray/Brookong Street intersection
- New signs and line marking has been installed at the Mortimer Place/Chaston Street intersection
- New pedestrian islands have been installed on Mitchelmore Street at the Fernleigh Road intersection
- Line marking to improve delineation at the Mill Street/Hampden Avenue intersection was installed



20

Council staff
trained in Crime
Prevention Through
Environmental Design



1,084

cats and dogs
entered the **Glenfield**
Road Animal Shelter



173

live traffic
updates

Safe and healthy
community



32
public health
complaints
responded to

Public/Environmental Health

All scheduled annual inspection programs for the financial year were completed, including 100% of inspections for public swimming pools, cooling towers, skin penetration premises, food businesses, and mortuaries. All booked inspections for high-risk Onsite Wastewater Management Systems (located within 100 m of rivers or creeks) on properties under 20 hectares were completed as scheduled.

Floodplain Risk Management

Council reports progress of floodplain risk management activities through Floodplain Risk Management Advisory Committee meetings. Council progressed implementation of the following flood related projects during the year:

- Glenfield Drain & Flowerdale Storage area mitigation options
- Lake Albert Flood mitigation options
- Levee Pump Augmentation Scheme
- Uranquinty Levee Feasibility & Design
- Humula and Mangoplah Flood Studies
- Early Warning System Model Development.

Playground Fencing

Grant funding of \$42,000 was received under the NSW Government's Local Small Commitment Allocation (LSCA) Program for Wagga Wagga's regionally significant Riverside playground. Installation of fencing around the perimeter of Regional and Suburban level playgrounds is a recommendations of the Playground Strategy 2024-2044. Further installations will be prioritised at remaining playgrounds based on available budget, location, and risk profile.



Oasis Aquatic Centre

Oasis Aquatic Centre received its highest combined score during its annual Royal Life Saving Society Australia Aquatic Facility Safety Assessment since joining the program.

The Aquatic Facility Safety Assessment is driven from Royal Live Saving's Guidelines for Safe Pool Operation and includes general operations, first aid, emergency procedures, record keeping, facility design, supervision, health and safety systems, plant room operations and chemicals, programming, and specific aquatic areas such as diving towers.

A spokesperson from the RLSSA stated the centre "consistently performed well across the key areas required and that level of consistency is something other centres struggle to maintain."

99%

overall **safety rating**

5149

registered
Oasis Swim School
participants

★ ★ ★ ★ ★

5 stars

awarded to the
Oasis Aquatic Centre
under the 5 star
Water Safety
Accreditation
program



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Safe and healthy community

Objective: Our community embraces healthier lifestyle choices and practices

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Promote access and participation for all sections of the community to a full range of sports and recreational activities	Attract and support community participation in a variety of sports, recreation and leisure activities in our region	4	Completed
	Collaborate with State Government and key stakeholders to plan for and implement a comprehensive network for people to walk and cycle	1	In progress
	Deliver masterplans to reflect the current and future recreational needs of the community	1	In progress
	Implement the Playground Strategy	1	In progress
	Provide high-quality parkland, sports and recreational facilities that are diverse, accessible and responsive to changing needs	7	Delayed



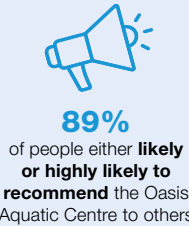
Annual highlights

Jim Elphick Tennis Centre

- Wagga Wagga's reputation as a leading sports and events destination was enhanced with the official opening of the redeveloped Jim Elphick Tennis Centre on 10 April 2025.
- The Centre was officially opened by Independent Member for Wagga Wagga Dr Joe McGirr MP representing NSW Minister for Sport, The Hon Stephen Kamper MP. Also attending were tennis greats Tony Roche AO MBE and Casey Dellacqua, Tennis NSW President Melissa Achten and CEO Darren Simpson, Tennis Australia's Lawrence Robertson, Deputy Mayor Councillor Georgie Davies, former President of Wagga Wagga Tennis Association Mr Mick Marien and family members of both the late Jim Elphick and of the late Joe Schipp, former Member for Wagga Wagga.
- The state-of-the-art facility positions Wagga Wagga as a premier destination for tennis and sporting events – from grassroots through to elite level. Delivered by Wagga Wagga City Council in partnership with the NSW Government and Tennis NSW, the \$9.15 million transformation marks the completion of Stage 1 of the Bolton Park Sports Hub project. The new-look centre features eight International Tennis Federation-standard cushioned acrylic hard courts, two cushioned warm-up courts, and five synthetic grass courts for community use. It also includes a dedicated netball court, a multi-use court, and a modern clubhouse offering premium facilities and sweeping views of the tennis precinct and Robertson Oval.



Safe and healthy community



Wagga Leisure

The acquisition of Workout Gym and upgrade of the Jim Elphick Tennis Centre in the Bolton Park precinct has allowed Council to merge these facilities, the Oasis Aquatic Centre and Bolton Park stadium and Multi-Purpose stadium under the one management model.

Wagga Leisure supports community participation in sport and recreation through flexible membership options that can be tailored to suit their needs including options for swim, gym, or tennis only, gym and swim combined and a premium membership featuring gym, swim and tennis. The new model has supported an increase in Oasis memberships of 42% to 791.

Participation Sporting Events

Wagga Wagga continues to be a sporting hub through Council's support for community participation events and facilities. Community sporting and recreation events supported include All Abilities Unleashed program, Football Wagga Wagga Multicultural World Cup, and Afghan Women's National Football Team exhibition match.

91 individual community sporting groups/teams and organisations continue to use Bolton Park Stadium throughout 2024/25. The Multi-Purpose Stadium received 947 bookings which included National, State, and local events with usage increasing by 21% during 2024/25 to 2699.75 hours

Active Travel

Council progressed two stages of the Active Trave Plan (ATP).

- ATP Stage 3 Exhibition Centre North path – construction was awarded for a pedestrian link between the Exhibition Centre and Hammond Avenue
- Forest Hill link – approval to access the rail corridor was received and construction contract awarded
- Plumpton Road link – \$4.8M was received from the NSW State Government to complete link Red Hill Road to the Southern Growth Area.

Recreation Masterplans and Plans of Management

Masterplans are long-term strategic document, guiding future works by ensuring they are completed in line with identified priorities derived from stakeholder and community consultation. During the year Council endorsed a new Masterplan for the Wagga Cricket Ground which will remove the cycling track to enable a full-sized rectangular field to be part of the precinct.

Masterplans for the Botanic Gardens, Jubilee Park and the Exhibition Centre underwent internal and external consultation during the year with public exhibition to occur during 2025/26.

The Lake Albert Plan of Management was approved by Council on 11 August 2025 following extensive consultation during 2024-25. This 10-year plan outlines a strategic framework for the future management of the Lake Albert precinct. The purpose of the plan is to manage the Lake Albert precinct cooperatively with, and for, the benefit of residents, the community and the wider region, and to maintain and improve the amenity of the Lake Albert precinct, consistent with the established character of the area.

Sporting Amenities

- Upgrades to amenities at Kessler Park, Harris Park and Gissing Oval will improve inclusivity, safety and other facilities at each sportsground. Harris Park and Gissing Oval funding agreements were executed during the year with completion estimated in late 2025 / 2026.

Upgraded Kessler Park amenities

- New and revitalised facilities at Kessler Park in Wagga Wagga were officially opened in November 2024, creating safer spaces for women in sports and more accessible local amenities for people with disabilities.
- The project was funded by the NSW Government via the Stronger Country Communities Fund Round 4, in partnership with Wagga Wagga City Council and the Tolland Wolves Football Club, who are long-term users of the popular sporting site.
- The site now includes two designated female-friendly change rooms; a set of new male and female public toilets; a dedicated referees' room; and a new accessible public toilet.
- Additional safety measures have also been put in place, including CCTV and a swipe card-controlled access system.



11,414
sportsground
bookings across
121
sites



Objective: Our community has access to health and support services that cater for all of our needs

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Support and continue to develop services to improve and promote community health and wellbeing	Advocate to and collaborate with State Government and key stakeholders for improved access to local health services that positively impact the mental and physical health and wellbeing of our community	1	In progress
	Support and promote the Health and Knowledge Precinct	1	In progress
	Lead the development and delivery of strategic plans that support inclusive and integrated service delivery and improve the wellbeing of our community	1	Completed

Annual highlights

Health Services Advocacy and Health and Knowledge Precinct

Council continues to actively participate in the Murrumbidgee Health and Knowledge Precinct (MHKP) Alliance and Board. The precinct is a collaboration and partnership with Health, Community, Education and related organisations to improve access and health outcomes in our community.

Council supported the recent MHKP Innovation Showcase in Wagga Wagga with a focus on artificial intelligence in health. In addition to the Murrumbidgee Health and Knowledge Precinct Board and Alliance, Council contributes to the working groups and supports the delivery of the 3 focus areas including:

- Education and rural workforce,
- Research and innovation and
- One system integration.

In addition, Council participates and supports the Riverina Medical Specialists Recruitment and Retention Committee, which is a collaborative partnership between, public, private health, education and local government to proactively address workforce recruitment and retention of health specialists locally.

During the past year Council provided submissions to the Remote, Rural and Regional Health select committee.

Riverina Men's Health Centre Working Group

Council resolved in May 2025 to provide support for an expression of interest process for a Riverina Men's Health Centre (RMHC) in Wagga Wagga.

The working group will be led and delivered by local men, for local men and play a central role in establishing the RMHC, including leading strategic planning, shaping the centre's model of practice, establishing governance structures, and guiding fundraising efforts with an initial commitment of two to three years.



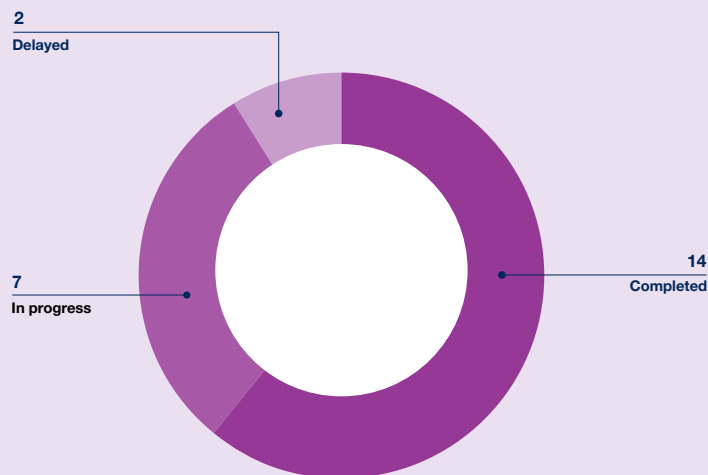
Growing economy

The CSP 2040 identified five objectives for growing economy

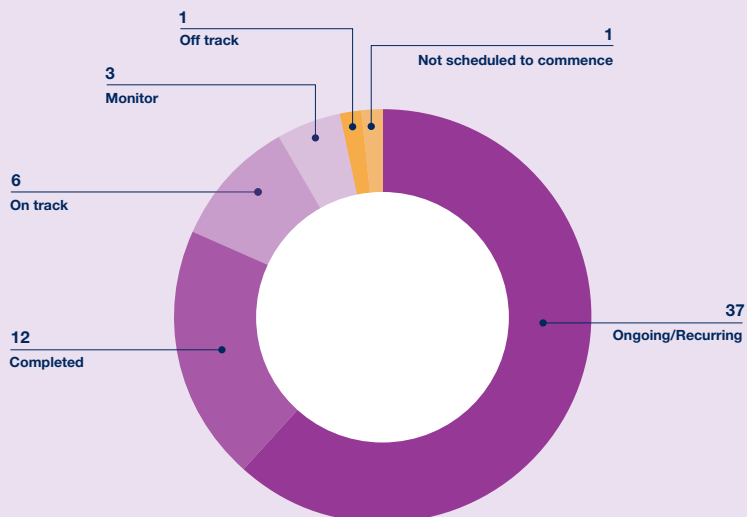
- 1 Wagga Wagga is a thriving, innovative and connected regional capital city
- 2 Wagga Wagga is an attractive location for people to live, work and invest
- 3 Wagga Wagga is an attractive tourist destination
- 4 Wagga Wagga is a centre for education and training
- 5 Wagga Wagga is a hub for activity

Growing economy

10 strategies and 23 principal activities were developed to achieve these objectives in our Delivery Program 2022/23-2025/26. Our progress in implementing the Delivery Program is shown in the Principal Activity chart below. Delayed Principal Activities include actions reported as either Off track, On hold or Not Scheduled to Commence.



Our 2024-25 Operational Plan included 60 actions for Community leadership and collaboration. 97% of these actions were completed or progressing toward achievement in 2024/25. Actions delayed or not completed will be carried forward into future operational plans. Operational Plan results for community leadership and collaboration are summarised in the following chart.



Our progress toward each objective is detailed in the following pages which report on our Delivery Program, Operational Plan and Service Metrics.

Objective: Wagga Wagga is a thriving, innovative and connected regional capital city

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Improve, maintain, and renew transport networks and building infrastructure to provide safe, affordable, efficient and reliable transport connections for our community	Advocate to and collaborate with Transport for NSW for improvement works on local and regional roads	2	Completed
	Deliver traffic and transport management services and support to provide a safe and efficient traffic and transport network for our community	3	Completed
	Implement parking strategies and plans that enhance equity and efficiency in access to parking	2	Delayed
	Implement the Pedestrian Access and Mobility Plan (PAMP)	1	Delayed
	Implement the Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040	1	Delayed
	Improve the safety, quality, and amenity of local roads through increased road reconstruction, resurfacing and line marking programs	4	Delayed
	Provide high quality airport facilities and services to meet the needs of the community	2	Delayed
Establish and grow Wagga Wagga serving as world class freight and logistics hub to the region and beyond	Continue to support and protect ongoing access to air travel in our region	4	Delayed
	Promote and grow Wagga Wagga as the gateway city of Southern NSW	1	Completed
Recognise the future opportunities for Wagga Wagga will be gained by continued investment to strengthen our digital literacy and infrastructure, connecting our community, industry and services to new exciting opportunities now and in the future	Promote continual improvement to physical and digital infrastructure that connect Wagga Wagga and Southern NSW to global networks	2	Completed

Growing economy

Civil Operations



Culverts
89 cleaned
32 replaced



Maintenance
completed on 183
unsealed roads



Unsealed roads
487km graded
61km resheeted



Customer requests
157km in customer
requests completed



Footpaths
3712m new footpaths
838m renewed footpaths
2098m of footpath
grinding



**Pedestrian Access
& Mobility Plan**
59 installations of
pedestrian access
ramps



Annual highlights

Sealed road maintenance completed during 2024-25

Council's sealed road maintenance programs include internal and contracted works. A total of 300,918m² were completed in reseal works during the year.

Contracted works were completed for the following roads:

Suburb	Street	Resurfacing (m ²)
Ashmont	Tobruk Street	8242
	Tobruk Street/Ashmont Avenue Intersection	876
Bomen	Merino Road	3765
Bourkelands	Red Hill Road/Berembee Road Intersection	2500
	Red Hill Road/Dalman Parkway Intersection	1485
East Wagga	Edison Road/Bakers Lane intersection	1078
	Edison Road/Dangar Place intersection	862
Glenfield Park	Undurra Drive	2049
Gobbagombalin	Cootamundra Boulevard	3926
Koorungal	Red Hill Road/Missouri Avenue intersection	1567
	Lake Albert Road/Railway Street intersection	1817
	Ziegler Avenue	4677
Lake Albert	Fay Avenue	4454
	Balmoral Crescent	3081
	Vincent Road	11,779
	Main Street	6443
Lloyd	Kyeamba Avenue	4942
	Holbrook Road/Clifton Street	1250
North Wagga	Holbrook Road/Deakin Avenue Intersection	1309
	Hampden Avenue	6319
Springvale	Holbrook Road/Featherwood Road Intersection	1479
	Featherwood Road	2755
Tolland	Raye Street	3180
	Miller Avenue	2133
Turvey Park	Lord Baden Powell Drive	2049
Wagga Wagga	Trail Street	2382
	Tompson Street	1346
	Ivan Jack Drive	3255
	Reddoch Drive	1835
	Saxon Street	5073

Growing economy

Council's internal road program included works on the following 55 roads at a cost of \$4.5m.

Suburb	Street	Kerb & Gutter (m)	Hotmix (m ²)	Patching (m ²)	Reseal (m ²)
Ashmont	Bulolo Street	42		448	4457
	Buna Street			44	2300
	Lae Avenue	13		370	3851
Boorooma	Alma Crescent	1	350		5947
	Durack Court				5500
	Franklin Drive	1		60	4615
Bourkelands	Pugsley Avenue	40		147	5097
	Kaloon Drive	7	106		11444
	Titanga Place				608
Forest Hill	Wilgoma Street	4		250	1990
	Banner Street	56	459		2143
	Brunskill Avenue	52	311	656	8343
	Cypress Street	25		188	2149
	Dunn Avenue	100	835		6124
	Hazelwood Drive	8		1868	4148
	Mangrove Crescent	1	128		3824
	Quandong Place	3	22		3318
Glenfield Park	Bamarook Crescent	2		1	3424
	Bandera Avenue	15		266	4608
	Barrima Drive	10	136		5910
Gobbagombalin	Yentoo Drive	4		2	5422
	Barmedman Avenue		224		5091
	Paradise Drive		33		2068
Koorngal	Coolinbill Crescent	27		116	4141
	Grove Street	155		210	3284
	Meadow Street	16		9	3509
Lake Albert	Stanley Street				4500
	Alder Road			101	8037
	Craft Street				2504
	Lake Street				3008
	Main Street	36			
	Plunkett Drive	59	276		6931
Mount Austin	Rowe Street	60		187	2026
	Casley Street				610
	Pratt Street				1273
North Wagga	Henry Street	4		1045	2664
	Mary Street	111		66	1546
	Rowan Street			22	1985
Regional	Lockhart Road			1	
	Tumbarumba Road			1215	11848
Tatton	Atherton Crescent	3	348		4092
	Fitzroy Street	4	249		2312
	Malebo Place		25		1899

Suburb	Street	Kerb & Gutter (m)	Hotmix (m²)	Patching (m²)	Reseal (m²)
Tolland	Tamar Drive	31			3337
	Anne Street				
	Missouri Avenue				1011
	Nixon Crescent				3130
Turvey Park	Topeka Street	54		206	720
	Fernleigh Road			370	2176
	Albury Street			208	6630
	Bolton Street			93	5499
Wagga Wagga	Campbell Place	27		234	
	Gurwood Street			89	5127
	Shaw Street			380	3860
	West Parade			247	2970



Growing economy



1698
sewer maintenance
customer requests



260
stormwater maintenance
customer requests

Sewer Maintenance

The sewer network includes three main sewage treatment plants servicing the Wagga Wagga area located at Narrung Street, Koorungal, and Forest Hill and 721km of sewer mains.

Council maintenance of the sewer network included responding to 1698 customer requests and completing 5.4km of sewer mains rehabilitation works. Rehabilitation works extend the useful life of assets and addresses common faults in the system. Key focus areas included the following suburbs:

- Tolland 2.5km of mains rehabilitated
- Ashmont 3.5km of mains rehabilitated
- East Wagga 0.4km of mains rehabilitated

Stormwater Maintenance

The stormwater network consists of 482km of stormwater pipes. 260 customer requests were responded to during the year. Improvements to the network during the year included works at Surveyor Townsend Park, where approximately 60m of a collapsed stormwater line was replaced. General maintenance of existing underground stormwater assets included rubbish and silt removal, clearing of blocked inlets as well desilting in some open drains.

Capital Projects Completed

Incarnie Crescent Stormwater Augmentation

Funding from the Department of Industry and Stormwater Levy Reserve for the augmentation of the existing stormwater in Incarnie Street. The project will lower the risk of flooding in Incarnie Street by removing the water quicker and more efficiently. The works include survey, design, construction of new side entry pits and installation of 600m of stormwater pipe.

Ivan Jack Bridge

Stabilisation and structural rectification works were completed for Ivan Jack Bridge along with road works on intersecting roads.



Wagga Wagga Airport

Council led an advocacy campaign to gather support from the community and region to articulate the importance of the Wagga Wagga Airport as a critical piece of rural infrastructure and highlight the value of the Airport as a gateway to our region.

Council was granted an extension to the Airport lease for 12 months to 30 June 2026 and a deed of variation was entered into in November 2024.

Council has actively engaged with the Commonwealth Department of Defence throughout 2024/25 with an aim to secure a long-term lease for the Wagga Airport. In June 2025 Council submitted a proposal to Defence outlining why Wagga Wagga City Council is best placed to operate the Airport moving forward and what conditions Council proposed.

Whilst negotiations continue, Council has ensured that immediate operational, safety and security requirements are met, and Council has actively applied for grant funding for critical infrastructure upgrades. The most recent grant application will deliver Site Master Planning and Terminal Detailed Concept and Schematic Design if awarded.

Regional Drought Resilience Plan

Council, in partnership with Lockhart Shire Council received funding from the NSW Government's Regional Drought Resilience Planning Program to develop a Regional Drought Resilience Plan. The development of the 82-page Drought Resilience Plan, along with a more detailed 100-page technical document, was based on research along with stakeholder and community consultation.

The Regional Drought Resilience Planning Program is being delivered as part of the Future Ready Regions Strategy. The program is designed to enable consortia of local governments and their communities to better prepare for, respond to and recover from drought. The plan identifies in progress, short-run and long-run actions for Council to implement along with series of actions that Council is unable to take itself and may advocate to the New South Wales and Australia Governments.



Growing economy

Objective: Wagga Wagga is an attractive location for people to live, work and invest

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Encourage and support investment to develop Wagga Wagga	Advocate for and pursue funding opportunities and partnerships to support our community and develop Wagga Wagga	9	Completed
Attract and support local businesses, industry and employment opportunities	Support sustainable and resilient economic growth and lead a collaborative approach to regional activation	6	In progress
	Promote and grow the agribusiness sector in our region through the provision of high-quality Livestock Marketing Centre facilities and services	2	In progress
	Advocate for and participate in initiatives to promote and grow the agribusiness sector	1	Completed

Annual highlights

Grant Funding

Council recognised \$29.54M in funding during the year across 200 projects. \$14.51M or 49% of total funding contributed to 134 operational projects.

A listing of these projects and programs is enclosed below. This listing reflects the amount recognised for accounting purposes during the year above \$20,000.

2024/25 Operational Project Grant Funding Recognised (above \$20,000)		\$
Public Order and Safety		
Uranquinty Levee Upgrade 2021		52,542
Glenfield Drain & Flowerdale Storage Flood Mitigation Works Feasibility Study		51,415
Lake Albert Flood Mitigation Study 2021		56,840
Early Warning System Model Development 2023		23,000
Health & Environment		
Noxious Weeds Operation		83,108
Community Services & Education		
Youth Program - We've got the Drive supporting up to 50 local youth to gain their learners licence		25,000
Elsa Dixon Aboriginal Community Development Program		40,000
Open Streets Program – temporary street level light art installation and event logistics for Festival of W		149,999
Permit, Plug, Play Pilot Program		332,917
Public Libraries		
Library - Per Capita Subsidy		286,754
Library - Disability & Geographic		96,836
Museum of the Riverina		
Heritage Grant - First Nation Podcast/First Nations Oral Histories		32,571

Wagga Wagga Art Gallery

Arts NSW Program	56,289
Elsa Dixon First Nations Artist In Residence Program	21,320

Transport

NSW Natural Disaster Recovery Funding - Roads	3,485,403
Humula Road Blackspot Funding	35,942
Edmondson Street Bridge Repairs	36,512
Transport NSW Traffic Routine Light Subsidy	93,000

Other Assets

Elsa Dixon Grant - Property Officer salary contribution	40,000
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Economic Development

Regional Drought Resilience Planning Programme Round 2	149,227
Artificial Intelligence (AI) Early Adopter Program	96,000
Housing Support Programme – Wagga Wagga City Smaller Scale Second Home Initiative	66,921

Other

Fresh Start for Local Government Apprentices, Trainees & Cadets Grant Program	63,522
Local Grants Commission Financial Assistance Grants - Roads	669,484
Local Grants Commission Financial Assistance Grants - untied	1,316,488
Local Grants Commission Financial Assistance Grants - untied (Advance Payment)	6,769,742

\$15.03M or 49% of total funding contributed to 62 capital projects. A listing of these capital projects and programs is enclosed below. This listing reflects the amount recognised for accounting purposes during the year above \$50,000.

2024/25 Capital Project Grant Funding Recognised (above \$50,000)	\$
Public Order and Safety	
North Wagga Levee Upgrade (Stage 2)	277,446
Mangoplah RFS Fire Station Additional Bay/Amenities	84,750
Other Recreation Services	
Bolton Park Upgrade - Jim Elphick Tennis Centre	3,651,256
Jubilee Park - Bill Jacob Athletic Centre Upgrade	1,775,172
Stronger Country Communities Fund - Round 5 funded Bill Jacobs Lighting Upgrade, Stadium Upgrades at Equex Centre & Bolton Park and Pomingalarna Cultural Garden	476,006
Kessler Park Community Amenities	238,948
Lake Albert Pipeline	221,929
Playground Shade Sail Installation (Uranquinty, Mangoplah, San Isidore Villages)	73,800
Tarcutta Recreation Reserve Infrastructure Upgrades - Black Summer Bushfire Program	68,208
Transport	
Roads	3,194,779
Active Travel	843,543
Footpaths	50,000
Assets – Other	
Southern Growth Sewer Augmentation - Regional Housing Fund	835,563
Southern Growth Area – Plumpton Road (North and South)	878,619

Growing economy

NSW Local Government Recovery Grants Program – (Floodgate 15A Outlet Repairs, Wiradjuri Walking Track Repairs, Glenfield Drain Reconstruction & Improvements, North Wagga Levee Floodgate & Pipe Repairs and Gregadoo Main Street Drainage Line	478,442
Northern Growth Area - Sewer Upgrades	375,005
Incarnie Crescent Stormwater Augmentation	210,779
Airport Screening Upgrade	138,150
Levee Floodgate Pump Augmentation	93,960
Economic Development	
LMC Sheep/Goat Electronic Identification (EID)	832,901

Additionally, Council was awarded the following nine grants during the year:

Project	Funding	Council contribution
Oasis Energy Efficiency Upgrade	\$2.25M	\$5.85M
Regional Roads	\$2.2M	-
Footpath Accessibility	\$50,000	-
Edmondson Street Bridge	\$100,000	-
Victory Memorial Gardens - Saluting their service	\$147,425	-
ANZAC Community Grants	\$1,000	-
Plumpton Road Active Travel Link	\$4.89M	-
Riverside Playground Fencing	\$41,000	\$12,000
Gregadoo Waste Management Centre - EPS Compactor	\$86,121	\$36,909

Cultural Partnerships

Partnership highlights during this period included:

Wagga Wagga Art Gallery

- Earth Canvas (artists + farmers) supported an annual artist residency and Earth Canvas exhibition 'Hopeful Disruptions'
- University of Sydney, Museums Studies Program partnership - supporting early career development of gallery/museum sector practitioners and students which included student internships
- A project 'Look At Me', exhibition and residency partnership with Megalo Print Workshop (ACT)

Wagga Wagga City Library

- Tech Savvy Seniors, Tech Help, and Tech Savvy Communities
- First Nations Seniors Tech
- The Agile Library Service supported two multicultural playgroups through a partnership with TAFE NSW and St Vincent de Paul Wagga Wagga
- The library collaborated with Service for the Treatment and Rehabilitation of Torture and Trauma Survivors STARTTS to establish a Multicultural Youth Group and the Multicultural Leadership Group
- A weekly Health Navigation Service was delivered in the library by community partner Grand Pacific Health Care.
- National Families Day was celebrated funded by the NSW Public Library Association



Growing economy

Museum of the Riverina

- Multi-year funding for the 2026-2028 from Create NSW to fund the delivery of exhibitions, education and public programs.
- Delivery of school holiday programs and curriculum aligned school tours.
- Awarded funding from Saluting Their Service program to install a new display on Private Merlin Kinneir Tarte.
- Collection storage agreement with Charles Sturt University, Wagga Wagga campus

Civic Theatre

- Local business partnerships including Olivette to deliver a unique sold-out cabaret performance experience.
- Graincorp funded 'Wiradjuri Youth Dancing on Country' which is to facilitate community engagement activities as part of the presentation of 'Garabari' to be delivered in late 2025.
- Securing Create NSW funding to create a new local work in partnership with the Art Factory Supported Studio and Sydney's Re:Group Performance Collective, to feature on the main stage in 2026.
- Jaegar's Event Hire and SCA (Triple M) provided in-kind sponsorship for the Comedy Festival 2025.
- The Australian Army Band Kapooka delivered eight free concerts for our community.

Community Development Activities

- Apology Day, Sorry Day, Reconciliation Week, NAIDOC Week Council-led program and events.
- Community training and equipment purchase to support community spontaneous volunteer groups in North Wagga, Uranquinty and Oura.
- FUSION BOTANICAL, Museum After Dark youth program, Seniors Festival 2025, Youth Week 2025 and FRESH Intergenerational festival.
- \$500,000 in funding was secured from Transport for NSW to:
 - Develop new or streamline existing processes to simplify approval processes required for street-based events
 - Enabling event infrastructure to reduce event costs
 - Staging a Class 2 event on one of the proposed roadways for Festival of W 2025 with funds allocated towards additional costs for programming and traffic management.
- A further \$350,000 was secured through Transport for NSW Open Streets Program 2025-2028. The funds will be used towards temporary street closures for on-street based activations across the next three years of Festival of W.

Economic Development

Partnerships to support the growth and prosperity of our local economy have included:

- Wagga Wagga Business Chamber – signing of a new Memorandum of Understanding, extending support to 2029.
- Business Round Table – 10 meetings with Council presentations on community data, economic analysis, retail and 24-hour economy, housing and current and emerging economic priorities. Business Round Table members and external industry bodies also provided updates regarding major infrastructure project, health programs and education.
- Regional Growth NSW Development Corporation, Office for Regional Economic Development and NSW State Government to attract new businesses to Wagga Wagga, especially the Special Activation Precinct where an Expression of Interest process was held.



10
meetings of the
business roundtable

Livestock Marketing Centre

- The Livestock Marketing Centre (LMC) continues to be a high-quality facility for users through improvements and upgrades. An extensive capital improvement program has ensured the LMC meets mandatory legislative requirements, including work health and safety, animal welfare standards and national livestock identification system traceability standards. Works included the realignment of nine sheep and six cattle draft ramps to improve accessibility and animal flow (pictured below).
- To ensure the LMC continues to meet stakeholder needs into the future, Council engaged AEC Group Pty Ltd in February to commence the drafting of a LMC Strategy & Masterplan. The LMC also launched a new newsletter in June 2025 that will further promote the LMC's efforts in the regional livestock market.



2,954,053
livestock through the
Livestock Marketing
Centre with
total value traded
\$722,198,538



Growing economy

Objective: Wagga Wagga is an attractive tourist destination

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Facilitate planning and development of visitor-related facilities and services	Work with the tourism sector to further develop Wagga Wagga and surrounds as a visitor destination	1	Completed
Accommodate and provide support to visitors	Promote local producers through the Visitor Information Centre	1	Completed
	Provide visitor information services and support	1	Completed
Provide a variety of events, festivals and activities	Build the capacity of local event organisers and industry	3	Completed
	Support the attraction of new or continuing development of existing events and festivals that leverage on the assets in Wagga Wagga which attract and support tourism and visitor economy	5	Completed

Annual highlights

Destination marketing

Three destination marketing campaigns were promoted:

- Out for Adventure series - a 12-month series promoting micro-adventures in the surrounding region across the seasons.
- A new video series titled Mic'd Up was launched showcasing visitor attractions in our Wagga Wagga + Surrounds region from the perspective of small business owners, volunteers and visitors who are 'mic'd up', capturing genuine reactions and emotions.
- In December, a Very Wagga Wagga Giftmas Christmas campaign and a partnership with the Wagga Wagga Business Chamber was launched to promote local Christmas gift purchasing and supporting local businesses in Wagga Wagga and the surrounding region.

Wagga Wagga Destination Management Plan 2025-2034

Following a 79-day public exhibition period where 184 submissions were received, the Wagga Wagga Destination Management Plan 2025-2034 was adopted by Council in June 2025. This plan provides a 10-year strategic framework to foster the growth of a robust visitor economy in the Wagga Wagga Local Government Area that also has flow on benefits to the surrounding region.



283,953

website page views
on visitwagga.com



44,100

social media
followers

Visitor Information Centre

The Wagga Wagga Visitor Information Centre (VIC) has been temporarily operating from a pop-up kiosk at the Museum of the Riverina – Historic Council Chambers site since early May 2025, following a public disorder offence in the public area around the former VIC building in Tarcutta Street.

During the initial relocation, as visitors and the community were adjusting to the change, the VIC experienced lower visitation, averaging 20 people per day (a 75% decline on annual counts). Following the introduction of wayfinding signage installed around the former VIC building, Civic Centre precinct, including footpath decals along with communication updates through Council's channels, and third-party listings such as Google, visitation has improved.

During this period to continue providing visitors and community with access to local goods, VIC staff have been working with the Wagga Leisure team to showcase and expand the VIC's range of souvenirs and regional produce available at the Council-operated cafe service at the Wagga Wagga Airport.

i

23,873

customers

🛍️

\$283,507

in sales

Support for tourism industry and event organisers

Publications

- 4 seasonal What's On publications 40,000 printed copies each
- 24/25 Wagga Wagga + Surrounds Visitor Guide - 10,000 copies printed and digital platform
- Top Spots guides (15,000 copies and digital)
- Wagga Wagga + Surrounds Trail Map (15,000 copies printed and digital)

Growing economy



273
businesses directly supported

4
Council led networking events with

152
attendees

165
Tourism Partner Program memberships



21,099
visitors to the Museum of the Riverina sites

One-on-one support

Council staff supported 273 businesses across the city, rural villages and partnering shire councils including Coolamon, Lockhart, Temora, Junee, Greater Hume, Cootamundra - Gundagai, Narrandera and Snowy Valleys. Twenty industry newsletters were published to highlight available support, funding, upcoming campaign initiatives and general industry updates.

Over 600 business contact enquiries were recorded this period ranging from requests to participate in council led programs and events as well as assistance in providing industry related business support.

Workshops

Consultation and engagement workshops were delivered to local business, local government stakeholders and community groups to inform the key priorities in the Destination Management Plan. Tourism businesses and industry representatives participated in events facilitated by Council which attracted 152 attendees.

Wagga Wagga Tourism Partner Program

The program delivered three marketing and campaign opportunities, two networking industry events, , and delivery of two visitor publications including the Visitor Guide and Top Spots maps. The Tourism Partner Program has 165 members including eight neighbouring shire councils and 10 new tourism businesses entering the sector.

Museum of the Riverina

The museum welcomed 21,099 visitors to both the Botanic Gardens and Historic Council Chambers sites. Public program highlights included:

- Summer and autumn school holiday program GAME ON! after-dark youth event
- Launch of the first 'Museum in a Minute' digital exhibition about museum restoration practices
- Upgrade of the Schoolhouse exhibition
- Research and development of 'STUFF: MoR Treasures' exhibition for 2026
- 'Looking for Merlin' digital exhibition to be launched in November 2025

State and National level participation and elite sporting events

A number of events have been delivered and have agreements executed for future events. These include:

- NSW Touch Junior State Cup
- Giants Netball preseason
- Golf NSW Regional Qualifier
- ACT Brumbies Super 7s
- Basketball NSW Southern Junior League
- NRLW game between Canberra Raiders and Newcastle Knights

Community Events and Festivals

Council led events presented during this year included:

- National Apology Day, Sorry Day, Reconciliation Week and NAIDOC Week council led events programs
- Wagga Comedy Fest 2025 – 4,500 attendees
- Festival of W, a 16-day winter festival which featured a new major light and sound show – 100,000 attendees
- Spring Jam Children's festival featuring adventure play and interactive activities at the Botanic Gardens – 5,000 attendees
- FUSION BOTANICAL multicultural festival – 9,000 attendees
- 2024 New Year's Eve celebration – 12,000 attendees
- Australia Day community breakfast event and awards night – 300 attendees
- Youth Week 2025
- Seniors Festival 2025
- FRESH Festival 2025

This year's Comedy Festival was the biggest to date with 21 shows over three venues and four days. There were 9 shows sold out with the festival seeing a 15% increase in attendance. The festival provides an important boost to the local economy with 28% of the 4500 attendees visitors to Wagga Wagga and 67% of attendees spending money in a restaurant while visiting Comedy Fest.



100,000
attendees at
Festival of W 2024



Growing economy

Objective: Wagga Wagga is a centre for education and training

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Support and promote quality and choice in education and vocation pathways	Develop and provide innovative learning and education resources to assist our community to engage in a range of cultural programs and activities	2	Completed
	Advocate for and promote education and training pathways and support local skills and professional development opportunities in the Wagga Wagga LGA	5	In progress

Annual highlights

Waste Education Programs

Council initiated the development of a Waste and Resource Recovery Strategy in March 2025 with completion scheduled for March 2026. This aims to direct and support council moving to a circular economy, implementing improved sustainable practices across all facets of Councils businesses and departments. An education officer commenced with council in May 2025 and will be supported by an education program to deliver services around the kerbside collection contract and the Gregadoo Waste Management Centre.

The effects of these efforts are beginning to show with a cleaner organics stream thanks to a behaviour change campaign in March 2025 eliminating items like paper, cardboard, and coffee cups from the FOGO bin. Recycling bin contamination remains around 15% and is a focus for 2025/26.

Environment Education Programs

Activities to educate the community on environmental issues have included:

- Hosted a sustainable living webinar series.
- Delivered school sustainability sessions.
- Hosted presentations on energy efficiency
- Distributed a wildlife entanglement flyer to San Isidore and Moorong residents to educate residents on the dangers of barb wire and providing suggested fencing alternatives.
- Partnered with numerous community events increase community awareness of environmental issues

Public Health Education Programs

During the year two awareness campaigns were completed related to Mosquito awareness and food safety. Council has promoted a mosquito awareness program via social media and at local events, with mosquito repellents and prevention signage distributed. A newsletter was also distributed to local food businesses to create awareness on changes to the Food Standards Code.

Cultural Education Programs

Our cultural facilities have provided a wide range of free learning and education activities and resources during the year. These have included:

Addition of learning resources at Wagga City Library

- Four Launchpads - provide safe, pre-loaded educational content such as apps, games, videos, and storybooks
- WhaZoodles – audio devices that offer screen-free, internet-free STEM learning experiences for children aged 3-12.
- Baby Bounce, Story time and School holiday programming schedules delivered at the Library located at the Civic Centre and to suburban and rural villages via the Agile Library Service.

Museum of the Riverina

- Development of learning resources for primary school tours, family friendly workshops and events with a particular focus on Wiradjuri/Wiradyuri and First Nations storytelling
- School holiday programs along with bookable free or low-cost weekend public programs.
- Aligning with the new 2027 national curriculum, handling collection kits for museum objects were developed for use in local primary schools
- Delivered "Beautiful waterways and Stinky Sewers," an in-school digital education incursion

Wagga Wagga Art Gallery

- Five local artists participated in the Regional Artist Development Program
- School holiday bookable events schedule for primary and high school aged students
- The E3 Workshop was re developed to provide facilities and workshop learning opportunities for printmaking

Wagga Wagga Civic Theatre

- Delivery of the Youth Music Mentoring program Plug and Play
- Week-long work experience program for high school students
- Hosted an industry forum for Arts Practitioners on Philanthropy and Sponsorship delivered by Creative Australia
- Annual bookable tours for school and community groups including a Behind the Scenes tour of the Civic Theatre



Growing economy



28
trainees,
apprentices and cadets



2
strategic presentations
on skill areas to **Business**
Roundtable

School Based Apprentices and Trainees

The Trainee, Apprentice and Cadet Program continues to be a core strategy in attracting and retaining local talent while creating meaningful employment pathways across Council. As of 30 June 2025, we have maintained a strong representation of 28 trainees, apprentices and cadets (5.4% of Council's full-time employees), reflecting ongoing program stability and alignment with workforce needs.

Five of our trainees and apprentices were nominated for the 2025 Riverina Training Awards, with two named top three finalists and one awarded Riverina Trainee of the Year. The Wagga Wagga Civic Theatre won the National PAC Australia Impact Award for the Traineeship Program to be received in Darwin in August.

Council continues to strengthen its partnerships, collaborating with the NSW Department of Education on their 'Kids in Council' program, a strategic initiative to provide work experience opportunities to school students with disabilities.

Stakeholder engagement on education and training opportunities

Engagement around skills issues was undertaken with RDA Riverina, TAFE NSW, CSU, Training Services NSW and Murrumbidgee Health and Knowledge Precinct. Council staff met with the NSW State Government to discuss emerging trends and new policy responses



Objective: Wagga Wagga is a hub for activity

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Facilitate the development of vibrant precincts	Implement the Recreation, Open Space and Community Strategy 2040s	1	In progress
	Implement the Events Strategy and Action Plan	1	Completed

Annual highlights

Bill Jacob Athletics Centre, Jubilee Park

The multi-million-dollar redevelopment was officially opened on 14 March 2025 by Independent Member for Wagga Wagga Dr Joe McGirr MP on behalf of NSW Minister for Sport, The Hon Stephen Kamper MP.

Upgrades to the Athletics Centre have transformed the centre into a premier hub for inclusive athletic training and competition – one capable of hosting events at regional, state, and national levels include a new all-weather 400m synthetic track, improved drainage and irrigation, new long jump runways, warm-up areas, and shot-put circles, as well as refreshed steeplechase, javelin, discus, and high jump facilities. Many of these improvements have also prioritised upgrades to accessibility, particularly for wheelchair athletes using the space.



Growing economy

Events Strategy and Action Plan

Implementation of the Events Strategy and Action Plan 2020-2024 continued with the delivery and attraction of a range of diverse and inclusive community events designed to bring people together, strengthen our cultural identity and harmony and make the city a more vibrant place to live.

Rounds one and two Council's Major Events, Films and Festivals Sponsorship program contributed over \$100,000 to major events in Wagga Wagga and a film in the 2024/25 fund. The successful applicants were:

- Gears & Beers Festival - \$20,000
- Carols by Candlelight – \$10,000
- Christmas with the Con – \$15,000
- Wagga Wagga Mardi Gras - \$20,000
- Country Women's Association of NSW 2025 State Conference - \$9,940
- Bidgee Strawberries and Cream's 2025 Easter Egg Hunt – \$15,000
- Lords of the Soils film - \$7,060

The events category of the Annual Grants Program for 2024/25 was also highly subscribed with 16 applications received and \$50,000 distributed to 11 community led events. Further details are reported within the Annual Grants reporting in Part 5 of the Annual Report.

Council also supported organisers through training, industry development opportunities and access to event planning resources, while also curating the city's seasonal events calendar to showcase the diversity and quality of festivals and events held across the city. To ensure events have access to suitable venues, dedicated open spaces, sporting grounds, Council buildings and halls were made available, with maintenance costs partly offset through booking fees.





Community place and identity

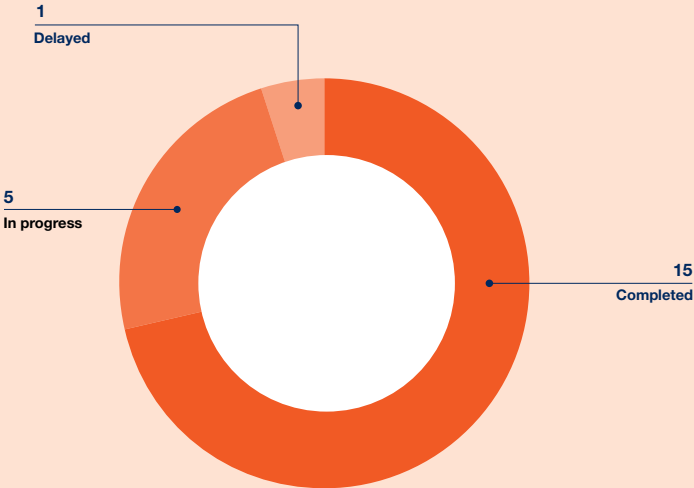
The CSP 2040 identified two objectives for community place and identity:

- 1 Our community are proud of where we live and our identity
- 2 Our community feel welcome, included and connected

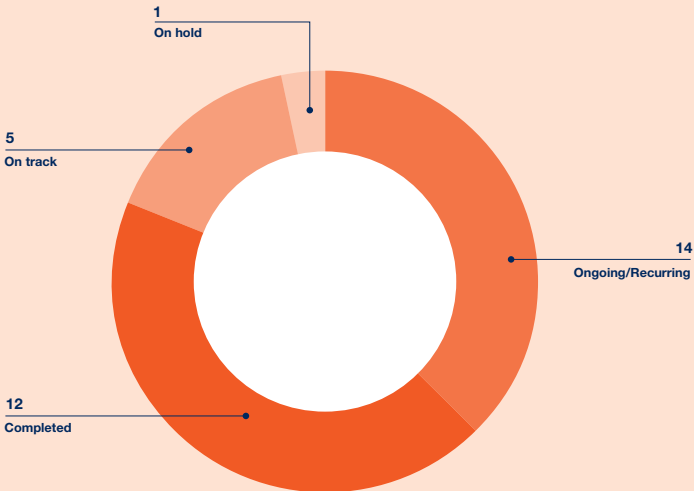


Community place
and identity

10 strategies and 21 principal activities were developed to achieve these objectives in our Delivery Program 2022/23-2025/26. Our progress in implementing the Delivery Program is shown by the Principal Activity chart below. Delayed Principal Activities include actions reported as either Off track, On hold or Not Scheduled to Commence.



Our 2024-25 Operational Plan included 32 actions for Community leadership and collaboration. 97% of these actions were completed or progressing toward achievement in 2024/25. Actions delayed or not completed will be carried forward into future operational plans. Operational Plan results for community leadership and collaboration are summarised in the following chart.



Our progress toward each objective is detailed in the following pages which report on our Delivery Program, Operational Plan and Service Metrics.

Objective: Our community are proud of where we live and our identity

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Promote a strong sense of place	Create opportunities for our community to participate in cultural exhibitions and public programs	1	Completed
	Provide opportunities for creatives to contribute and participate in the development new works	1	Completed
	Promote the Wagga Wagga's identity via its collections and exhibitions program	1	Completed
Value our heritage	Celebrate, value and share our heritage	1	Completed
	Provide clear and consistent planning frameworks and processes that respect heritage and the distinct characters of urban villages	3	Completed
Provide services and facilities that make Wagga Wagga a centre for arts and culture	Implement actions to support the delivery of the Civic Theatre Master Plan	1	In progress
	Implement the Cultural Plan 2020-2030	1	In progress
	Implement the Public Art Plan 2022-2026	1	In progress
	Provide high quality, innovative and accessible cultural facilities and services to meet the needs of our diverse community	6	Completed
Acknowledge and celebrate the contribution that people from culturally and linguistically diverse backgrounds make to our community	Deliver services and programs that support a socially inclusive, culturally diverse community	2	Completed
Support ongoing growth and investment of the Defence bases located in Wagga Wagga	Protect the productive capacity of our defence precincts from sensitive uses to support long term investment, growth, and expansion	1	Completed
Support and grow strong and resilient village and neighbourhood communities	Ensure Council's policy development, decision-making and program delivery support and grow strong and resilient village and neighbourhood communities	1	Completed
	Ensure local planning framework supports development that builds a distinct character to each village and open opportunities for housing growth and local trade	1	Delayed
	Support our village and neighbourhood communities through the Annual Grants Funding Program	1	Completed
Provide services that contribute to Wagga Wagga being family friendly	Ensure local planning framework facilitates the development of neighbourhoods that contribute to Wagga Wagga being family friendly	1	In progress
Support and acknowledge the importance of Wiradjuri and First Nations people, culture, and place in our community	Coordinate events to celebrate and showcase Wiradjuri and First Nations Peoples culture and heritage	2	Completed
	Implement the Reconciliation Action Plan	1	Completed
	Present and promote access to Wiradjuri and First Nations language, culture and heritage	1	Completed
	Present and promote Wiradjuri and First Nations artists in cultural facilities	3	Completed

Community place
and identity

Annual highlights

Cultural Programs

The implementation of the Cultural Plan 2020-2030 continued during this period with a focus on the delivery of a diverse programming schedule across the Wagga Wagga City Library, Museum of the Riverina, Wagga Wagga Art Gallery and Wagga Wagga Civic Theatre including the following highlights:

Museum of the Riverina

- *There's more to Herstory* the second in a series of local Women's history publications funded through philanthropic donations.
- The 'Queens Purse' temporary exhibition recounting the significant story of local milliner Marea Bright
- Production of Wiradyuri and First Nations Elders and family members oral histories for the Resettlement podcast series. The podcast tells the powerful stories of Aboriginal families who moved to Wagga Wagga under the Aboriginal Family Resettlement Scheme in the 1970s and 1980s.
- The GAME ON youth nighttime event as part of Council's Youth Week 2025 – 60 young people experienced games and activities in the Museum after dark.
- The Lex Factor is an exhibition focused on the late Mr Lex Marinos who was born in Wagga Wagga and went on to have a global career in the arts, broadcasting and media.



Wagga Wagga Civic Theatre

- 'Deadly Funny', a program by the Melbourne International Comedy Festival nurturing and developing the talent of local young First Nations comedians
- Dane Simpson in a live recording of his standup 'Always Was, Always Will Be Funny'
- Riverina Comedy Club during the Wagga Comedy Fest profiled local identities and comedians on stage over the festival period.
- Twelve season works were presented during the year by nationally acclaimed companies such as The Australian Ballet, Opera Australia, Sydney dance Company, Sydney Theatre Company, and Melbourne Theatre Company.
- During this period the Civic Theatre welcomed performances from The Wagga Wagga Eisteddfod, Wagga Wagga Wagga Academy of Ballet, Riverina Dance Capital, Street Slamin' Dance, Triple Threat Dance School, Yvonne O'Connor Dance, Zana Aerial, Mark Vincent, Adam Harvey, Anh Do, Sydney Comedy Festival Showcase, The Groove Factory, Summer School for Strings, Australian Army Band Kapooka, Barkaa, Dion Pride, The Waifs, Carl Barron and The Robertson Brothers.



163

community and commercial
**performances and
events**



50,565
patrons

Wagga Wagga Art Gallery

- 'Understories' featuring local artists Chris Orchard, Tim Crutchett and Damien Moloney.
- 'Wiradjuri Creatives', an 8-week workshop program, led by Aunty Cheryl Penrith featuring First Nations creatives Marie Clear, Bernard Higgins and Uncle Lawrence Barlow
- 'Nuanced' - The Wagga Wagga Art Society's 75th anniversary with over 60 different local artists exhibiting
- '50 Years / 50 Treasures' celebrating 50 years of the Wagga Wagga Art Gallery showcasing the permanent collection, including local and regional artists
- 'Riverina Life Stories' by local Elders Aunty Fay Clayton and Uncle Bill Wallace
- Partnered with Friends of the Gallery to produce a celebratory publication for 50 years of the Wagga Wagga Art Gallery



Community place
and identity

Wiradjuri and First Nations Culture

Council worked with Wiradjuri and First Nations Elders and community members to develop and deliver a meaningful program for NAIDOC Week 2024 and Apology Day, Sorry Day, and Reconciliation Week in 2025.

A significant achievement in this period was the completion and formal launch of the Resettlement: Wiradyuri Gawaymbanha-gu Mamalanha podcast project, which was launched on National Apology Day 2025 and featured a performance by esteemed First Nations Elder and performer Uncle Roger Knox. The Civic Theatre also presented First Nations stories on the mainstage including The Sunshine Club, written and directed by Wesley Enoch and The Visitors by Sydney Theatre Company and Moogahlin Performing Arts. The Civic Theatre partnered with the Melbourne International Comedy Festival to present 'Deadly Funny', a development program and performance for young First Nations comedians.

Reconciliation Action Plan

Implementation of the Reconciliation Action Plan (RAP) continued and included Elders & Council Executive meetings, RAP Working Group meetings and Wagga Aboriginal Interagency meetings.

A key initiative within the Wagga Wagga 'Innovate' Reconciliation Action Plan was the launch of Council's First Nations Employment & Retention strategy 2024-2027 in December 2024. The strategy outlines Council's commitment to First Nations People in the Wagga Wagga Local Government Area and Wagga Wagga City Council staff in relation to supporting and investing in employment opportunities, training and development, and career development.

Based on community consultation and feedback Council is currently working with Reconciliation Australia on the renewal of Council's Reconciliation Action Plan 2025-2027.



Multicultural Wagga Wagga

FUSION BOTANICAL

FUSION BOTANICAL multicultural festival 2024 featured a program of live entertainment, fun activities, and a World Food Village with 9,000 attendees. Entertainment included a mix of traditional and contemporary performances by talented community performers, ranging from live music and dance to martial arts. The World Food Village featured a menu of authentic international street food from more than 20 vendors including Afghan, Greek, Indian, Tibetan, Iraqi and Southern Sudanese.



9,000

FUSION BOTANICAL
attendees

Welcome flag project

Wagga Wagga City Library partnered with STARTTS and a group of six young people from multicultural and refugee backgrounds for a 10-week creative program to design a series of flags to be displayed on Baylis Street. Mentored by local artist Sara Wilson, the participants were introduced to designing on tablets using digital drawing techniques and, as a group, they explored how they could visually represent their cultures.

The four flag designs represent Chinese, Indian, Persian and Yazidi cultures, with a fifth design featuring the translations of the word 'Welcome' in the top ten languages other than English spoken by Wagga Wagga residents. The flags were launched to coincide with Refugee Week (15 June - 21 June 2025).



Community place and identity

Public Art

Multiple site-specific and community-led public art projects were delivered in both suburban and rural village locations including:

- 'The Surface' – public art seating project commissioned artist Carla Gottgens to collaborate with the local Currawarna community to develop designs for a new public seating bench with the design linking to the community's connection to the nearby Murrumbidgee River.
- 'Stories of Yindyamarra' – artists Amanda Newman and Natalie L Simmons partnered with Ashmont Public School. The mural features dreamtime stories, the Murrumbidgee River and local landscapes with highly respected local Elder (Late) Aunty Louise Niki featured in the artwork
- 'Beauty in our Backyard' in Tolland – designed and painted by artist Alex Sugar in partnership with Mount Austin High School. The mural celebrates the flora and fauna that can be found as you explore the local area near the Tolland Shopping Centre.



Objective: Our community feel welcome, included and connected

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Activate community spaces to promote connectedness	Implement the All Abilities Inclusion Action Plan	1	In progress
Provide programs and activities to bring us together	Provide a diverse range of cultural programs and events that enable and support participation in lifelong learning and community connection	1	Completed

Annual highlights

Community Development and Social Cohesion Programs

Month	Program	Overview
August	Homelessness Week Expo	Council joined multiple local community support groups and organisations at the Homelessness Week Expo. Locals experiencing food insecurity and homelessness were able to attend and access fresh food, health care services, and other support services.
November	16 Days of Activism Against Gender Based Violence vigil and Community Safety Day	Council supported the Wagga Domestic Violence Liaison Committee (DVLC) in calling on the community to support the 'No More Silence' campaign during the 16 Days of Activism against Gender-Based Violence. Fitzmaurice Street was temporarily illuminated with purple lights during the 16-day period and Council partnered with Police and local emergency services to host a free Family and Community Safety Day.
January	Kicks and Tricks	Koorungal Kicks & Tricks was a youth and community, alcohol and drug free event delivered in January 2025. This event featured a skate competition presented by Al's Skate Company, with activities such as weaving, handball competitions, 3x3 basketball, giant lawn games, free haircuts, essential school resources, and free food.
March	Seniors Festival	The Seniors Festival celebrated ageing positively and recognises the important role and contributions old(er) adults make to our community. The festival included more than 30 fun, diverse and engaging activities that were low-cost or free to attend.
April	Youth Week	The 2025 Wagga Youth Week program wrapped up at the end of April with record-high attendance over a variety of social events, upskilling workshops and certificate-based training targeting young people 12 to 25 years. It included youth-led temporary chalk murals and bedazzling book covers, along with First Aid Training, RSA and White Card Certificate training.
June	FRESH intergenerational program	FRESH is a diverse and engaging intergenerational program presented by Council that brings audiences together to exchange ideas, gather fresh insights and gain new perspectives. The program this year focused on live music experiences, All Abilities dance project, textile workshops and the inaugural Most Wuthering Heights Day with over 100 participants.
	Refugee Week	Refugee Week, a celebration of cultural diversity, community harmony, and the value refugee community members bring to our city was celebrated with a series of street flags designed by 6 young people from multicultural and refugee backgrounds displayed along Baylis Street.



All Abilities Inclusion Action Plan

Council supports and actively participated in the monthly Wagga Access Reference Group (WARG) meetings, delivered educational awareness raising events during International Day of People with a Disability and throughout 2024/25.

Council partnered with WARG members and the Physical Disability Council of NSW to advocate and obtain funding to deliver Person-Centred Emergency Preparedness training for people living with disability and their circle of support.

Programs and events that enable and support participation in lifelong learning

Agile Library and Outreach Service

The Agile Library Service model has enabled residents to access library services regularly in suburban and rural village locations across the Local Government Area. This service model overcomes barriers to participation such as transportation, geographic distance, and economic and social hardships. The Agile Library Service regularly visited 18 locations in suburban and rural villages across the local government area, along with delivering a series of pop-up visits at community parks, events, and festivals throughout the year. The service delivered programs with diverse appeal, including music-making sessions, concerts, family history workshops, technology classes, and author visits, ensuring community access and participation in library services and programs.

Programs supporting Wiradyuri and First Nations community members included:

- *Tech Help for First Nations Seniors* providing technical help to use smart phones, laptops, and other devices from young First Nations trainers to support Wiradyuri and First Nations Elders
- Partnering with 54 Reasons delivered weekly visits as part of the After School Activities program held at Jack Misson Oval in Ashmont.

The Agile Library service also presented multicultural community programs in various locations across the LGA including:

- Partnering with St Vincent de Paul, attended the Multicultural Playgroup program at Mary Kidson Hall, Turvey Park
- Storytime session and visits from the Agile Library Service continued with the TAFE NSW Multicultural Playgroup at Tolland Hub.
- English conversation sessions were conducted for Culturally and Linguistically Diverse community members at the City Library and Museum of the Riverina, Botanic Gardens site, Turvey Park
- The Library Connections temporary exhibition program continued to showcase the stories of multicultural families and individuals in Wagga Wagga at the Civic Centre
- Additional community languages collection resources were purchased including fiction, non-fiction, and children's materials for high-demand languages.

Community Buildings

308 buildings have had audits and condition assessments completed. A total of 13 buildings had works completed within the program including:

Building renewal at Kessler Park

- Two designated female-friendly change rooms; a set of new male and female public toilets; a dedicated referees' room; and a new accessible public toilet.

Community place and identity

Uranquinty Oval

- New toilet block, installation of an accessible carpark and a pathway connecting to the Tennis Clubhouse
- Security Access Control and CCTV system

Roof replacements at 1 Fitzmaurice Street

(community tenanted building)

- Removal of old roof and replace with new colourbond roof
- Renewal of box gutters and entire stormwater system
- Concrete path reinstatement

Currawarna Community Centre

- Removing of asbestos ceiling and replace with new plaster ceiling
- Upgraded lighting internally
- Painting internally
- Replacement of roof structure and corrugated roof

Civic Theatre Balcony retiling

- Remove all existing tiles, install new tiles and waterproofing
- Renew stormwater pipe work
- Upgrade balcony including lighting and painting

Duke of Kent community building

- New sound system and a soundproof wall divider to allow the space to serve multiple user groups, new office spaces for tenants
- New 22-space carpark, solar panels and a multi-purpose undercover area

Council's Annual Grants program 24/25 also supported maintenance activities at Rural Halls in the Local Government Area including: Tarcutta Memorial Hall - \$10,994; Galore Hall - \$10,000 and Ladysmith Memorial Hall – \$9,790





The environment

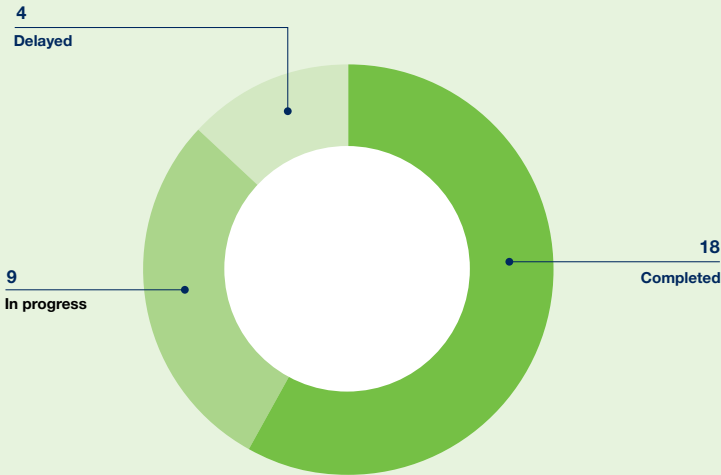
The CSP 2040 identified four objectives for the environment:

- 1 Future growth and development of Wagga Wagga is planned for in a sustainable manner
- 2 Our natural areas are protected and enhanced
- 3 Our built environment is functional, attractive and health promoting
- 4 Wagga Wagga is sustainable, liveable and resilient to the impacts of climate change

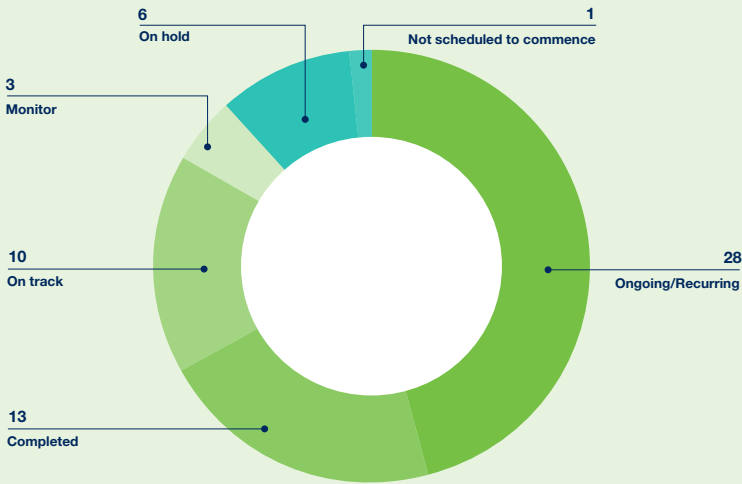


The environment

12 strategies and 31 principal activities were developed to achieve these objectives in our Delivery Program 2022/23-2025/26. Our progress in implementing the Delivery Program is shown in the Principal Activity chart below. Delayed Principal Activities include actions reported as either Off track, On hold or Not Scheduled to Commence.



Our 2024-25 Operational Plan included 61 actions for Community leadership and collaboration. 89% of these actions were completed or progressing toward achievement in 2024/25. Actions delayed or not completed will be carried forward into future operational plans. Operational Plan results for community leadership and collaboration are summarised in the following chart.



Our progress toward each objective is detailed in the following pages which report on our Delivery Program, Operational Plan and Service Metrics.

Objective: Future growth and development of Wagga Wagga is planned for in a sustainable manner

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Ensure sustainable urban development	Implement the Local Strategic Planning Statement 2040	1	Completed
	Develop and implement precinct master and structure plans	2	In progress
	Assess and determine development against relevant State and Local planning controls and their objectives to ensure consistent quality urban design outcomes for the natural and built environment	1	In progress
	Assess and determine development against Council's engineering standards and planning controls to ensure engineering compliance for developer created assets	1	Completed
	Manage Planning Proposals	1	In progress
	Manage infrastructure Contributions Plans, agreements, and assessments to ensure they are current and respond to development in Wagga Wagga	6	Delayed
Provide for a diversity of housing that meets our needs	Provide opportunities for continued increases in housing supply, diversity and affordability	2	In progress

Annual highlights

Housing

Council secured a \$420,000 grant from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts via the Housing Support Program to investigate for funding for the development of the Wagga Wagga City Smaller Scale Second Home Initiative. The project aims to facilitate housing supply and address housing affordability by taking some of the barriers away from people who might be looking at changing their residential lot into a dual occupancy or having a second dwelling, including lots in rural areas.

A draft Local Housing Strategy (LHS) and draft Interim Affordable Housing Paper (IAHP) were placed on public exhibition for community feedback. The two documents explore ways to improve housing outcomes in the Wagga Wagga community over the next 15 years, from 2026 to 2041. Together, these documents set out a future vision for housing in Wagga Wagga including how much housing we need, where that housing should be located, and what type of housing we want to see built.



The environment



2,900

dwellings

Southern Growth Area
Zone 1



6,000 - 9,000

dwellings

Northern Growth Area



300

residential lots

Developments and Planning Proposals

Two significant projects to deliver long term housing supply in Wagga Wagga in the north and south were commenced during the year.

- Southern Growth Area – the planning proposal to rezone land in Zone 1 of the Southern Growth Area to deliver a range of residential, commercial, open space and infrastructure was submitted to the Department of Planning, Housing & Infrastructure in March 2025, requesting a gateway determination. The gateway determination assesses the strategic and site-specific merit of a planning proposal and specifies if the planning proposal should proceed and whether consultation with authorities and government agencies is required.
- Northern Growth – a tender for the completion of technical studies for the Northern Growth Area has been awarded. Completion of the project is due in December 2026. 6000 – 9000 dwellings are anticipated over the next 5-10+ years.
- Other areas – opportunities for increased housing supply have been supported during the year through planning proposals for 11 Farrer Road Boorooma and Cartwrights Hill.

Tolland Renewal

Council continues to manage a multi-year development agreement for the Tolland housing renewal project with Homes NSW. This agreement seeks to deliver approximately 300 residential lots with approximately 40% as social and affordable housing.

CBD Masterplan

Community engagement was completed with CBD stakeholders on the development of a draft CBD masterplan. This will provide strategic direction as well as identifying strategic and infrastructure projects for implementation in Wagga Wagga's CBD.



Development Indicators

Source	Measure	Expectation	Actual	Volume	Status
NSW Government Council league table	Development Application Lodgement Performance - average lodgement days	14 days	8 days	505	Achieved
NSW Government Council league table	Development Application Assessment Performance – average assessment days	78 days	68	508	Achieved
Council data	Complying development certificates processed within required 20 calendar days.	100%	51%	67	Not Achieved
Council data	Building information certificates processed within 27 calendar days	80%	84%	46	Achieved
Council data	Construction certificates determined within 40 calendar days	80%	67%	110	Not Achieved
Council data	Residential (not combined with DAs) plumbing section 68 applications determined within 7 business days.	80%	86%	271	Achieved
Council data	Drainage diagrams processed were processed within 5 business days.	80%	91%	718	Achieved
Council data	Section 10.7 planning certificates processed within 5 business days.	80%	91%	997	Achieved
Council data	Section 138 applications responded to within 14 business days	100%	100%	68	Achieved
Council data	Section 68 applications responded to within 14 business days	100%	100%	13	Achieved
Council data	Subdivision Certificates processed within 14 business day service standard	80%	93%	32	Achieved
Council data	Subdivision Works Certificates applications processed with within 10 business days	80%	40%	5	Not Achieved

The environment

Objective: Our natural areas are protected and enhanced

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Preserve and improve our natural assets	Implement the Biodiversity Strategy: Maldhangilanha 2020-2030	1	In progress
	Implement actions that reduce the impacts of key threatening processes within areas of environmental significance	1	In progress
	Minimise the risk of weed and pest infestation in urban, natural and agricultural landscapes	2	In progress
	Protect, enhance and conserve biodiversity in urban and rural areas through revegetation and habitat rehabilitation	2	In progress
	Deliver inspection and monitoring programs to protect our environment and ensure compliance with relevant legislation	1	Completed

Annual highlights

Biodiversity Strategy: Maldhangilanha 2020-2030

The Biodiversity Strategy: Maldhangilanha aims to increase awareness and address a wide range of key threatening processes impacting our local biodiversity. Several actions were completed during the year, aimed at protecting and enhancing biodiversity.

Native vegetation at Bomen has been increased through partnerships with Spark and Westpac with another 5,000 seedlings planted in winter 2025. The project has now planted a total of 50,000 seedlings over an area of 58Ha supporting and enhancing local endangered ecological communities and the threatened species that live in them.

In partnership with Regional Growth NSW Development Corporation, National Tree Day 2024 was also held in Bomen with the community planting 1500 native seedlings. The planting will enhance habitat connectivity throughout this fragmented landscape.


Council coordinated four seedling giveaways at Ashmont, Turvey Park, Gumly Gumly and Koorngal through the One Tree for Me program, giving away 8,000 native seedlings, helping to increase habitat in urban backyards.

Other completed actions included:

- Flora and fauna surveys of Council reserves to determine conservation value
- Artificial habitat enhancements, such as a nestbox audit and installation of new nestboxes
- Invasive pest species management through carp electrofishing
- Priority weed management on public and private land
- Environmental Impact Assessment training targeting Council projects
- Implementation of the Roadside Vegetation Management Plan.

Marrambidya Wetland

Wagga Wagga's Marrambidya Wetland is a popular space that gives locals and visitors access to a sustainable and beautiful wildlife habitat and sanctuary that is home to native birds, fish and plants. In August 2024, a 10-year Plan of Management (PoM) for the Wetland was approved by Council and gained Ministerial consent from the NSW Department of Planning, Housing and Infrastructure.



12,500
native seedlings
planted or given away to
increase native vegetation

Actions completed include:

- Maintenance work on walking paths
- Clearing storm damage
- Repairs to the audio 'talking' poles
- Installation of an artificial island to provide additional habitat and capture camera footage and data on local fauna
- An audit and replacement of damaged nest boxes
- Installation of NSW Visitor Attraction Signs directing traffic from the Olympic Highway
- Installation of guttering on the Outdoor Learning Education Centre to redirect stormwater into the wetland ponds
- Electrofishing to remove over 350kg of European Carp
- Creation of a Bush Tucker Garden with Council's Employee First Nations Community Connection group.



20,000+

visitors to

Marrambidya Wetland

Arboreal mammal Management Plan

The Plan aims to protect, enhance and increase targeted arboreal mammal habitat in the Wagga Wagga area to assist with local endangered populations.

Completed actions during the year included:

- An audit of barb wire at Pomingalarna, Norman Duck Oval, and San Isidore to identify suitable areas to remove barb wire
- A wildlife entanglement flyer was distributed to San Isidore and Moorong residents, educating them on the dangers of barb wire and providing suggested fencing alternatives
- A guided spotlight tour for the community at Wiradjuri Reserve to increase awareness of arboreal species and the importance of protecting and enhancing habitat
- Partnered with Australian Rail Track Corporation to retrofit the barbwire fence bordering Birramal Conservation Area, the rail corridor and Silvalite Reserve.



2700m

of **barb wire** replaced with
plain wire to **reduce risk of**
wildlife entanglement





Objective: Our built environment is functional, attractive and health promoting

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
Look after and maintain community assets	Implement Asset Management Plans to document maintenance, renewal and upgrade requirements in line with service level agreements	1	Completed
	Provide cemetery and crematorium facilities and services to meet the needs of the community	2	Completed
	Manage, operate and maintain the Council's sewer and stormwater assets	5	Delayed
Create an attractive city	Enhance the amenity of the streetscape and achieve an expanded and sustainable tree canopy and well-designed built environment and natural shade for our community	2	In progress
	Provide well-maintained city and village parks, recreational spaces and open spaces suitable and accessible to all	1	Completed
Improve the facilities of our spaces and places	Deliver public amenity services to ensure community facilities are safe, clean and accessible to meet the needs the community	1	Completed

Annual highlights

Asset Management and Maintenance

Council adopted an updated asset management framework in accordance with Integrated Planning and Reporting requirements. This included a new Asset Management Strategy and Asset Management Plans for five infrastructure asset networks:

- Building assets – administration, recreational facilities, community facilities, halls and emergency services buildings.
- Recreation assets – fencing, irrigation, lighting, playgrounds, park accessories, public art, shade sails, shelters and sporting equipment.
- Sewer assets – sewer mains and manholes, pump stations and treatment plants.
- Stormwater assets – levee banks, stormwater pipes and pits, stormwater pumps, gross pollutant traps (GPT's) and channels and detention basins.
- Transport assets – bridges, bus shelters, carparks, culverts, kerb and gutter, footpaths and shared paths, sealed roads and unsealed roads.

Urban Cooling Strategy

The Urban Cooling Strategy aims to increase community health, well-being and resilience through planning sustainable developments and adapting our existing assets and infrastructure.

A number of trees were planted throughout the urban area to increase canopy cover creating a cooler environment for our community.

This consisted of:

- 892 street trees
- 320 trees within open space areas
- 30 trees within playgrounds and along active travel paths.



1,270
trees were planted to
increase urban canopy cover



203
bookings for the
**Riverside Precinct,
Victory Memorial Gardens,
Collins Park and
Apex Park**

Five shade sails were also installed around playgrounds at Norman Duck Oval, Uranquinty Oval, Mangoplath Hall, Wiradjuri Estate and Victory Memorial Gardens.

Playgrounds

Council adopted the Playground Strategy 2024-2044 in July 2024, setting out a long-term plan to guide the development, enhancement, and maintenance of the 100 play spaces across the local government area over the next 20 years.

The following playgrounds were renewed/refurbished during the year as detailed in the Playground Strategy 2024-2044

- Jannali Place Park, Glenfield Park (refurbish)
- Sherwood Avenue Park, Koorringal (refurbish)
- Ray Beddoe Park, Lake Albert (renewal)
- Lloyd Open Space, Lloyd (renewal)
- Ken Schultz Park, Mount Austin (renewal)

The designs for the three playgrounds being renewed were chosen by the community from feedback received through Council's online engagement platform, Have Your Say Wagga Wagga, in September 2024. The playgrounds cater for children aged from four years old to early teens and feature improved accessibility, with equipment at ground level and paths.

Lake Albert Water Quality

Council continued to address water quality challenges in Lake Albert. Council approved allocation of funds toward the provision of sediment mapping every five years and a trial for the treatment and management of Blue Green Algae within Lake Albert using Hydro2050 technology.



Council was successful in receiving \$4,493,776 from the Growing Regions Program. This funding is being matched by Council to meet total project costs. Remediation of the Lake Albert Foreshore has commenced with repairs to areas affected by erosion and collapse totalling 2784 metres. Additional works to refresh the stormwater infrastructure surrounding the lake will also be undertaken.

The second stage involves the installation of a pipeline to connect Lake Albert with the Murrumbidgee River. The pipeline is designed to help facilitate a more consistent standard of water quality and water levels in the lake.

Botanic Gardens

The Botanic Gardens continues to be an important asset for recreation and leisure activities and events through the provision of high-quality parks, zoo and aviary and event spaces. During the year renovation works were completed on the following areas within the park:

- Native Garden
- Protea Garden
- Succulent Garden
- Additional work at the Tree Chaple

Ongoing works include the installation of sandstone retaining walls near the miniature railway plus additional gardens, camellia garden, demolition, replacement and extension of the farmyard in the zoo. Miniature cattle Stanley and Basil (pictured below) moved to a recently constructed shed whilst a new 20 square metre enclosure was constructed for Olive Python Arnold.



0 days
reported as
'poor water quality'
in Lake Albert



147,070
Zoo and Aviary
annual visitors





The environment

Objective: Wagga Wagga is sustainable, liveable and resilient to the impacts of climate change

Delivery Program Performance:

The following table reports progress in performing the Principal Activities in our Delivery Program for 2022/23 - 2025/26.

Strategy	Principal Activities	Actions	Status
5.4.1: Educate and engage our community in sustainability	Facilitate community engagement and education programs to improve community awareness of the importance of environmental issues and encourage participation in conservation initiatives	1	Completed
5.4.2: Work towards net zero emissions for Council by 2040	Implement Council's Corporate Net Zero Emissions 2040 Strategy	2	Completed
5.4.3: Support and empower our community to reach 50% reduction in emissions compared to 2005 levels by 2030 and to achieve Net Zero Emissions by 2050	Facilitate community engagement and education programs to improve community awareness of the importance of environmental issues and encourage participation in conservation initiatives	1	Completed
5.4.4: Adapt to our changing environment	Continue to develop and implement sustainable energy and water efficiency initiatives	1	Completed
	Facilitate community education programs to empower a climate resilient community	2	Completed
	Implement the Urban Cooling Strategy	3	Completed
	Incorporate climate adaptation options into our Asset Management	1	Completed
5.4.5: Minimise our impact on the environment	Conduct inspection and monitoring programs to ensure compliance with legislation	2	Completed
	Ensure that our strategies, policies, and management practices value and protect the environment	1	In progress
	Monitor and manage contaminated sites	3	Completed
	Provide waste management and recycling facilities and services to meet the needs of the community	7	In progress
5.4.6: Transition towards a circular economy through more sustainable resource use	Deliver initiatives that raise awareness, reduce waste generation, and increase resource recovery	1	Completed
	Support industry to develop innovative waste solutions and recycling infrastructure to help grow the local, regional and state circular economy	1	Completed

The environment

Annual highlights

Community awareness of environmental issues

Council coordinated or partnered with numerous community events to increase community awareness of environmental issues. Some of these included:

- One Tree for Me
- National Tree Day
- Clean Up Australia Day
- Riverina Harvest Festival
- Seniors Festival
- ErinEarth Winter Lantern Festival
- Garage Sale Trail
- Aussie Backyard Bird Count
- Henty Field Days
- Sustainable Living Webinar series.



29

community events

16

school sessions

Council also conducted numerous 'School Sustainability Sessions' that provide educational workshops and tours for preschool, primary and high school students. Sessions target sustainability themes including biodiversity, urban cooling, water, waste and the popular wetland tours.



Corporate Net Zero Emissions

Council has continued to work towards net zero emissions implementing the following changes during the year:

- Installation of a new 7KW solar PV system on the rooftop of the Bolton Park Tennis Centre
- A 50 kWh battery system was installed at the Multi-Purpose Stadium, coupled with a 50 KW solar system installed the year before
- Commencement of the 100% renewable energy phase of Council's Power Purchase Agreement in January 2025 for street lighting and large sites
- Securing \$2.5 million in funding through the Community Energy Upgrades Fund from the Australian Government Department of Industry, Science and Resources for energy efficiency upgrades at Oasis Regional Aquatic Centre.



Corporate emissions
**have decreased by
5,997t CO₂e**
from 2022/23

Community Net Zero Emissions

Council delivered Net Zero community engagement initiatives including;

- Interactive sessions for University of Third Age (U3A) and South Wagga Rotary Club
- Introduced four units of Home Energy Efficiency Audit kits that enables homeowners to audit their energy and water usage,
- Hosted a presentation and Q&A with Tim Forcey - author of 'My Efficient Electric Home Handbook'
- Hosted a stall at the Wagga Show alongside NSW Government Net Zero Transport team and Electrify Wagga
- Hosted a free 'Sustainable Living' webinar series included four webinars on:
 - Energy Efficiency: Winter Comfort for Homeowners and Renters
 - Introduction to Solar and Adding a Home Battery Storage
 - All Electric Homes
 - Electric Vehicles.



Community emissions
**have increased
48,100t CO₂e**
from 2019/20

Some of the other prominent organisations in the Wagga Wagga community working towards Net Zero include:

- Riverina Water County Council
- Charles Sturt University
- Calvary Riverina Hospital
- Murrumbidgee Local Health District
- Riverina Local Land Services
- Regional Growth NSW Development Corporation - Wagga Wagga Special Activation Precinct.

The environment

Climate Adaptation

The Resilience Blueprint for South-East New South Wales was delivered as part of Council's involvement with the Canberra region Joint Organisation (CRJO). The Blueprint will feed into the Disaster Adaption Plans being developed across the state in conjunction with the NSW Reconstruction Authority.

Council completed various actions from the Urban Cooling Strategy aims to increase community health, well-being and resilience through planning sustainable developments and adapting our existing assets and infrastructure.

A total of 1,270 trees were planted to increase canopy cover, creating a cooler environment for our community. This consisted of 892 street trees, 320 trees within open space and 30 within playgrounds and along active travel paths. Five shade sails were also installed around playgrounds including Norman Duck Oval, Uranquinty Oval, Mangoplah Hall, Wiradjuri Estate and Victory Memorial Gardens.

Council developed a Regional Drought Resilience Plan that aims to encourage plans for drought resilience beyond water security, considering environmental and social resilience needs, and aims to encourage regional communities to be better prepared for drought through planning ahead, with consideration for environmental and social needs.

Council has also undertaken various flood mitigation studies and works throughout the LGA including:

- Glenfield Drain & Flowerdale Storage area mitigation options
- Lake Albert Flood mitigation options
- Levee Pump Augmentation Scheme
- Uranquinty Levee Feasibility & Design
- Humula and Mangoplah Flood Studies
- Early Warning System Model Development.

Resource Recovery

59,297 tonnes of waste was sent to landfill in 2024/25. This represents a reduction of 2191 tonnes from 2023/24 and 9603 tonnes from 2021/22 levels. These improvements have been achieved through increased participation from our community in the recovery of hazardous waste materials such as batteries, gas bottles, fire extinguishers, mobile phones, embedded batteries, globes and paint, and increased volumes of bulky green waste dropped off by residents and diverted from landfill.

Kerbside recycling has remained stable at 63kg per capita from 2023/24 and continues to represent a decline from our 2021/22 baseline of 69kg per capita. Council is working to improve environmental outcomes by increasing recycling through increased community education and awareness of recycling and waste disposal practices. Changes introduced by the Environmental Protection Authority (EPA) to green lid food organics and garden organics (FOGO) bins were promoted through a range of communication mediums.

Approximately 12,500 tonnes of green lid bin waste are collected from households across the Local Government Area and processed into high-quality compost. The community's contribution to the FOGO system is recognised annually with a compost giveaway where 94 tonnes was made available to households.

An Embedded Batteries Disposal trial commenced in an effort to reduce the number of batteries going into landfill. The statewide Embedded Batteries Disposal trial is an initiative of the EPA and is in place until September 2026.

Environmental Indicators

Source	Measure	Baseline	Actual	Status
Council data	Number of days reporting as 'poor water quality' in Lake Albert Baseline: 2021/22 Actual: 2024/25	18 days	0 days	Improving
NSW Government	Number of days considered as having unhealthy air quality Baseline: 2021/22 Actual: 2024/25	7 days	1 day	Improving
Riverina Water data	Per capita water usage Baseline: 2021/22 Actual: 2024/25	191,394L	207,872L	Declining
Council data	Number of native plants to increase biodiversity Baseline: 2021/22 Actual: 2024/25	17,500	12,500	Declining
Council data	Number of native trees planted to increase canopy cover Baseline: 2021/22 Actual: 2024/25	989	1,270	Improving
Council data	Environmental sustainability events Baseline: 2021/22 Actual: 2024/25	34	29	Stable
Council data	School engagement sessions Baseline: 2021/22 Actual: 2024/25	19	16	Stable
Council data	Number of participants in environmental days Baseline: 2021/22 Actual: 2024/25	1730	6052	Improving
Council data	Corporate emissions are decreasing Baseline: 2021/22 Actual: 2024/25	74,732t CO ₂ e	68,735t CO ₂ e	Improving
NSW Government Seed Data	Community emissions are decreasing Baseline: 2019/20 Actual: 2021/22	1,193 kt CO ₂ e	1,137 kt CO ₂ e	Improving
Essential Energy data	Electricity consumption per customer is decreasing Baseline: 2020/21 Actual: 2023/24	12,470kwh	12,902kwh	Stable
Australian PV Institute	Number of small-scale solar panel system installations Baseline: 2023/24 Actual: 2024/25	9,461	11,129	Improving
Council data	Reduction of waste sent to landfill Baseline: 2021/22 Actual: 2024/25	68,900t landfilled	59,297t landfilled	Improving
Council data	Kg of kerbside recycling per capita Baseline: 2021/22 Actual: 2024/25	69kg	63kg	Declining
Council data	Tonnes of organics composted Baseline: 2021/22 Actual: 2024/25	13,931t	12,201t	Declining



Part 5
**Statutory
information**

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Procurement

Modern Slavery Statement

This Modern Slavery Statement is provided by Wagga Wagga City Council in accordance with Section 428(4)(d) of the NSW Local Government Act 1993.

This statement outlines Wagga Wagga City Council's commitment to combatting modern slavery and the measures we have implemented during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.

Council has a centre led procurement model that enables organisation members to undertake purchasing for their requirements. We recognise the importance of taking steps to ensure that goods and services procured by and for our council are not the product of modern slavery.

Our supply chain includes suppliers for goods, materials and services. Council's highest categories of spend include energy, civil and building construction, plant purchases, plant hire, services and software.

At the time of tender modern slavery is considered via a questionnaire that is to be completed by each tenderer.

Modern Slavery Annual Reporting - July 2024 – June 2025

No significant issues were raised with Council by the Anti-slavery Commissioner as significant issues requiring action concerning the operations of Council.

Contracts above \$150,000

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a2) (i), (ii)

The below table provides a breakdown of contracts awarded in the 2024/2025 financial year exceeding \$150,000 in value.

Contract No.	Contract detail and purpose	Parties	Start date	End date	Contract estimated amount	Contract type
CT2025002	Veterinary Services	Red Hill Veterinary Hospital Pty Ltd	1/7/24	30/1/27	\$200,000	Schedule of rates
CT2025001	Leisure Management Software Oasis	Perfect Gym Solutions Pty Ltd	1/7/24	30/6/27	\$162,242	Lump Sum
CT2024029	Food Organics Garden Organics (FOGO) Acceptance & Processing	Worm Tech Pty Ltd	1/7/24	30/4/28	\$6,062,390	Schedule of rates
CT2024020	Fleet Managment Telematics	Formbird Pty Ltd	1/7/24	30/6/27	\$181,547	Lump Sum
CT2025010	Supply Two Street Sweeper Units	KOR Equipment Solutions	25/7/24	30/6/25	\$1,021,862	Lump Sum
CT2025009	Truck Mounted EWP Boom Lift	Monitor Industries Pty Ltd	25/7/24	30/1/25	\$285,436	Lump Sum
CT2025017	SGA Plumpton Rd - Service Locations	Riverina Cable Locating Pty Ltd	12/8/24	11/8/25	\$160,780	Lump Sum
CT2025027	Intersection Deep Lift Asphalt Works	Complete Road Seal	11/9/24	11/3/25	\$1,040,234	Lump Sum
CT2024005	Waste Cell 2.4 Earthworks & Liner Extension	The Civil Experts Pty Ltd	29/9/24	29/3/27	\$1,179,468	Lump Sum

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Contract No.	Contract detail and purpose	Parties	Start date	End date	Contract estimated amount	Contract type
CT2025038	SGA Plumpton Road Duplication Traffic Modelling	WSP Australia Pty Ltd	28/10/24	31/10/25	\$187,913	Lump Sum
CT2025041	Server Hardware Refresh	Aerocom Technology Pty Ltd	1/11/24	31/10/27	\$332,064	Lump Sum
CT2025029	Road Package 1: In-situ Stabilisation	Fulton Hogan Industries Pty Ltd	1/11/24	31/10/25	\$1,876,692	Lump Sum
CT2025023	Killicks Bridge Replacement: Design & Construction	Nelmac Pty Ltd	1/11/24	30/6/25	\$322,850	Lump Sum
CT2025020	Plumpton Road Sewer Augmentation 50418	Excell Gray Bruni Pty Ltd	1/11/24	30/6/25	\$765,050	Lump Sum
CT2025014	Fire Security Maintenance Services	RIC Electrics Pty Ltd	1/11/24	31/10/26	\$200,334	Schedule of rates
CT2025055	Lake Albert Algae Treatment	Hydro 2050 Pty Ltd	28/11/24	28/11/25	\$275,000	Lump Sum
CT2025049	Supply of One Heavy Combination Float Truck	Wagga Trucks Hino	1/12/24	30/9/25	\$375,389	Lump Sum
CT2025048	Supply of One Heavy Duty Combination Vac-Jet Truck	KOR Equipment Solutions	1/12/24	30/6/25	\$847,117	Lump Sum
CT2025047	Supply of One Heavy Tri-axle Pneumatic Dry Bulk Tanker	Third Zeton Pty Ltd T/A Tieman Tanker	1/12/24	28/2/26	\$551,925	Lump Sum
CT2025045	Supply of Two Heavy 14,000L Water Tanker Trucks	Wagga Trucks Hino	1/12/24	30/6/25	\$852,597	Lump Sum
CT2025039	Supply of One Heavy Combination Tipper Truck	Wagga Trucks Hino	1/12/24	31/12/25	\$401,087	Lump Sum
CT2025035	Bulk Emulsion Supply	Fulton Hogan Industries Pty Ltd	1/12/24	30/11/29	\$753,500	Schedule of rates
CT2025056	Council Reseal Program 2024-25	Boral Construction Materials Group Ltd	3/12/24	1/9/25	\$1,367,351	Schedule of rates
CT2025059	Pavement In-Situ Stabilisation & Asphalt Program	Fulton Hogan Industries Pty Ltd	16/12/24	15/12/27	\$3,231,895	Lump Sum
CT2025037	Northern Growth Area (Technical Studies)	App Corporation Pty Limited	6/1/25	30/11/26	\$998,738	Lump Sum
CT2025005	Plant & Vehicle Mechanical Services	Abundant Hydraulics, Riverina Co Operative Society, Westrac Equipment Pty Ltd	20/1/25	20/1/29	\$753,500	Schedule of rates

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Rates and Levies

Rates And Charges Written Off

In accordance with Local Government (General) Regulation 2021, clause 132.

During the 2024/25 financial year Council wrote-off \$22,547 in rates and charges. This amount has been broken down by debtor type in the following table.

Debtor type	
Rates and Annual Charges	\$6,336
Environmental & Regulatory Fees and Charges	\$0.00
Council Facilities Fees and Charges	\$15,611
Other Fees & Charges	\$600
Total	\$22,547

Special Rate Variation

In accordance with the Office of Local Governments, Guidelines for the Preparation of an Application for a Special Variation to General Income, Section 7.1

A council can apply to IPART for a Special Variation to increase rates income by more than the rate peg amount which will be considered against the guidelines set by the NSW Office of Local Government. Council requests for Special Variations are often to develop or maintain essential community services or regional projects.

On 17 May 2016 the Independent Pricing and Regulatory Tribunal (IPART) determined a Special Rate Variation for the period 2016/17 – 2020/21 to fund the upgrade of Wagga Wagga’s main city levee and the North Wagga Levee. The SRV funded one-third of the costs to upgrade the levee system with the remaining two-thirds sourced from State and Commonwealth grant funding.

Projects	Project Description	Status	Estimated Cost SRV Application	Expenditure
Main City Levee System	Upgrade to 1 in 100-year flood protection	Completed in 2020	\$14,840,757	\$14,473,220 (Actual)
North Wagga Levee System	Upgrade to 1 in 20-year flood protection	In progress	\$8,419,811	\$13,681,500 (Projected)

Progress Update – Main City Levee

Wagga Wagga City Council have completed Stage 1 and 2 of the Main City Levee Upgrade which has upgraded the Main City Levee to a 1 in 100-year level of protection. These works have resulted in the strengthening of the levee system to help safeguard the central business district and many of the city's critical assets and thousands of homes.

Progress Update – North Wagga Levee

As commissioned by the Floodplain Risk Management Advisory Committee the independent peer review of the North Wagga component of the overall Floodplain Risk Management Study and Plan has now been completed. The review looked at the process surrounding the risk assessment strategy and consultation processes for all flood mitigation options proposed for North Wagga.

Council resolved to endorse the final peer review, noting it showed no findings which would materially change the outcomes of the original 2018 study and plan. Council has now supported the recommencement of the original feasibility study for flood mitigation options for North Wagga and surrounding floodplain areas, incorporating a thorough communication and consultation process.

The Floodplain Risk Management Advisory Committee and Council in February 2024 received a report prepared by consultants regarding North Wagga Flood Mitigation Options, with a further report following the public exhibition and submission period presented and adopted by Council in May 2024. This report recommended as part of Stage 1 to upgrade the existing North Wagga Levee System to a 5% Annual Exceedance Probability (AEP) level, or 1 in 20 levee. Stage 2 of the project includes a suggested increase to the road heights and bridges along Hampden Avenue, and to consider further measures or new designs as outlined in the report. This decision enables Council to now begin planning for the design and implementation of Stage 1 with Stage 2 to be considered in the future, subject to funding and approval processes.

This project is scheduled to be completed in 2027/28 subject to the receipt of grant funding.



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Legal

Legal Proceedings

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a3)

Public liability matters

Matter	Status	Progress Summary / Outcome	Total costs
2023/00147378	Finalised	Trip and fall at Wagga Wagga Airport. Judgement in the matter was awarded to the Plaintiff against Wagga Wagga City Council in the sum of \$250,000.	\$12,500 (insurance excess)
2023/00296792	Ongoing	Claim for property damage from sewer spill.	\$12,500
2025/00095194	Ongoing	Public liability claim resulting from tree falling onto a car in Botanic Gardens.	\$12,500

Other matters

Matter	Status	Progress Summary / Outcome	Total costs
#7681192934 #3148691682 #7681192760 #7681189158 #3148691581 #3148691673 23/09/2025 Unregistered vehicle parked in a public place.	Finalised	Guilty on all fines but the court reduced them to \$250.00.	No cost incurred by Council.
#7681193264 18/11/2025 Parking Fine.	Withdrawn	Council withdrew the fine due to the issuing Ranger no longer being employed by Council.	No cost incurred by Council.
#7681198874 16/06/2025 Parking Fine.	Withdrawn	Council withdrew the fine due to the issuing Ranger no longer being employed by Council.	No cost incurred by Council.
#7681204970 23/06/2025 Parking Fine.	Finalised	Guilty and the court increased the fine to \$400.00.	No cost incurred by Council.
2023/227116 Class 3 proceedings commenced against Transgrid	Finalised	A deed of settlement was entered between Wagga Wagga City Council, NSW Electricity Networks Assets Pty Ltd as Trustee for the NSW Electricity Networks Assets Trust, NSW Electricity Networks Operations Pty Ltd as Trustee for the NSW Electricity Networks Operations Trust and the Electricity Transmission Ministerial Holding Corporation. A Community Initiative Agreement between NSW Electricity Networks Operations Pty Ltd as Trustee for the NSW Electricity Networks Operations Trust and Wagga Wagga City Council.	\$745,196.38

Community

Carers Recognition Act 2010 Compliance

In accordance with the Carers Recognition Act 2010, Section 8 (2)

Council does not provide services directed at carer's or persons being cared for by carers. Accordingly, Council is not considered a 'human service agency' and not required to report on compliance with the Carers Recognition Act 2010.

Disability Inclusion Plan

In accordance with the Disability Inclusion Act 2014, Section 13 (1)

The All Abilities Inclusion Action Plan 2022-2026 (formally the Disability Inclusion Action Plan 2017-2021) was developed in consultation with our community and key stakeholders in 2022.

The plan provides a framework for Council to inform and understand what makes life easier for people living with all abilities in our community. The plan focuses on developing positive community attitudes towards all abilities; creating liveable communities; improving access to mainstream services; and increasing access to meaningful employment.

The legislative requirement for all local government authorities to have this plan in place is to ensure a commitment was established by all councils to people of all abilities on improving access to services, facilities, and jobs. More notably however, it is designed to change wider community perceptions about people of all abilities.

Informed by Lived Experience

In line with the *Disability Inclusion Act 2024*, this plan must be reviewed and updated every four years. Over the course of 2021 and 2022, Council undertook consultation to renew the plan. Based on feedback received and to continue our journey to increased inclusion and accessibility, Council took the step to introduce more inclusion language to the updated plan – All Abilities Inclusion Action Plan 2022-2026.

People involved in the community consultations to inform the revised plan included people with varying lived experience; physical, neurological, cognitive, and mental illness.

The feedback assisted in the identification of key areas of focus for Council to improve the lives of people living with all abilities, their family, carers and networks.

A key concern presented from these face-to-face consultations was the inability to access safe, secure, and consistent transport options.

Focus Areas

There are four key areas in the All Abilities Inclusion Action Plan 2022-2026, these include:

- Developing positive community attitudes towards all abilities
- Creating liveable communities
- Improving access to mainstream services
- Increasing access to meaningful employment

Key Achievements for FY2024/25

- Ongoing monthly meetings with the Wagga Access Reference Group
- Joined the Sunflower member network and rollout being implemented in 2025/26
- Developed and implemented accessibility questions in the registration process for Council events, programs and initiatives so that adjustments can be made that enable access and inclusion.

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- For example: asking participants if a carer will be attending with them or what arrangements can be put in place to enable the person to fully participate.
- Council led programs and events considered accessibility and provided all abilities programming options including:
 - quiet spaces programmed at Koorringal Kicks and Tricks,
 - sensory sessions programmed at the major winter event - Festival of W 2024
 - track matting provided for mobility access at the Koorringal Kicks & Tricks event
 - all ability dance sessions delivered during Seniors Festival 2025
 - all abilities activities at FUSION BOTANICAL 2024 including multi-lingual translators and the inclusion of Auslan interpreters for the 2025 event.
- Publishing detailed information on social media in regard to accessibility and inclusion features for an event/activity.
- Wagga Wagga City Library ongoing curation of large print and digital resources. The library also provided free community access to laptops and tablets to access the digital resources, alongside the provision of large print keyboards for sight-impaired community members.
- Council collaborated with Koorringal High School to host an Australian Paralympian to share their journey in celebration of International Day of People with Disability (IDoPwD) on Monday 2 December 2024. High school students in years 9, 10 and 11 from across the high school network in the Wagga Wagga Local Government Area were invited to Koorringal High School at no cost, to hear from wheelchair tennis player David Hall AO, aiming to increase awareness and break down the stigma of disability.



Financial Assistance Grants and Contributions

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a5) and in accordance with the Local Government Act 1993, Section 356

In total, Council provided \$2,119,055 in financial assistance and contributions which has been broken down into the following categories:

Categories	Amount
Community Lease Rental Subsidy	\$1,612,174
Fees and Charges Waivers	\$10,737
Contributions	\$128,895
Annual Grants Program	\$253,254
Road Closures	\$23,395
Major Events Sponsorship	\$90,600
Total Financial Assistance and Contributions	\$2,119,055
Fees and Charges Waivers	
Beneficiary	Amount
Cancer Council	\$48
Charity Subsidies for Waste Disposal	\$1,944
Henwood Park Football Club	\$638
Ladysmith Memorial Hall Committee	\$638
Lillier Lodge	\$81
Miss Wagga Wagga Quest	\$458
North Wagga Hall	\$638
NSW Department of Communities and Justice	\$3,530
Soldiers Memorial Hall	\$638
St Aidan's Presbyterian Church	\$141
Wagga Family History Society	\$638
Wagga Historic Engine Club	\$909
Total Fees and Charges Waivers	\$10,301
Contributions	
Beneficiary	Amount
Booranga Writers Centre	\$3,500
Calvary Hospital - Regional Medical Specialist Recruitment & Retention	\$10,000
Eastern Riverina Arts Program	\$27,640
Riverina Academy of Sports	\$4,400
Riverina Conservatorium of Music	\$8,909
School of Arts – SoAct Community Theatre	\$2,500
Summer School for Strings	\$2,500
Wagga Business Chamber	\$62,045
Wagga Circus Quirkus	\$2,400
Wagga Wagga Eisteddfod	\$3,000
Wagga Wagga Medicine Scholarship Program	\$2,000
Total Contributions	\$128,894

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Road Closures	
Beneficiary	Amount
ANZAC Day	\$11,870
Gold Cup	\$3,435
Lake Run and Ride	\$8,090
Total Road Closures	\$23,395
Major Events Sponsorship	
Beneficiary	Amount
Bidgee Strawberries and Cream	\$12,000
Classic and Historical Automobile Club of Australia	\$3,000
FlickFit – All Natural Medicine	\$2,000
Kensington House Entertainment Pty Ltd	\$5,648
Riverina Conservatorium of Music Ltd	\$15,000
Rotary Club of Wollundry	\$20,000
Specialist Medical Resources Foundation	\$10,000
The Country Women's Association of NSW Riverina	\$7,952
Wagga Mardi Gras	\$15,000
Total Major Events Sponsorship	\$90,600

Annual Grants Program 2024-2025

The 2024/25 Annual Grants Program consisted of 10 categories: Arts, Culture & Creative Industries, Community Programs & Projects, Events, Local Heritage, Environment, Neighbourhood & Rural Villages, Recreational & Community Facilities, Rural Halls, Youth Programs & Projects, and Small Business.

Grant funding of \$217,450 was allocated for 2024/25. Following the inclusion of other allocations including 2023/24 uncommitted funds, total funding available totalled \$268,059. Full details of approved projects for each category can be accessed through accessing Council's Business Papers and Minutes at meetings.wagga.nsw.gov.au - 22 July 2024 meeting.

Arts, Culture & Creative Industries

Category funding available	\$32,500
Applications – Number	15
Applications – Value	\$82,077.05
Organisation	Funding Approved
The Art Factory	\$3,700.00
Wagga and District Highland Pipe Band	\$2,500.00
Bidgee Blues Club Inc.	\$5,127.00
Emily Shannon Auspice: Eastern Riverina Arts	\$3,200.00
Judith Lewis Auspice: Eastern Riverina Arts	\$7,500.00
Eastern Riverina Arts	\$3,600.00
Voices of Women Inc.	\$3,000.00
Freeroam Theatre Inc.	\$3,873.00

Rural Halls

Category funding available	\$25,000
Applications – Number	6
Applications – Value	\$47,431.36
Organisation	Funding Approved
Tarcutta Memorial Hall Land Manager	\$9,995.00
Galore Hall & Recreation Committee (Auspice, Wagga Wagga City Council)	\$10,000.00
Ladysmith Memorial Hall Land Manager	\$5,005.00

Events

Category funding available	\$50,000
Applications – Number	13
Applications – Value	\$71,434
Organisation	Funding Approved
MG Car Club of Wagga Wagga Inc	\$1,000.00
Wagga Wagga and District Football Trust (The trustee)	\$7,500.00
Wagga Wagga Autumn Friendship Ball Committee Auspice: The Grange Lifestyle Village Winery Wagga Wagga Inc	\$1,000.00
Apex Club of South Wagga Wagga Inc.	\$5,000.00
Riverina Readers Festival Inc.	\$7,500.00
Fishing for Kyan Inc.	\$1,934.00
Active Farmers Ltd	\$3,000.00
Women in Business Wagga Wagga Inc.	\$7,500.00
Water Polo ACT Association Inc.	\$3,100.00

Recreational & Community Facilities

Category funding available	\$30,000
Applications – Number	8
Applications – Value	\$67,030
Organisation	Funding Approved
Wagga Wagga Sailing Club Inc.	\$5,900.00
Eastern Riverina Arts	\$7,500.00
Wagga Wagga Rescue Squad Inc.	\$6,130.00
Wagga Wagga Small Bore and Air Rifle Club Inc.	\$5,000.00
Koorngal Colts Cricket Club	\$5,470.00

Youth Programs & Projects

Category funding available	\$15,000
Applications – Number	3
Applications – Value	\$13,843.00
Organisation	Funding Approved
Eastern Riverina Arts	\$4,843.00
Tarcutta Pony Club	\$4,000.00
Freeroam Theatre Inc.	\$3,818.00



Neighbourhood & Rural Villages

Category funding available	\$22,000
Applications – Number	7
Applications – Value	\$35,938.56
Organisation	Funding Approved
St Vincent de Paul Society NSW	\$4,480.00
Ladysmith Tourist Railway Inc.	\$3,000.00
Wagga Wagga Bridge Club Inc.	\$2,000.00
Uranquinty Progress Association Inc.	\$4,520.00
Ladysmith P and C Association	\$4,000.00
Tarcutta Pony Club	\$4,000.00

Local Heritage

Category funding available	\$15,500
Applications – Number	10
Applications – Value	\$57,506.50
Organisation	Funding Approved
Mackenna Powell	\$3,750.00
Samuel Heffernan	\$3,368.00
Celia Thornton	\$1,000.00
Trevor Holden and Tandarra Denise Holden	\$2,585.00
Kerri and Rodney Reberger	\$1,398.50
Wollundry Club Inc	\$1,398.50
Joanne Leary and Innes Clarke	\$2,000.00

Environment

Category funding available	\$12,572
Applications – Number	7
Applications – Value	\$27,316.87
Organisation	Funding Approved
Mikayla Green and Lucy Wright (Auspice: Murrumbidgee Field Naturalists)	\$3,856.00
ErinEarth Wagga Wagga	\$2,172.00
Demonstration Gardens Wagga Wagga Inc.	\$1,307.37
C.R.O.W. (Climate Rescue of Wagga)	\$2,529.72
San Isidore Tennis Club Inc.	\$2,706.91

Community Programs & Projects

Category funding available	\$30,000
Applications – Number	10
Applications – Value	\$57,258.12
Organisation	Funding Approved
Greek Orthodox Parish and Community of Wagga Wagga	\$7,500.00
Bloss - Riverina pregnancy and baby loss support group	\$3,500.00
Intereach Ltd.	\$7,280.00
Wagga Wagga Toastmasters Club	\$2,450.00
Filipino Community of Wagga Wagga (Auspice: Multicultural Council of Wagga Wagga)	\$3,992.00
Bangladeshi Community in Wagga Wagga, Riverina (Auspice: Multicultural Council of Wagga Wagga)	\$1,683.00
Wagga Aus-Sri Lankan Cultural Association Inc.	\$3,595.00

Small Business

Category funding available	\$35,487
Applications – Number	14
Applications – Value	\$61,537.14
Organisation	Funding Approved
Sew Me School of Fashion and Design	\$3,162.50
Paint Place Wagga	\$2,949.36
EOM Bikes	\$1,082.50
College of Nursing Education & Training Australia Pty Ltd	\$5,000.00
Cooper Law Group	\$1,999.00
The Little Yellow House Gallery & Studio	\$1,143.64
Wagga Par 3 and Driving Range	\$2,700.00
Roseleigh Manor Pty Ltd	\$7,500.00
Ladysmith Park Perennials	\$5,350.00
Little Black Duck Aboriginal Homewares	\$4,600.00

Statutory Information

ClubGRANTS 2025

The Club GRANTS scheme is a statewide initiative that provides the framework for registered clubs to directly fund local priority projects and services. Under legislation Council coordinates the local Club Grants Committee for assessment and distribution of the annual Clubgrants funding category 1 program for the Wagga Wagga Local Government Area. The participating local clubs are RSL Club Wagga and Rules Club Wagga. Representing on the committee is also Department of Communities and Justice, and an independent member. There were 15 local not-for-profit community groups and charities to share in \$167,436 of funding for the 2025 Clubgrants Category 1 Funding.

Priority funding categories for 2025 were Mental Health, Prevention and Support of Homelessness, Domestic and Family Violence and First Nation Programs Secondary funding categories include Women and Family Health, Childcare Services, Aged and Veteran Support Services, All Abilities Programs, Disadvantaged Young People and Transport Services for Identified Social Needs, sustainable living and housing. Further information on the ClubGRANTS scheme is available at wagga.nsw.gov.au/community/grants-and-sponsorships/club-grants

Clubgrants 2025 – Grant Recipients

Recipient	Funding	Project Funded
Ashmont Public School	\$10,000	Breakfast Program – running 5 days per week, the program feeds around 200 students every day.
The Sheherd Centre – For Deaf Children	\$5620	Listen & Learn Program – Life-Changing Therapy for Deaf Child and their Families in Wagga Wagga
Carevan Wagga Inc	\$2315	Automated External Defibrillator for Carevan Wagga
Foodbank NSW & ACT	\$10,000	Essential Food Relief for Regional Families in Need – to provide 20,000 meals.
The Northcott Society	\$8794	Healthy for Life: Improving Physical and Mental Health Outcomes for Young People with a Disability in Wagga Wagga – Creation program for teenagers with disability
SHINE for Kinds Co Operative Ltd	\$3500	Connecting Kids – supports over 100 children in the Wagga Wagga LGA who are visiting their parent in prison and aims to make the experience less traumatic and as supportive as possible
Royal Life Saving NSW	\$2860	Community Pulse – delivery of inclusive, life-saving education to 50 vulnerable community members in Wagga Wagga through two interactive workshops.
Playgroup NSW	\$9580	Ngurra Strong: Connecting Families Through Culture, Care and Learning – support transport for isolated families, healthy morning teas to promote wellbeing and nutrition, and culturally safe school readiness packs at Ngurra Hub playgroups in Ashmont, Tolland, and Koorinal.
Solve-TAD Limited	\$4280	Freedom Wheels Wagga Wagga – brings the joy of cycling to Wagga Wagga children and adults with disability through access to custom-built bikes, tailored by therapists to meet each person's unique physical and cognitive needs

Recipient	Funding	Project Funded
Autism Spectrum Australia (Aspect)	\$5661	Sensory Resources for Students on the Autism Spectrum at Aspect Riverina School Classroom in Wagga Wagga
Stewart House	\$6000	Supporting Vulnerable Public School Children in the Wagga Wagga LGA to attend Stewart House – Three public school children aged 7-15 years to attend a 12-day health and wellbeing program.
Rotary Club of Wagga Wagga Sunrise	\$8690	Safe and Secure Service Provision – provide secure dust and vermin free storage.
St Vincent De Paul Society NSW	\$15,000	Edel Quinn: Supporting Transitional Housing in Wagga Wagga for Residents Existing Edel Quinn – to enhance transitional accommodation program and essential support that accompanies homelessness, such as access to food, bedding, household items, and individualised case management
Clontarf Foundation	\$12,000	Engage and Support Aboriginal & Torres Strait Islander Young Men to Complete School and Transition into Employment or Study – increasing attendance, retention, and graduation rates among the combined 96 members at the two Wagga Wagga Clontarf Academies at Koorinal and Mt Austin.
STARTTS	\$8600	Refugee Healing Through Artistic Expression – weekly creative engagement program for women from refugee backgrounds which focusses on wellbeing through social interaction
Boys to the Bush Ltd	\$10,000	Funding for two Boys to the Bush School Programs for 20 local students, to be held in 2025.
Little Wings Limited	\$11,136	Little Wings provides free, safe and professional flight and ground transport service for seriously ill children and their families located in regional NSW.
Riverina Veteran & Family Hub	\$10,000	The Riverina Veteran Gaming Club currently offers free modelling, painting and tabletop gaming to current and former serving Veteran's and their families within the wider Riverina Community.
Cancer Council	\$12,500	An annual community fundraising event for Cancer Council NSW held at Riverside Precinct Wagga on Saturday 11 October 2025.
Willians Hill School	\$10,900	Bus and Transportation – support the school in the purchase and running of a new bus, with wheelchair access, to transport students with a disability to community events, work experience and excursions.

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Partnership and Delegations

Community engagement is a conversation between the community and Council. Sometimes referred to as public participation or participatory democracy, it is the process of involving people in the decisions that affect their lives. Our Community Engagement Strategy provides a framework for how Council engages with the community to support the development of its plans, policies, programs, and key activities.

Council engages with community members through a mix of engagement methods depending on the level of participation required. Our engagement includes committees, stakeholder reference groups, public exhibitions, Council Meetings, our Have Your Say website, surveys, workshops, submissions, and drop-in sessions.

Committees and stakeholder reference groups

Council engaged with the following committees and stakeholder reference groups during the year.

Group	Description
Wagga Access Reference Group (WARG)	WARG is a consultative group in Wagga Wagga, NSW that brings together service providers and community members with lived experience of disability to advocate for the needs of people with disabilities across the city.
Business Roundtable	The Business Roundtable includes key industry and community representatives from the business, health, education, and government sectors. It provides a forum to inform and discuss key matters affecting the local government area.
Reconciliation Action Plan (RAP) working group	RAP provides a framework to demonstrate Council's commitment to our Wiradjuri/Wiradyuri and First Nations community members. Wagga Wagga City Council is committed to reconciliation and developing meaningful relationships with our Wiradjuri and First Nations Peoples to ensure there is genuine respect and equitable opportunities.
Audit, Risk and Improvement Committee	The Audit, Risk and Improvement Committee provides independent assurance and assistance to Council on risk management, control, governance, and external accountability responsibilities.
Annual Grants Panel	Council's Annual Grants Program aims to distribute small grants to the community to deliver a range of community capacity building projects, which meet advertised criteria.
Floodplain Risk Management Committee	The Floodplain Risk Management Committee provides advice to Council on the development, implementation, and delivery of Floodplain Risk Management in the Wagga Wagga Local Government Area.
Australia Day Committee	The Australia Day Committee manages the inclusive consultative process with the community and stakeholders in relation to the coordination of Australia Day activities and celebrations.
Major Events, Festivals & Films Sponsorship Panel	The Major Events, Festivals and Films Sponsorship Panel assists and participates in a selection process of applications to receive funding support for their event, festival, or film.
Museum of the Riverina Community Committee	The Museum of the Riverina Community Committee allows the community and other key stakeholders to participate in the setting of future directions in accordance with the role of the Museum of the Riverina within the strategic goals of the Council.

Public Art Advisory Panel	The Public Art Panel provides advice and input to guide the commissioning of public art works and management of the Public Art Collection in line with the Public Art Policy and Public Art Plan.
Sporting Hall of Fame Panel	The Sporting Hall of Fame Panel has been established as a selection panel of applicants to the annual nominations for induction to the Sporting Hall of Fame.
Local Traffic Committee	Technical review committee that is required to advise and make recommendations to the Council on traffic related matters referred to it by the Council or other authorities.
Sister City Working Group	The City of Wagga Wagga has three active Sister Cities relationships: Leavenworth in the USA, Nördlingen in Germany and Kunming in China. The primary purpose of the Working Group is to assist the Mayor's office plan and host Sister City exchanges in an inclusive consultative process with the community and stakeholders.
Club Grants Panel	Wagga Wagga City Council is the convenor and administrator of the local Clubgrants Local Committee. The committee is made up of representatives from Wagga RSL Club, Rules Club Wagga, Department of Communities and Justice and a local community representative. The committee assess applications and distributes the annual ClubGRANTS Category 1 funding program for the Wagga Wagga Local Government Area.
Wagga Domestic Violence Liaison Committee	Wagga Wagga City Council is an active member but does not lead the Wagga Domestic Violence Liaison Committee. The Committee is dedicated to addressing and reducing domestic and family violence (DFV) in the region
Triple H Forum (Homelessness, Housing and Human Services)	The Triple H Forum is a local group of services working together to reduce homelessness in Wagga. The group meets quarterly to coordinate services, share information and plan joint initiatives aimed at preventing and addressing homelessness in the region.
Multicultural Interagency Network	Wagga Wagga City Council is an active participant in the Multicultural Interagency Network. The Multicultural Interagency Network is a collaboration of government, non-government and community organisations that work together to support culturally and linguistically diverse communities.
Youth Interagency Group	Council's Community Development team facilitates the Wagga Wagga Youth Interagency Group meetings. The Wagga Youth Interagency Group brings youth specific service providers and community groups together - allowing them to collaborate and discuss the diverse range of needs and opportunities facing young people today.
Wagga Elder Abuse Committee	The Wagga Elder Abuse Committee is a group that meets monthly for services and local advocates to raise awareness of elder abuse.
Tolland Renewal Group	The Tolland Renewal Project seeks to deliver a mix of new social, affordable and private housing fit for the needs of residents, improved green spaces such as parks and outdoor communal areas, increased road connectivity and pathways, and increased recognition of Tolland's First Nations history. The project is being undertaken by Homes NSW and the Argyle Consortium, with assistance from Wagga Wagga City Council.
Wagga Community Drug Action Team project	The Wagga Wagga Community Drug Action Team [Wagga CDAT] is a community group supported by Council as part of our Community Safety Action Plan 2022-2026 that aims to reduce the harms associated with alcohol and other drugs. Wagga Wagga City Council takes a leading role in the Community Drug Action Team project.

Statutory Information

NSW Public Libraries Association	The New South Wales Public Libraries Association is the peak body for public libraries in New South Wales that advocates and lobbys for the NSW public library network.
Murray Darling Association	The Murray Darling Association is a Government organisation that represents Councils across the Murray Darling Basin, a large river system across parts of Queensland, New South Wales, Victoria, and the Australian Capital Territory. The association advocates on water, environmental and regional development issues.
Inland Rail – Albury to Illabo project Community Committee	The Inland Rail Albury to Illabo Project Community Committee is a forum for dialogue between the community, Inland Rail, and local councils to discuss issues related to the project. It serves as a communication channel for community members and councils to express concerns, and for Inland Rail to provide updates and respond to issues.
Bushfire Management Committee	The Bushfire Management Committee is responsible for overseeing a Bushfire Risk Management Plan for its area. The plan identifies assets at risk and outlines strategies for bushfire prevention. The committee is made up of local landholders, land managers, and fire authorities.
Riverina Conservatorium of Music	The Riverina Conservatorium of Music is a non-profit community organisation that provides music education throughout the region. It offers tuition to students of all ages and abilities, from beginners to advanced performers.
Riverina Water County Council	Riverina Water is a local government water utility in New South Wales (NSW), Australia. New South Wales (NSW), Australia responsible for sourcing and distributing water in the supply area. The Council has a board of nine councillors to emphasise strategic priorities around customer service, innovation, sustainability and efficient asset management.
Southern Region Planning Panel	The principal functions of the Southern Region Planning Panel is to determine regionally significant development applications and undertake rezoning reviews of planning proposals.
Transgrid Humelink Community Consultative Committee	The Transgrid Humelink Community Consultative Committee is a formal forum established by Transgrid to engage with the communities impacted by HumeLink transmission-line infrastructure. There are three separate groups formed, Yass & Upper Lachlan LGAs, Wagga Wagga & Cootamundra – Gundagai LGAs and Snowy Valleys LGA.

Statement of All Entities in Which the Council Participated During the Year

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a8)

Council participated in the following entities during the period of 2024/25:

Entity	Description
Canberra Region Joint Organisation (CRJO)	The Canberra Region Joint Organisation is a government body that provides regional leadership to connect communities within the South East region. We collaborate with all levels of government, industry and community to work together to provide a vibrant regional vision and deliver important key outcomes.
Regional Cities NSW	Regional Cities New South Wales (RCNSW) is an alliance of 15 regional cities from across the state. The alliance aims to grow regional cities in New South Wales (NSW) through increased investment that will build productive, liveable and connected regions.
Riverina Regional Cities	The Riverina Regional Cities Meeting is a joint initiative of Albury, Griffith and Wagga Wagga City Councils, which collectively represents a population catchment of over 160,000. The meeting's objective is to present a single voice to Government on matters of mutual interest and promotion of the Riverina.
Regional Capitals Australia	Regional Capitals Australia (RCA) was formed in 2012 to bring Australia's 51 regional capital cities together as one unified voice. Through our local government member councils, we present to the Federal Government the needs of our combined communities, voicing the social and economic issues specific to our cities; not the needs of Sydney, Melbourne or the other 'Big 5'.
Riverina and Murray Joint Organisation (RAMJO)	The Riverina and Murray Joint Organisation (RAMJO) brings together 11 regional councils to provide a united and local voice for our communities on key issues. Formerly known as "RAMROC", in 2018, the NSW Government announced a new structure of local government entities called "joint organisations" to support councils to work together.
Country Mayors Association	The New South Wales Country Mayors Association (CMA) is an incorporated body formed to speak for the residents of regional and rural New South Wales.

Statement of All External Bodies That Exercised Functions Delegated By Council

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a6)

No delegation of an external function was exercised by council during the period of 2024/25.

Statement of All Entities in Which Council Held a Controlling Interest - Finance

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a7)

Council held no controlling interest on any entity during the period of 2024/25.

Statutory Information

Information Access and Disclosure

Access To Information

In accordance with the Government Information (Public Access) Act 2009, Section 125 (1) and Government Information (Public Access) Regulation 2018, clause 8

Council's review of its program for the release of government information did not identify additional types of documents to be released. Council's program for the release of government information held by Council that should in the public interest be made publicly available resulted in the release of the following documents during the year:

Cemetery & Crematorium

- Price breakdown - Basic ash internment - single garden position
- Price breakdown - Basic cremation - adult
- Price breakdown - Basic lawn burial - adult

Corporate Governance, Risk and Reporting

- Asset Management Plan 2025 - Transport Assets
- Asset Management Plan 2025 - Stormwater Assets
- Asset Management Plan 2025 - Sewer Assets
- Asset Management Plan 2025 - Recreation Assets
- Asset Management Plan 2025 - Building Assets
- Wagga Wagga 2050 Community Strategic Plan
- Wagga Wagga 2050 Community Strategic Plan Snapshot
- Wagga Wagga Community Survey Report 2024
- Delivery Program and Operational Plan 2025-2029
- Long Term Financial Plan 2025
- Workforce Resourcing Strategy 2025-2029
- 2025-26 Fees and Charges
- 2024/2025 First Half Performance Report
- 2023/2024 Second Half Performance Report
- 2023/2024 Annual Report
- 2023/2024 Audited Financial Statements
- State of the City Report 2021/22 – 2023/24

Corporate Reports

- Wagga Wagga City Council Child Safe Code of Conduct
- Wagga Wagga City Council Purchase Order - Standard Terms and Conditions
- Internal Audit Charter
- Resilience Blueprint for South-East NSW

Community Services

- Destination Management Plan
- 2025-26 Annual Grants Program Grants Guidelines
- Guidelines for Temporary Lighting for Awareness Campaigns
- Wagga-Wagga-Volunteer-Application

Economic Development

- Draft Regional Drought Resilience Plan

Environment & Sustainability

- One Tree for Me - Koorlingal 2025
- National Tree Day 2025 order form
- Household A-Z Waste Guide 2025
- 2023/24 Urban Salinity Technical Report
- Letter to farmland greater than 20 hectares July 2024
- EPA monitoring data for publishing– Narrung
- EPA monitoring data for publishing – Koorlingal
- EPA monitoring data for publishing – Forest Hill

Planning

- Gregadoo Road Draft Addendum TT7 to Wagga Wagga Local Infrastructure Contributions Plan
- Voluntary Planning Agreement - Tolland Renewal Area - Explanatory Note
- Voluntary Planning Agreement - Tolland Renewal Area
- Addendum to Local Infrastructure Contributions Plan 2019-2034 - May 2024
- Lloyd 80.20 Plans - 80.20 Calculation plan for Macnamara Cres Deakin Ave
- Draft Wagga Wagga Housing Strategy
- LEP24/0002 - Planning Proposal - 11 Farrer Road, Boorooma

Public & Environmental Health

- Food-Safety-Supervisor-Certificate.pdf
- Skin Penetration Design Construction information
- Skin Penetration business DA checklist
- Food premises design and construction fit-out guide
- Skin Penetration business DA checklist
- NSW Government Skin penetration business design and construction information

Waste Management

- Zone 1 - Commercial Bin Collection Calendar 2025-26
- Zone 2 - Commercial Bin Collection Calendar-2025-26
- Waste Sorting Guide
- Gregadoo Waste Management Centre Pollution Incident Response Management Plan 2024
- Bin request form
- Bin upgrade request form
- Waste sorting guides 2025

Statutory Information

Access Applications

Government Information (Public Access) Regulation 2018 clause 8 (b), (c), (d) and Schedule 2

During the period, Council received a total of eight formal access applications (including withdrawn but not invalid) and did not refuse any applications received either wholly or partly, because the application was for the disclosure of information referred to in Schedule 1 to the Government Information (Public Access) Act 2009 (Information for which there is conclusive presumption of overriding public interest against disclosure).

Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/ deny whether information is held	Application withdrawn
Media								
Members of Parliament								
Private sector business								
Not for profit organisations or community groups								
Members of the public (application by legal representative)	3							1
Members of the public (other)	4							
Total	7							1

Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/ deny whether information is held	Application withdrawn
Personal information applications*								
Access applications (other than personal information applications)	7							1
Access applications that are partly personal information applications and partly other								
Total	7							1

Invalid applications

Reason for invalidity	No of applications
Application does not comply with formal requirements (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid applications that subsequently became valid applications	0

Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to Act

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0
Information about complaints to Judicial Commission	0
Information about authorised transactions under <i>Electricity Network Assets (Authorised Transactions) Act 2015</i>	0
Information about authorised transaction under <i>Land and Property Information NSW (Authorised Transaction) Act 2016</i>	0

Other public interest considerations against disclosure: matters listed in table to section 14 of Act

	Number of occasions when application not successful
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	0
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Statutory Information

Timeliness

	No of applications
Decided within the statutory timeframe (20 days plus any extensions)	8
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
Total	8

Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by NCAT	0	0	0
Total	0	0	0

Applications for review under Part 5 of the Act (by type of applicant)

	Number of applications for review
Applications by access applicants	0
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0

Applications transferred to other agencies under Division 2 of Part 4 of the Act (by type of transfer)

	Number of applications transferred
Agency-initiated transfers	0
Applicant-initiated transfers	0

Public Interest Disclosure Act 1994

Section 31 of the Public Interest Disclosure (PID) Act requires public authorities to prepare an annual report on their obligations under the PID Act. The report below meets our obligations under the Act.

Public Interest Disclosures	01 July 2024 – 30 June 2025
Number of Public Officials who made PIDs	1
Total number of PIDs received by Council	1
Of the total received, the number in each of the following categories:	
Corrupt conduct	0
Maladministration	1
Serious and substantial waste	0
Government information contravention	0
Local government pecuniary interest contravention	0
Number of PIDs finalised in this reporting period	1

Statutory Information

Human Resources

Equal Employment Opportunity Management Plan

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a9)

As an Equal Opportunity Employer (EEO), Council continues to embed the key focus areas of the Equal Employment Opportunity Management Plan in our workplace culture. These include a 'Diverse and Skilled Workforce', 'Inclusion and Respect' and 'Accessibility'. Key initiatives in 2024/25 included:

Workforce Diversity and Inclusion

- Advancing our commitment to workplace diversity in all attraction, recruitment, and selection activities.
- Collaborating with local community members, community organisations and staff to launch Council's First Nations Employment & Retention Strategy.
- Providing ongoing support to our First Nations Community Connection Group.
- Delivering Cultural Awareness and EEO training to all Council staff.

Employee Support and Engagement

- Strengthening support for staff through the Employee Assistance Program and personalised advice from the People & Culture Team.
- Maintaining active staff consultation via the Consultative Committee framework, regular employee engagement surveys, and direct communication from the Executive Team.

In addition to the EEO Management Plan, we are continuing to implement initiatives that support the principles of EEO through Council's All Abilities Inclusion Action Plan, Reconciliation Action Plan, and Workforce Resourcing Strategy.

Paid Work Statement

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (d) (i), (ii), (iii), (iv)

Council's workforce consists of staff engaged on a permanent (full-time and part-time), casual, fixed term basis, or are participating in tertiary / vocational education programs. Thirty percent (30%) of Council's total operating expenditure budget is assigned to meet our workforce costs.

Type	Total
Permanent, full time	406
Permanent, part time	37
Casual (noting this is the number of casuals that worked on 4 December 2024 not the total number employed by Council at this time).	44
Fixed Term Contract	54
Senior Staff	4
Labour Hire	8
Apprentice or Trainee	16

Total Remuneration for General Manager and Senior Staff

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (b) (i), (ii), (iii), (iv) and (c) (i), (ii), (iii), (iv)

The Executive remuneration is broken down by General Manager and Senior Executives. Senior Executives include the following roles:

- Director Infrastructure Services
- Director City Engineering
- Director Regional Activation (to May 2025)
- Director Community
- Chief Operating Officer
- Chief Financial Officer
- Executive Director Economy, Business & Workforce
- Executive Director – Housing & Strategic Planning (from May 2025)

The total amounts are inclusive of total salary package, superannuation, value of any non-cash benefits and fringe benefits tax where applicable.

General Manager	\$422,181.23
Senior Staff	\$2,055,641.32
Total	\$2,477,822.55
FBT for non-cash payments	\$48,838.67

All figures stated are in line with relevant legislation that requires the following components to be reported:

- a) the total of the values of the salary components of their packages.
- b) total amount of any bonus, performance or other payments do not form part of salary components of their packages.
- c) total amount payable by Council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any of them may be a contributor.
- d) total value of any non-cash benefits for which any of them may elect under the package.
- e) total amount payable by way of fringe benefits tax for any such non-cash benefits.

Statutory Information

Compliance

Companion Animals

As a Council, we spend a great deal of time and effort taking care of animals in our region, including rescuing and rehoming stray pets at the Glenfield Road Animal Shelter. We take our duty of care for the welfare of any animals under our protection extremely seriously.

Our responsibilities

Our Regulatory Services team are responsible for:

- The operation of the Glenfield Road Animal Shelter
- Rehoming stray animals
- Microchipping and lifetime registration
- Roaming and stray dogs
- Animal noise complaints
- Nuisance dogs
- Reducing incidents of dog attacks
- Community education and awareness of responsible pet ownership.

Council staff are responsible for managing companion animal customer requests and ensuring compliance in accordance with the Companion Animals Act 1998 (The Act). Rangers also provide a 24/7 on-call service to respond to incidents of dog attacks and stock on roads. This service is provided to improve public safety and reduce the incidence of accidents and injury to the public and animals.

Companion Animals impounded under the Act are delivered to the Glenfield Road Animal Shelter (GRAS). Our shelter reunites dogs and cats with their owners, rehomes them where possible, and provides advice and information about companion animal management.



Key Services

Promote and assist in the desexing of companion animals

All animals rehomed from the Glenfield Road Animal Shelter are desexed, reducing unwanted litters and supporting the shelter's current low rate of animal euthanasia. Shelter staff encourage the community to have their cats and dogs desexed through brochures, media promotion and advice.

Impounded animal management

Glenfield Road Animal Shelter (GRAS) is a state-of-the-art facility designed to provide the very best care possible for lost and stray animals. A report detailing the number of animals arriving at the Glenfield Road Animal Shelter and the way they were released is submitted to the Office of Local Government annually. During 2024/25:

- 595 dogs entered GRAS, 238 were returned to their owners, and 101 were rehomed and 122 were transferred to a rehoming organisation.
- 489 cats entered GRAS, 15 were returned to their owners, and 206 were rehomed and 112 were transferred to a rehoming organisation.
- Initiatives to increase rehoming have included:
 - promotion of companion animals for rehoming on Council's website
 - promotion through Council's social media channels
 - pet of the week campaign
 - rehoming animals through rescue groups

Dog attack reporting

It is mandatory for all dog attack data to be lodged with the Office of Local Government (OLG) in accordance with the Companion Animals Act. The legislation requires a dog attack incident to be reported to the OLG within 72 hours of the incident and are notified through the NSW Companion Animals Register. During 2024/25 there were 151 dog attacks reported to Council. The full GRAS statistics are available at olg.nsw.gov.au



Statutory Information

Off Leash Areas

There are nine designated off-leash areas across the city for dogs, including two enclosed agility tracks. These locations are areas where dogs can run, exercise and socialise leash-free with other dogs and dog park visitors. Full details are available on Council's website at wagga.nsw.gov.au/services/pets-and-animals/off-leash-dog-areas.

Situated at the northern end of Lake Albert, the dog park in O'Halloran Park was renewed. Improvements included a shelter and picnic seating, a bubbler, double gates to enter and leave the park, and various seating for pet owners and visitors. Existing infrastructure such as agility equipment and grassed areas were also refreshed.

Community education programs

We appreciate the important role companion animals play in our region as well as the need to minimise any potential negative impacts on the local environment, non-pet owners and the wider community.

Our objectives include:

- encouraging and promoting responsible pet ownership through community education
- identifying and accommodating the needs of companion animals and their owners
- reducing adverse impacts of companion animals on residents and the environment
- reducing the numbers of unwanted and abandoned companion animals.
- Community education initiatives during the 2024/2025 financial year included:
- companion animal information available on Council's website
- promotion through Council's social media channels
- distribution of companion animal brochures
- pet of the week campaign
- media releases including newspaper articles and television interviews
- proactive patrols of complaint areas.

Animal management costs

Below is a breakdown of expenses associated with animal management over the 2024/2025 financial year.

Expense	2024/25 Cost
Staff salaries and on costs	480,317
Office expenses	9,653
Vehicle operations	59,095
Maintenance and repairs	56,115
Cleaning expenses	27,846
Dog expenses	37,773
Cat expenses	46,528
Other expenses	17,203

Swimming Pool Inspections

In accordance with the Swimming Pools Act 1992, Section, Section 22F (2) and Swimming Pools Regulation 2018, Clause 23

Council is required to report on the details of private swimming pool inspections.

Swimming pool inspections 2024/25	Total number
Inspections of tourist and visitor accommodation	10
Inspections of premises with more than 2 dwellings	0
Inspections resulting in certificate of compliance issued	216
Inspections resulting in certificate of non-compliance issued	0

Environment

Recovery And Threat Abatement Plans

In accordance with the Fisheries Management Act 1994, Section 220ZT (2)

Council has no Recovery and Threat Abatement Plans.

Environmental Upgrade Agreements

In accordance with the Local Government Act 1993, Section 54P (1)

Council has not entered into any environmental upgrade agreements.

Statement Of Coastal Protection Services

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (e1)

Council did not levy services for the provision of coastal protection services, as set out under Local Government Act 1993 section 496B (1) during the period of 2024/25.

Statutory Information

Development

Resolution Concerning Work Carried Out on Private Land

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a4) and in accordance with the Local Government Act 1993, Section 67 (2) (b), (3)

No works on private land required resolution of Council were carried out during the year.

Planning Agreement Compliance

In accordance with the Environmental Planning & Assessment Act 1979, Section 7.5 (5)

The planning agreements in force during the period 1 July 2024 – 30 June 2025:

Lloyd Release Area VPA Agreement No.1	
Parties	Wagga Wagga City Council and The Trustees of the Roman Catholic Church for the Diocese of Wagga Wagga (developer)
Date of Execution	The agreement was entered into on 25 March 2011.
Land to which planning agreement relates	The agreement applies to land known as Lot 254 DP 757249, Lot 11 DP 1046799, Lot 29 DP 1127234 and Lot 440 DP 1123443, as described in Clause 1.1 of the agreement.
Description	The Trustees of the Roman Catholic Church for the Diocese of Wagga Wagga (the developer) is the owner of the land and has or proposes to lodge a development application with Council relating to residential development of the land. The developer is prepared to make development contributions in connection with the development which include survey, fencing and construction of the Wiradjuri Walking Track, construction of firebreaks, the dedication of part of the land to Council and monetary contributions for revegetation of the land to meet environmental and recreational objectives of Council.
Compliance Status	Compliant
Lloyd Release Area VPA Agreement No.2	
Parties	Wagga Wagga City Council and Ehkuk Pty Ltd & Sunpath Holdings Pty Ltd
Date of Execution	The agreement was entered into on 7 June 2011.
Land to which planning agreement relates	The agreement applies to land known as Lot 2 DP 1116883, Lot 3 DP 1116883 and Lot 3 DP 1020507.
Description	Ehkuk Pty Ltd and Sunpath Holdings Pty Ltd (the developer) is the owner of the land and has or proposes to lodge a development application with Council relating to residential development of the land. The developer is prepared to make development contributions in connection with the development which include survey, fencing and construction of the Wiradjuri Walking Track, construction of firebreaks, the dedication of part of the land to Council and monetary contributions for revegetation of the land to meet environmental and recreational objectives of Council.
Compliance Status	Compliant

Tolland Renewal Area	
Parties	Wagga Wagga City Council and New South Wales Land and Housing Corporation
Date of Execution	The agreement was entered into on 26 March 2025.
Land to which planning agreement relates	The agreement applies to land within the Tolland Renewal Area (see maps in Annexures A, B and C of the Planning Agreement).
Description	Council received an offer requesting a Planning Agreement for land in the Tolland Renewal Area. NSW Land and Housing Corporation proposed to construct active travel infrastructure, recreational assets and community facilities in the Tolland area, in addition to the requirements of the development.
Compliance Status	Compliant

Statutory Information

Statement Of Stormwater Management Services

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (e)

The statement can be viewed in Part 3: Financial Statements under Financial Summary 2024-2025 of this document.

Stormwater charges during 2024/25 applied to all properties, with the following exemptions as specified under the Local Government Act:

- Crown land
- Council owned land
- Land held under lease for private purposes granted under the Housing Act 2001 or the Aboriginal Housing Act 1998
- Vacant land
- Rural residential land or rural business land, not located in a village, town or city, and
- Land belonging to a charity or public benevolent institution.

Residential standard stormwater

A charge of \$25 was applied to all residential properties (including rural residential lands) that are not exempt from the charge.

Residential medium / high density stormwater

A charge of \$12.50 per occupancy was applied to all residential strata, community title, multiple occupancy properties (flats and units), and retirement village style developments that are not exempt from the charge. Subject to a maximum charge of \$250.

Business stormwater

A charge of \$25 was applied to all business properties (including rural business lands) that are not exempt from the charge. Properties are charged on a basis of \$25 per 350sqm of land. Subject to a maximum charge of \$250.

Business strata stormwater

A charge of \$5 was applied to all business strata title properties that are not exempt from the charge. Subject to a maximum charge of \$250.

Stormwater management

Council's Asset Management Plan 2025 - Stormwater Assets outlines Council's plans to improve the management of stormwater within the Local Government Area.

Local Infrastructure Contributions

Development Contributions

During the year 96 development applications and 152 complying development certificates were assessed in relation to the application of infrastructure contributions. Infrastructure contributions collected during the year totalled \$8,598,438 and this is allocated to funding for local infrastructure.

Local infrastructure contributions, also known as developer contributions, are charged by councils when development occurs. They help fund infrastructure like parks, community facilities, local roads, footpaths, active travel networks and sewer and stormwater networks. The infrastructure contributions are held by Council in separate reserves and can only be spent on projects identified in contribution plans.

There are three forms of local infrastructure contributions:

- Infrastructure (known as Section 7.11 and 7.12, previously Section 94 and 94A):
 - Section 7.11 contributions: Charged where there is a demonstrated link between the development and the infrastructure to be funded when the development results in an increase in population. Detailed in the Wagga Wagga Local Infrastructure Contributions Plan 2019 – 2034.
 - Section 7.12 levies: Charged as a percentage of the estimated cost of commercial and industrial development and additions and alterations to some identified residential buildings. The maximum percentage that can be charged is 1%. Detailed in the Wagga Wagga Local Infrastructure Contributions Plan 2019 – 2034.
- Sewer (Section 64): Charged on development (residential, commercial and industrial) based on the average daily sewer discharge of the average house. Detailed in the Development Servicing Plan Sewerage Services.
- Stormwater (Section 64): Charged on development (residential, commercial and industrial) based on the average hardstand of the average house. Detailed in the Development Servicing Plan Stormwater.

Details of projects funded by each form of infrastructure contribution are enclosed in the following sections.

Section 7.11 Infrastructure Contributions

Section 7.11 Developer Contributions	\$
Opening Reserve Balance 1 July 2024	35,346,092
Infrastructure Contributions from Developers for 2024/25	4,467,942
Interest earned in 2024/25	1,490
Less:	
Borrowings - Interest on low-cost loans	70,432
Expenditure on Infrastructure Projects for 2024/25	5,442,125
1993-2004 Plan – Community Facilities	15,659
Recoupment - 2006-2019 Plan - Oasis Aquatic Centre	101
2006-2019 Plan - Estella Open Space	3218
2006-2019 Plan - Estella Bike Track	16,179
2006-2019 Plan - Hudson Drive	12,640
Closing Balance	34,255,170

Statutory Information

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
TT1	12922	Glenfield Road Corridor Works (1) Intersection with Fernleigh Road \$750,000 (2a) Railway Bridge duplication 80m \$4,887,460 (2b) Urana Street Intersection Treatment \$1,600,000 (2c) Urana to Bridge abutment 100m \$324,019 (2d) Bridge abutment to Cheshire 270m \$ 874,763. (3a) Cheshire Street intersection 600m2 \$739,761 (3b) Cheshire Street to Dobney Ave 120m \$92,483 (3c) Fernleigh to Urana 340m \$262,036 (4) Dobney Ave/Pearson St Intersections \$4,271,688 (5) Bruce Street Intersection Treatment \$1,685,160 (6) Intersection with Katoah 600m2 \$670,914 (7) Dalman Parkway to Fernleigh 880m \$678,212 (8) Redhill Road to Dalman Parkway 860m \$655,091	Transport and Traffic Works	33,106	100%	Scheduled to commence 2027/28
TT2	19601	Pine Gully Road 1. Pine Gully and Estella Road Intersection Treatment \$1,632,739 2. Intersection Pine Gully and Old Narrandera \$882,585 3. Pine Gully Road \$1,632,739 - Intersection Treatment with Avocet/ Cootamundra 4. Old Narrandera Road to Olympic Highway 575m \$646,000 5. Old Narrandera Road to Pine Gully Road 1,850m2 \$2,078,440	Transport and Traffic Works	267,131	73.8%	In progress

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
TT3	19681	Red Hill Road Upgrade Section of Red Hill Road between Plumpton and Glenfield Road and Koorngal Road between Lake Albert Road and Plumpton Road. Level of Service plots for this road corridor show no worsening issues into the future except for the section of Red Hill Road between Lake Albert Road and Glenfield Road. Two roundabouts will require alteration to accommodate additional lanes at entry. Four intersections require protected turning lanes.	Transport and Traffic Works	2353	100%	Scheduled to commence 2029/30.
TT4	15084	Farrer Road Will require major reconstruction for 1650m, built to four lanes. Major gas line will require relocation, land acquisition will be required and is included in the project costing; access into school, residential developments and fire services proposed site will require intersection treatment	Transport and Traffic Works	183,133	100%	Partially completed, remaining work scheduled to commence 2032/33.
TT5	13681	Bakers Lane Strengthening the surface of Bakers Lane and intersection upgrade at the Sturt Highway is proposed in view of potential residential development off Bakers Lane. This includes works on Bakers Lane from the Sturt Highway to the second entry to the old Drive-in site (a distance of approximately 180m from Sturt Highway).	Transport and Traffic Works	222,977	100%	Not scheduled to commence
TT6		Amundsen Bridge Provide a direct link between Boorooma East and Boorooma West. This will reduce travel times between suburbs and reduce traffic demand on Farrer Road.	Transport and Traffic Works	8510	100%	Scheduled to commence 2027/28

Statutory Information

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
TT7	19604	<p>Gregadoo Road Corridor Works Due to increasing traffic volumes generated by the growth of the suburbs south of Lake Albert an increase in the capacity of roads and intersections providing access to and from these areas is required. The proposed intersection treatment are similar to the existing arrangements at "The Grange" entry road and Plunkett Drive.</p> <p>This project includes the following works:</p> <ul style="list-style-type: none"> Road Improvements Plumpton Road to Plunkett Drive Gregadoo/Plumpton Intersection upgrade (temporary) Land acquisitions; Gregadoo/Plumpton Intersection (Roundabout); Lakehaven Dr, Angela Ave, Tallowood, Main St, Redbank Rd and Angela Ave Intersection upgrade 	Transport and Traffic Works	26,460	79%	In progress
TT25	19626	<p>Renew horticultural assets in the main street - Baylis Street Trees Upgrade the trees in Baylis Street to improve the urban shade canopy.</p>	Transport and Traffic Works	21,162	100%	Not scheduled to commence
TT26	18812	<p>Active Travel Plan Council adopted an Active Travel Plan for cycling. This plan identifies the principal bike network (43km) throughout the city and locations for the CBD end of trip facilities. The network will be mostly off road and a high-quality surface. The remainder on road component will be separated from travelling vehicles using traffic control barriers. The network also includes cycling / pedestrian priority crossings at road intersections.</p>	Transport and Traffic Works	139,866	24%	In progress
TT27	19627	<p>Red Hil Road / Dalman Parkway Intersection Upgrade intersection to provide fourth leg for new Lloyd access road.</p>	Transport and Traffic Works	11,758	100%	Scheduled to commence 2025/26

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
TT28	19628	Boorooma Street Upgrade Widen Boorooma street to 4 lanes with a central median between the Avocet drive roundabout and the university entrance. This section of Boorooma street is on straight alignment with a moderate grade. There are a number of mature trees on the side of the road, which may be impacted. There are gas, Telstra, sewer and overhead power lines located in the road reserve, which are predicted to be unaffected from the road widening and therefore changes to these services are not included in the project scope	Transport and Traffic Works	3,418	100%	Scheduled to commence 2025/26
ROS3	19649	Local parks in Gobbagombalin Establish two local parks in Gobbagombalin.	Recreation & Open Space	179	100%	On hold
ROS5	19661	Local Parks in Lloyd Establish three local parks in Lloyd. These are identified on the suburb masterplan. Establish local minor playgrounds in 3 of these locations.	Recreation & Open Space	226	100%	On hold
ROS7	19663	Street Canopy Plantings Progressively improve the canopy of trees to provide shade for cycleway and footpaths.	Recreation & Open Space	35,525	100%	In progress
ROS8	17976	Pomingalarna Cycling Complex This project will include an international BMX track with lighting, 1.8km criterion track, education area, jump/pump track. Mountain bike playground, velodrome, car parking, amenities, barbeques and children's playground	Recreation & Open Space	216,548	100%	Completed
ROS9	18798	Riverside Wagga Wagga Stage 2 will open up the space currently occupied by the Wagga Beach Caravan Park. Works include 3m wide shared path, new furniture, "pop up shop" avenue, barbeque area, upgrade to existing amenities, soft landscaping, irrigation, regional playground and improved parking options.	Recreation & Open Space	178,088	100%	Completed

Statutory Information

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
ROS10	19664	Athletics Park upgrade at Jubilee Park The upgrade of the existing grass track to a synthetic track would allow the use of the venue all year round, future proofing the venue for a number of years and would allow for the attraction of additional events to the city. The items in scope are synthetic running track, sand slit drainage, lighting and relocation of long jump. This also includes upgrading the buildings on site.	Recreation & Open Space	1,170,628	37%	Completed
ROS11	18796	Northern Sporting precinct A Northern Sporting precinct is required to be developed to meet usage demand of the growing population. The proposed scope includes ovals netball courts, pathway, new sporting fields, wetlands, realignment of stormwater, canteen/amenities, car park, playground, skate park and clubhouse. Discussion has been undertaken on the co-location of this facility within CSU. Final project planning is being undertaken in consideration of the planning for the Northern Growth area.	Recreation & Open Space	93,924	100%	Scheduled 2029/30
ROS12	19667	Rawlings Park Includes synthetic field, amenities block irrigated spectator banks and field lighting and fence	Recreation & Open Space	875	100%	Scheduled for 2029/30

LICP Ref.	Project Ref.	Project Description	Amenity/ Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
ROS13	19668	Harris Road Open Space The existing Road Reserve for Harris Road east of Pine Gully Road is an amenable walking and cycling corridor with many large native trees preserved. It is desired to emulate this effect on the existing Harris Road west section. The items in scope are native tree planting and landscaping, and construction of a 2.5m wide sealed shared path.	Recreation & Open Space	232,733	100%	Completed
ROS15	21089	Bolton Park Upgrade Implementation of the recommendations from the 2018 Bolton Park Master Plan. The aim of the Master Plan is to guide the future development of all areas of the Bolton Park precinct including Oasis Regional Aquatic Centre, Robertson Oval, Jim Elphick Tennis Centre, Stadium and Open Space.	Recreation & Open Space	2,442,551	33%	Sports Hub Stage 1 Completed
AD1	14235	Review/update the 7.11 Plan Administrative action.	Administration of Plan	248	100%	Completed
AD2	13200 22878	7.11 Plan Coordination	Administration of Plan	150,726	100%	Completed

Section 7.12

Section 7.12 Developer Contributions	\$
Opening Reserve Balance 1 July 2024	849,883
Infrastructure Contributions from Developers for 2024/25	904,414
Interest earned in 2024/25	36
Less:	
Expenditure on Infrastructure Projects for 2024/25:	504,498
Closing Balance	1,249,835

Statutory Information

Project Ref.	Project Description	Amenity Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status
12984	<p>Village Priorities</p> <p>ROCSVC1 Currawarna - \$20,000 towards expanding sports facilities at recreation reserve.</p> <p>ROCSVG2 Collingullie - \$20,000 towards developing youth recreational facilities at Collingullie Oval.</p> <p>ROCSVG1 Galore \$18,000 construct handball and basketball area at Galore Recreation Reserve.</p> <p>ROCSVH1 Humula - \$18,000 construct handball and basketball area at Humula Park.</p> <p>ROCS VL2 Ladysmith - \$20,000 towards upgrade oval to cater for junior cricket.</p> <p>ROCS VM1 Mangoplah \$20,000 towards develop a second AFL field at sports ground.</p> <p>ROCS VO3 Oura - \$20,000 towards boat ramp at Oura Beach.</p> <p>ROCS VT2 Tarcutta - \$20,000 towards upgrade of youth facilities at recreational reserve.</p> <p>ROCS VU1 Uranquinty - \$20,000 towards skate park.</p>	Borrowings	4383	100%	Completed
16021	<p>RIFL Bomen Enabling Roads Stage 1</p> <p>Annual debt servicing costs of \$500,000 for the Bomen enabling roads project for 15 years. This project is expected to be completed by 30 June 2017 and the S94A contributions are required to meet the debt servicing costs.</p>	Borrowings	500,000	100%	Complete
24377	<p>12 Blake St Works In Kind Agreement</p> <p>Works include:</p> <p>Reconfiguration of the existing car parking and installation of new traffic calming devices at either end of Blake Street</p> <p>Establishment of new line marking and signage</p> <p>Replacement and upgrade footpaths</p> <p>Removal and replacement of trees 6</p> <p>- Landscaping and lighting</p>	Transport and Traffic Work	115	100%	Project to be completed by developer.

Section 64 Developer Contributions – Sewer

Council received \$1,970,079 in developer contributions towards sewer infrastructure, compared with \$4,112,838 in total sewer infrastructure expenditure. Developer contributions received this financial year represent 48% of total sewer infrastructure spend, noting this does not reflect the actual proportion of projects funded by contributions.

Section 64 Developer Contributions - Sewer		\$
Opening Reserve Balance 1 July 2024		0
Infrastructure Contributions from Developers for 2024/25		1,970,079
Interest earned in 2024/25		0
Less:		
Expenditure on Infrastructure Projects for 2024/25:		4,112,838
Closing Balance		0
Percentage funded from Developer Contributions		48%

Project Ref.	Project Description	Public Service Type	Project Expenditure (\$)	Project Status
50199	Sewer - Pump Station SPS22 Elizabeth Avenue Forest Hill As per Sewer DSP Review, this pump station will eliminate the old existing pump station servicing Forrest Hill and allow for the growth of the Airport masterplan and Brunslea Park Master Plan requirements.	Sewer	57,085	On hold
50221	Sewer - Narrung Street Treatment Plant Flood Protection Infrastructure A Polyethylene (PE) liner is required to be installed in the Narrung St Emergency Storage Pond to ensure sewage does not enter the groundwater and adjacent Murrumbidgee River.	Sewer	66,844	In progress
50224	Sewer Ashmont SPS (Lloyd to Ashmont Gravity Main Upg) This project is part of a new catchment augmentation project that seeks to create a greater level of capacity within the network to allow for future growth of the city. This specific project is to install a new rising main and gravity main connection to the existing Flowerdale Sewer Pump Station.	Sewer	24,354	In progress
50245	Sewer SPS13 Olympic Highway New Assets As per Sewer DSP, and dependant on future development in the North Wagga Wagga/Bomen area (Hillgrove/Boorooma), wet weather detention capability for the Sewage Pumping Station at Olympic Highway (SPS13) may be required as there will be limited capacity in the northern rising main to manage wet weather flows from the northern catchments.	Sewer	12,199	Scheduled for 2026/27.
50266	Sewer - Treatment Works Forest Hill Plant New Assets This project will cover a number of new assets required for the growth in the Forrest Hill area. This project is to be completed in line with the new Elizabeth Avenue pumping station and rising main project for the catchment.	Sewer	13,522	Scheduled for 2029/30.

Statutory Information

50418	Southern Growth Sewer Augmentation Under the Regional Housing Fund, Council has secured grant funding to contribute towards the augmentation of sewer infrastructure to support housing development in the Southern Growth Area.	Sewer	835,564	Completed
50441	Sewer Telemetry Hardware Upgrades Required for renewal of all radios and radio transmitter units located on Willans Hill as well as sewer pump stations and treatment plants.	Sewer	455,164	Off track - installation delayed
50444	Sewer Treatment Plant Shed Cover Narrung St Construction of work shed for trade services.	Sewer	90,924	In progress
50447	Northern Growth Area - Sewer Upgrades Upgrades to provide critical infrastructure providing sewer capacity to cater for housing growth in the Northern Growth Area and industrial growth in the Bomen Special Activation Precinct to support 9,000 homes.	Sewer	125,002	In progress

Section 64 Developer Contributions - Stormwater

Section 64 Developer Contributions - Stormwater	\$
Opening Reserve Balance 1 July 2024	8,765,571
Infrastructure Contributions from Developers for 2024/25	1,256,002
Interest earned in 2024/25	369
Less:	
Expenditure on Infrastructure Projects for 2024/25:	12,885
Closing Balance	10,009,058

Project Ref.	Project Description	Amenity / Public Service Type	Project Expenditure (\$)	% of cost funded by Contributions	Project Status & Phase
20580	Jubilee Park Loan repayment	Stormwater	11870	100	N/A
18738	Glenfield Road Drainage Remediation Glenfield Road Drainage Remediation Works (North of Fernleigh Road). This project needs to occur before any road treatments for Glenfield Road are determined.	Stormwater	1015	100	Project scheduled for 2027/28

Governance, Risk Management and Internal Audit

Attestation Statement

Commencing with the 2024-2025 annual report, general managers will be required under the Local Government Regulation to publish an attestation statement each year in the council's annual report indicating whether, during the preceding financial year, the council's audit, risk and improvement committee, risk management framework and internal audit function complied with the requirements prescribed in the Regulation.

Attestation operates to ensure that the council takes independent assurance and risk management seriously and is accountable to the community for how it has implemented these requirements. As noted above, the council's compliance status is to be self-assessed by the general manager, in consultation with the audit, risk and improvement committee. The general manager must consider the views of the chairperson of the council's audit risk and improvement committee on the content of the attestation statement when preparing the statement.

Overseas Visits by Councillors, Council Staff or Other Persons Representing Council

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a)

No overseas travel was undertaken by councillors, staff, or representatives of council during the period of 2024/25.

Councillor Expenses

In accordance with the Local Government (General) Regulation 2021, Reg 217 (1) (a1) (i), (ii), (iii), (iia), (iv), (v), (vi), (viii)

The below table provides a breakdown of costs associated with Councillors over the 2024/25 financial year.

Expense	Cost
Councillor Allowance	225,814
Councillor Superannuation	25,969
Mayoral Allowance	61,311
Mayoral Superannuation	7,051
Office Equipment	0
Councillor/Mayoral spouse expenses	0
Care of a child or immediate family member	50
Telephone	3,228
Conferences	28,201
Induction and Personal Development	0
Training and Skill Development	0
Information Technology Costs	3,712
Travelling – Intrastate	4,859
Travelling – Interstate	4,712
Travelling – Overseas	0
Total	364,908

Statutory Information

Councillor Meeting Attendance

Under the LG Act s233, Council is required to report Councillor attendance.

Councillor attendance at Council Meetings for the period 1 July 2024 to 30 June 2025.

Councillor	Ordinary Council Meetings
Cr Condron	13
Cr Davies	14
Cr Foley	15
Cr Henderson	3*
Cr Kendall	3*
Cr Koschel	14
Cr McKinnon	15
Cr Parkins	17
Cr Subedi	13
Cr Tanner	11
Cr Tout	16

* The terms of office ceased in September 2024 following local government election for Councillor Henderson and Councillor Kendall.

Councillors Training and Attendance

In accordance with Local Government (General) Regulation 2021, Section 186.

Councils are required to provide mayors and councillors with induction and professional development programs under Clauses 183 and 184 of the Local Government (General) Regulation 2021 (the Regulation). Councils are required to consider the Councillor Induction and Professional Development Guidelines issued under section 23A of the Act when undertaking these activities.

Under Clause 183 of the Regulation, the general manager must ensure that induction training is delivered to each councillor who has been elected to the council for the first time and refresher training to each councillor who is re-elected to the council, with 6 months of their election. The general manager must also ensure that an ongoing professional development program is delivered to the mayor and each other councillor over the course of their terms on council.

Mayors and councillors are ultimately accountable to the community that elects them for the performance of their duties. To facilitate this accountability, councils are required under the Regulation to report each year in their annual reports on the participation of the mayor and each councillor in the induction and professional development program during that year.

The following professional development activities including conferences were undertaken by the mayor and each councillor to address any gaps in the capabilities (i.e. the knowledge, skills and attributes) needed to effectively fulfil their role. These activities are in addition to learning and developing from experience and through other opportunities, including mentoring, professional memberships and associations and self-directed learning.

Councillor	Induction and Ongoing Professional Development
Dallas Tout	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions; National General Assembly (3–5 July 2024); NSWPLA SWITCH 2024 Conference (2–15 Nov 2024, nil cost as Board member); LGNSW Annual Conference (17–19 Nov 2024)
Georgie Davies	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions
Tim Koschel	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions
Rod Kendall	Water Management Conference (23–25 July 2024)
Jenny McKinnon	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions; LGNSW Annual Conference (17–19 Nov 2024); ALGWA Conference Griffith (3 May 2025)
Richard Foley	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions; National General Assembly (3–5 July 2024);
Amelia Parkins	NSWPLA SWITCH 2024 Conference (2–15 Nov 2024); ALGWA Conference Griffith (3 May 2025); National General Assembly – ALGA (24–27 June 2025)
Allana Condron	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions; LGNSW Annual Conference (17–19 Nov 2024)
Karissa Subedi	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions
Lindsay Tanner	Code of Conduct & Complaints Handling; Code of Meeting Practice; Councillor Involvement in Planning and Development decisions

Councillor Induction Program

Following the September 2024 local government elections, Wagga Wagga City Council implemented a structured onboarding and induction program for all Councillors.

The onboarding component was delivered through Council's SharePoint platform, providing access to essential documentation and resources to support Councillors in their roles. This included orientation to Council facilities, IT systems and governance resources, along with the Onboarding and Induction Manual which summarised the governing body's shared purpose and values, Council's organisational structure, meeting procedures, key planning and policy frameworks, risk management, and the legislative responsibilities of elected members.

A full-day induction session was delivered by the General Manager in October 2024, covering an overview of the community profile, Council's governance structure, the roles and responsibilities of Councillors, the Mayor and the General Manager, as well as probity and ethical obligations. Topics included the Code of Conduct, conflicts of interest, confidentiality, media and communications protocols, access to information, and overseeing Council performance.

In addition to the in-house induction, Councillors were also offered a comprehensive training program coordinated with the Office of Local Government and Local Government NSW. This program was open to all Councillors and addressed roles and responsibilities, meeting procedures, planning and reporting obligations, audit and risk frameworks, financial management, ethical decision-making, strategic planning, and ongoing professional development.

Further training was delivered within the first six months of office, with sessions focused on planning, finance, meeting procedures, codes of conduct, strategic direction, and Council processes. These sessions combined formal external programs with tailored workshops led by Council officers, ensuring knowledge was reinforced through practical application in the local government context.

This combined onboarding and induction program ensured that all Councillors were well equipped to commence their new term of office with a clear understanding of their governance, leadership and community representation responsibilities.

Appendix A

Internal audit and risk management
attestation statement for the 2024/25
financial year for Wagga Wagga City
Council

I am of the opinion that Wagga Wagga City Council has an Audit, Risk & Improvement Committee, risk management framework and internal audit function that operate in compliance with the following requirements except as may be otherwise provided below:

Audit, Risk & Improvement Committee

	Requirement	Compliance
1.	Wagga Wagga City Council has appointed an Audit, Risk & Improvement Committee that comprises of an independent chair and at least two independent members.	Compliant
2.	The Chair and all members of Wagga Wagga City Council's Audit, Risk & Improvement Committee meet the relevant independence and eligibility criteria specified in the Departmental Chief Executive's Guidelines and have not exceeded the membership term limits specified in the Guidelines.	Compliant
3.	Wagga Wagga City Council has adopted terms of reference for its Audit, Risk & Improvement Committee that are consistent with the model terms of reference approved by the Departmental Chief Executive and the Committee operates in accordance with the terms of reference.	Compliant
4.	Wagga Wagga City Council provides the Audit, Risk & Improvement Committee with direct and unrestricted access to the General Manager and other senior management and the information and resources necessary to exercise its functions.	Compliant
5.	Wagga Wagga City Council's Audit, Risk & Improvement Committee exercises its functions in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management.	Not Yet Due (August 2025)
6.	Wagga Wagga City Council's Audit, Risk & Improvement Committee provides the governing body with an annual assessment each year, and a strategic assessment each council term of the matters listed in section 428A of the Local Government Act 1993 reviewed during that term.	Not Yet Due (Annual June 2026) (Term - June 2028)
7.	The governing body of Wagga Wagga City Council reviews the effectiveness of the Audit, Risk & Improvement Committee at least once each council term.	Not Yet Due (June 2028)

Membership

The Chair and membership of the Audit, Risk & Improvement Committee during the report period were:

Chair	Bryce McNair	3 May 2022	January 2025
Independent member	Carolyn Rosetta-Walsh	3 May 2022	January 2025
Independent member	Rachel Harris	3 May 2022	January 2025
Councillor member	Michael Henderson	3 May 2022	September 2024
Chair	Carolyn Rosetta-Walsh	20 January 2025	September 2028
Independent member	Liz Jeremy	20 January 2025	September 2028
Independent member	Michael Jones	20 January 2025	23 July 2025
Councillor member	Lindsay Tanner	September 2024	September 2028

Risk Management

	Requirement	Compliance
8.	Wagga Wagga City Council has adopted a risk management framework that is consistent with current Australian risk management standard and that is appropriate for Council's risks.	Non-Compliant
9.	Wagga Wagga City Council's Audit, Risk & Improvement Committee reviews the implementation of its risk management framework and provides a strategic assessment of its effectiveness to the governing body each council term.	Not Yet Due (June 2028)

Internal Audit

	Requirement	Compliance
10.	Wagga Wagga City Council has an internal audit function that reviews the Council's operations and risk management and control activities.	Compliant
11.	Wagga Wagga City Council's internal audit function reports to the Audit, Risk & Improvement Committee on internal audit matters.	Compliant
12.	Wagga Wagga City Council's internal audit function is independent and internal audit activities are not subject to direction by the Council.	Compliant
13.	Wagga Wagga City Council has adopted an internal audit charter that is consistent with the model internal audit charter approved by the Departmental Chief Executive and the internal audit function operates in accordance with the charter.	Compliant
14.	Wagga Wagga City Council has appointed a member of staff who satisfies the independence and eligibility requirements specified in the Departmental Chief Executive's Guidelines to direct and coordinate internal audit activities.	Compliant
15.	Internal audit activities are conducted in accordance with the International Professional Practices Framework.	Compliant
16.	Wagga Wagga City Council provides the internal audit function with direct and unrestricted access to staff, the Audit, Risk & Improvement Committee, and the information and resources necessary to undertake internal audit activities.	Compliant

Appendix A

17.	Wagga Wagga City Council's internal audit function undertakes internal audit activities in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management.	Compliant
18.	Wagga Wagga City Council's Audit, Risk & Improvement Committee reviews the effectiveness of the internal audit function and reports the outcome of the review to the governing body each council term.	Not Yet Due (June 2028)

Exemptions from Compliance

No exemptions from compliance have been granted by the Departmental Chief Executive for Wagga Wagga City Council's Audit, Risk & Improvement Committee, risk management, or internal audit processes.


[signed]

Peter Thompson

General Manager

[name]

22/10/25
[date]



Part 6 Financial Summary

Financial Summary 2024-2025

Council's Financial Statements are produced in accordance with the Australian Accounting Standards and the NSW Local Government Code of Accounting Practice. These statements are independently audited, publicly notified, reported to Council and lodged with the Office of Local Government (OLG) by the end of October each year.

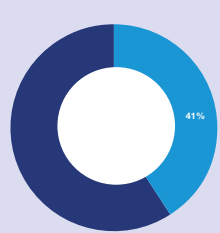
Under the NSW Local Government Act 1993, Council is required to produce an audited set of Financial Statements. Key reports produced within the statements are Income Statement, Statement of Comprehensive Income, Balance Sheet, Cash Flow Statement, Notes to the Financial Statements and Special Purpose Financial Statements for Council businesses.

To view the audited financial statement, head to [Financial Statements](#) on our website.

Summary of 2024/25 Key Results

- Operating surplus from continuing operations of \$28.824 million
- Net operating deficit before capital grants and contributions of (\$17.207 million)
- Infrastructure, property, plant and equipment of \$78 million (\$43.716 million renewal assets; \$34.478 million new assets).

Income Details

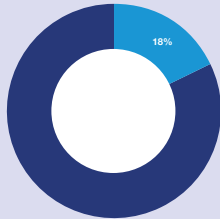
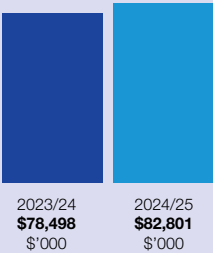


Rates and Annual Charges

Ordinary rates include residential, business and farmland rates.

Annual charges formed **41%** of our annual income. These charges are collected for:

- Domestic waste management services
- Stormwater management services
- Sewerage services
- Waste management services (non-domestic)

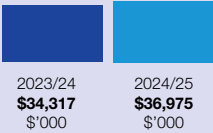


User charges and fees

User charges and fees are collected when Council is providing a service to the community.

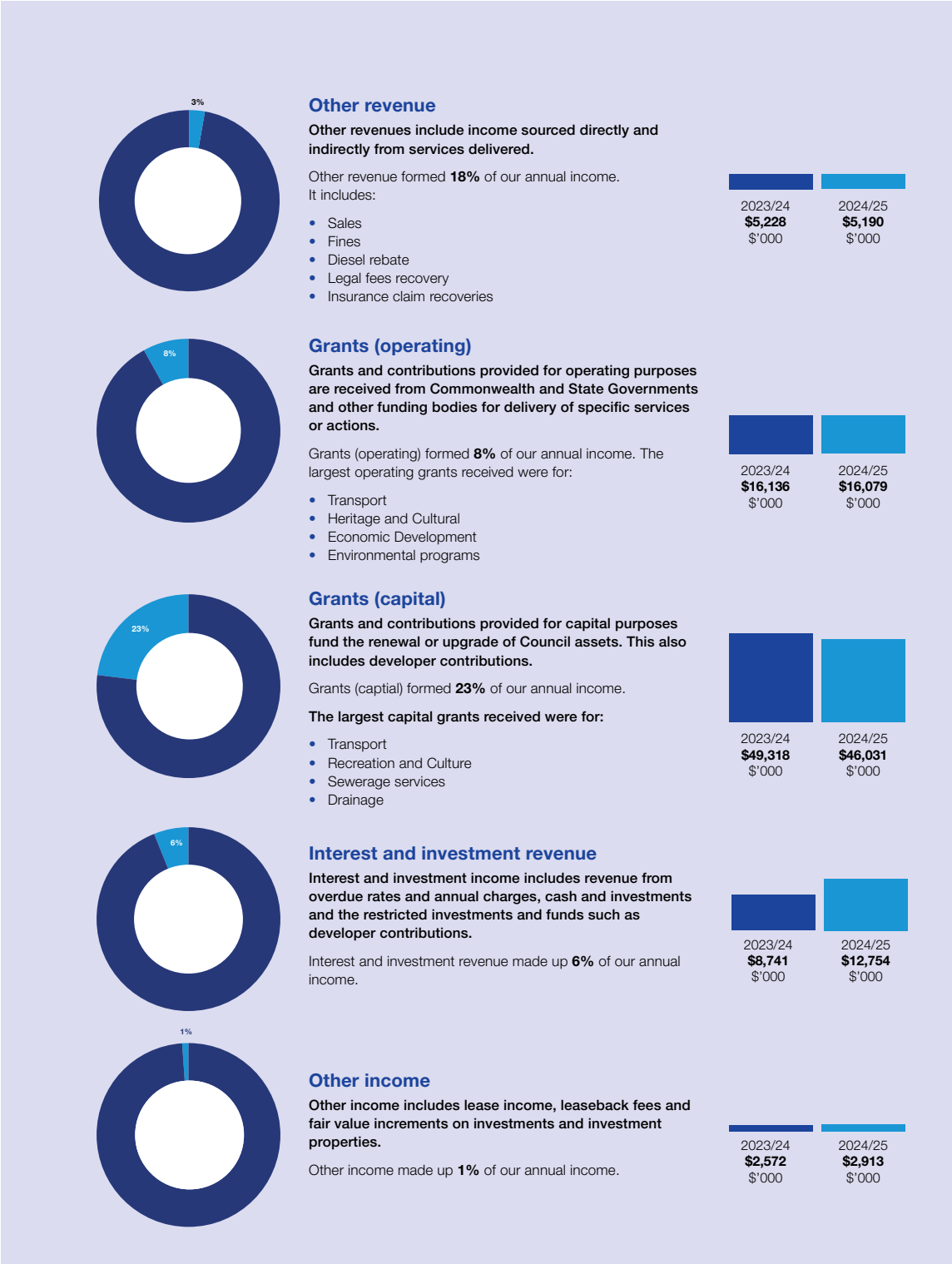
User charges and fees formed **18%** of our annual income. Specific and statutory fees and charges include:

- Domestic and non-domestic waste management services
- Sewerage services
- Private works – section 67
- Regulatory/statutory fees

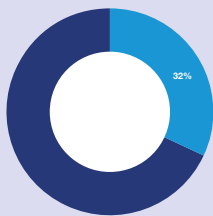


Other general user charges include

- Council business – Wagga Wagga City Airport and Livestock Marketing Centre
- Council facilities - Cemeteries, Oasis Aquatic Centre, park and sportsgrounds, Wagga Waga Civic Theatre and Visitor Information Centre
- Services – Corporate and Development Assessment fees



Financial Summary
2024-2025



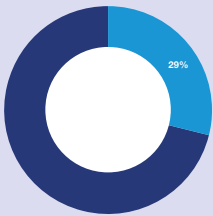
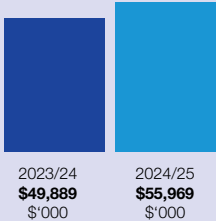
Expenses Detail

Employee benefits and on-costs

Employee costs include:

- Salaries and wages
- Superannuation
- Employee Leave Entitlements
- Fringe Benefits Tax
- Workers compensation insurance
- Payroll tax

Employee benefits and on-costs made up **32%** of our annual expenses.

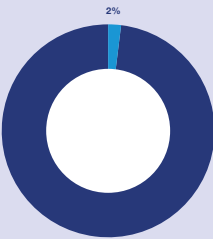
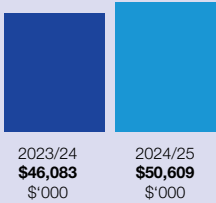


Materials and services

Materials and services expenses include:

- Raw materials and consumables
- Contractor costs
- Audit fees
- Other costs such as electricity and heating, insurance, water and street lighting.

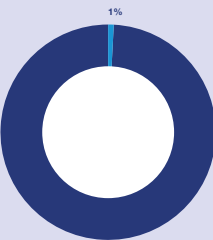
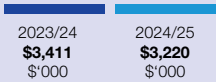
Materials and services made up **29%** of our annual expenses.



Borrowing costs

Borrowing Costs are interest expenses on loans taken out by Council and interest on leases.

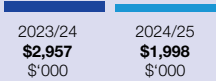
Borrowing costs made up **2%** of our annual expenses.



Other expenses

Other expenses include NSW Fire Brigade Levy, Bushfire fighting fund and Section 356 donations, contributions and assistance to other organisations the Emergency Services Levy and debts written off.

Other expenses made up **1%** of our annual expenses.





Council Businesses

NSW's competitive neutrality obligations apply to significant local government business activities where it is in the public interest. They do not apply to non-business, non-profit activities. Competitive neutrality is designed to reflect the full cost to Council of running these activities, as if Council were competing in a normal commercial environment, where the applicable taxes and competitive pricing principles come into effect.

Business activities are defined by the National Competition Policy. Defined business activities include:

- activities classified by the Australian Bureau of Statistics as business activities such as water supply and sewerage services.
- activities with a turnover of more than \$2 million that Council has formally declared as a business activity.

Council has declared that it operates three business activities being the sewerage network, the Livestock Marketing Centre and the Wagga Wagga Airport.

Council is required to include a statement of expenses incurred, revenue raised, assets acquired, assets held, and any complaints received regarding competitive neutrality and their results in the annual report. No complaints were received regarding competitive neutrality for these businesses.

(\$'000)	Sewerage Network	Livestock Marketing Centre	Wagga Wagga Airport
Revenue	27,275	10,062	5,515
Expenses	23,849	6,448	7,656
Total Assets	469,340	62,882	6,190
Total Assets Movement (24/25)	19,074	5,579	985

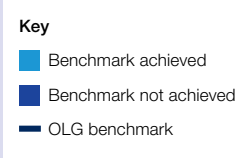
Special Purpose Financial Statements for the year ended 30 June 2025 for the declared business activities are contained within Council's Audited Financial Statements. This includes income statements, statement of financial position and details on the process for identifying and allocating costs to activities under the National Competition Policy. To view the audited financial statement, head to [Financial Statements](#) on our website.



Financial Performance Ratios

Council, as part of its Annual Financial Statements, reports on a number of local government industry indicators established by the OLG.

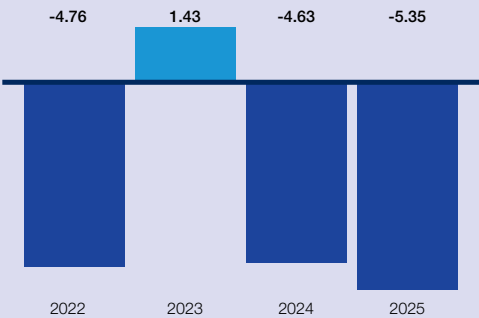
For the 2024/25 financial year, Council met five of the six performance indicators outlined within the Financial Statements, with the Operating performance ratio (>0%) not being met. This ratio measures Council's achievement of containing operating expenditure within operating revenue.



Operating Performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

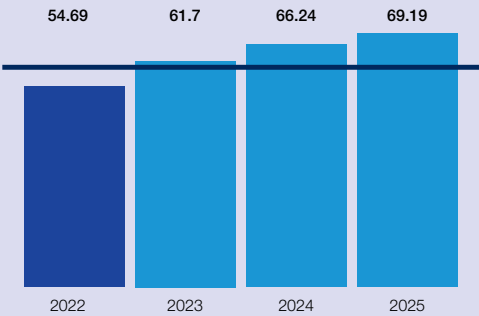
Council's operating performance ratio has decreased slightly, down from -4.63% in 2023/24 to -5.35% for the 2024/25 financial year. This decrease is mainly attributable to a reduction in the advanced financial assistance grant payment reducing from 85% to 50% for the 2024/25 and 2025/26 advanced payments made



Own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

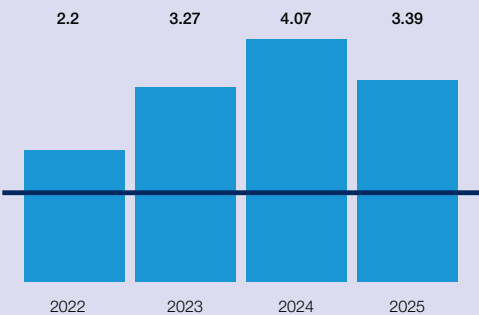
Council's own source operating revenue ratio has improved for 2024/25, up from 66.24% in 2023/24 to 69.19% in 2024/25. This improvement is a result of Council receiving increase user charges and fees and interest income for 2024/25, when compared to previous years.



Unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

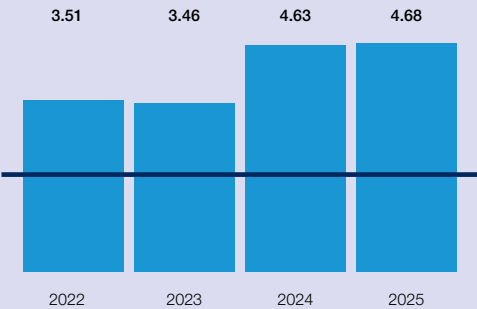
Council's unrestricted current ratio of 3.39x indicates that it continues to have sufficient unrestricted current assets available to service any short term liabilities as they arise. This result demonstrates Council's continued ability to satisfy its short-term obligations as they arise



Debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

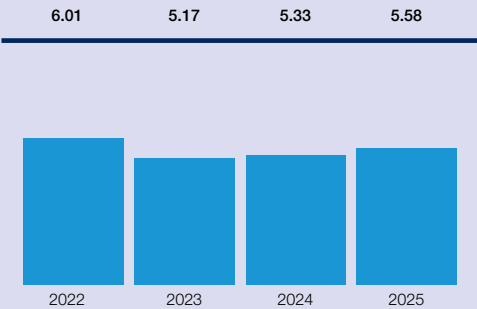
Council's debt service cover ratio has increased slightly for 2024/25, up from 4.63x in 2023/24 to 4.68x. This result continues to demonstrate Council's ability to service its debt requirements as they arise



Rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts

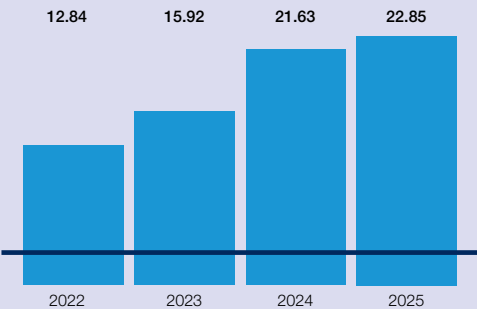
As at 30 June 2025, Council had 5.58% of its rates and annual charges outstanding. This is a slight increase from the 5.33% outstanding at 30 June 2024. Council continues to be well below the benchmark of 10.00% for rural areas.



Cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Council's cash expense cover ratio result of 22.85 months indicates its continued ability to cover its immediate expenses without having to rely on additional cash flows.





Contact us



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wagga.nsw.gov.au



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City of Wagga Wagga



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council@wagga.nsw.gov.au



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Talk with us
1300 292 442



PO Box 20, Wagga Wagga NSW 2650
Cnr Baylis and Morrow Streets, Wagga Wagga NSW

Wagga Wagga City Council

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2025

*"A thriving, innovative, connected community on the
Murrumbidgee, rich in opportunity, choice, learning and
environment, where paths cross, where people meet"*



Wagga Wagga City Council

GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2025

*"A thriving, innovative, connected community on the
Murrumbidgee, rich in opportunity, choice, learning and
environment, where paths cross, where people meet"*



Wagga Wagga City Council

General Purpose Financial Statements
for the year ended 30 June 2025

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Statement of Comprehensive Income	6
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Notes to the Financial Statements	10
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Overview

Wagga Wagga City Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

Corner Baylis and Morrow Streets
Wagga Wagga NSW 2650

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by Council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: wagga.nsw.gov.au.

Wagga Wagga City Council

General Purpose Financial Statements

for the year ended 30 June 2025

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2025.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Wagga Wagga City Council

General Purpose Financial Statements for the year ended 30 June 2025

Statement by Councillors and Management

Statement by Councillors and Management
made pursuant to Section 413(2)(c) of the *Local Government Act 1993* (NSW)

The attached General Purpose Financial Statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards issued by the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

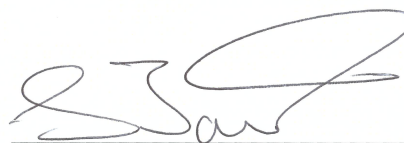
- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 29 October 2025.



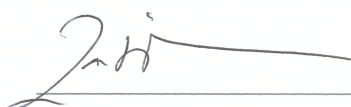
Dallas Tout
Mayor
29 October 2025



Lindsay Tanner
Councillor
29 October 2025



Peter Thompson
General Manager
29 October 2025



Zachary Wilson
Responsible Accounting Officer
29 October 2025

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Income Statement | for the year ended 30 June 2025

Wagga Wagga City Council

Income Statement

for the year ended 30 June 2025

Original unaudited budget 2025	\$ '000	Notes	Actual 2025	Actual 2024
Income from continuing operations				
83,946	Rates and annual charges	B2-1	82,801	78,498
31,845	User charges and fees	B2-2	36,975	34,317
3,841	Other revenues	B2-3	5,190	5,228
15,367	Grants and contributions provided for operating purposes	B2-4	16,079	16,136
28,284	Grants and contributions provided for capital purposes	B2-4	46,031	49,318
7,350	Interest and investment income	B2-5	12,754	8,741
1,714	Other income	B2-6	2,913	2,572
<u>172,347</u>	Total income from continuing operations		<u>202,743</u>	<u>194,810</u>
Expenses from continuing operations				
59,833	Employee benefits and on-costs	B3-1	55,969	49,889
45,560	Materials and services	B3-2	50,609	46,083
2,979	Borrowing costs	B3-3	3,220	3,411
2,231	Other expenses	B3-5	1,998	2,957
—	Net loss from the disposal of assets	B4-1	10,081	45,386
<u>110,603</u>	Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		<u>121,877</u>	<u>147,726</u>
<u>61,744</u>	Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		<u>80,866</u>	<u>47,084</u>
48,713	Depreciation, amortisation and impairment of non-financial assets	B3-4	52,042	49,752
<u>13,031</u>	Operating result from continuing operations		<u>28,824</u>	<u>(2,668)</u>
<u>13,031</u>	Net operating result for the year attributable to Council		<u>28,824</u>	<u>(2,668)</u>
<u>(15,253)</u>	Net operating result for the year before grants and contributions provided for capital purposes		<u>(17,207)</u>	<u>(51,986)</u>

The above Income Statement should be read in conjunction with the accompanying notes.

Wagga Wagga City Council | Statement of Comprehensive Income | for the year ended 30 June 2025

Wagga Wagga City Council

Statement of Comprehensive Income for the year ended 30 June 2025

\$ '000	Notes	2025	2024
Net operating result for the year – from Income Statement		28,824	(2,668)
Other comprehensive income:			
Amounts which will not be reclassified subsequent to operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	214,297	111,892
Total items which will not be reclassified subsequent to operating result		214,297	111,892
Total other comprehensive income for the year		214,297	111,892
Total comprehensive income for the year attributable to Council		243,121	109,224

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Statement of Financial Position | as at 30 June 2025

Wagga Wagga City Council

Statement of Financial Position

as at 30 June 2025

\$ '000	Notes	2025	2024
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	93,747	90,695
Investments	C1-2	84,000	72,844
Receivables	C1-4	17,007	15,909
Inventories	C1-5	2,077	2,386
Contract assets and contract cost assets	C1-6	4,555	3,854
Other	C1-9	2,489	1,137
Total current assets		203,875	186,825
Non-current assets			
Investments	C1-2	131,342	125,889
Receivables	C1-4	1,533	1,533
Infrastructure, property, plant and equipment (IPPE)	C1-7	2,371,140	2,142,877
Investment property	C1-8	5,440	4,870
Right of use assets	C2-1	1,835	2,216
Total non-current assets		2,511,290	2,277,385
Total assets		2,715,165	2,464,210
LIABILITIES			
Current liabilities			
Payables	C3-1	21,672	16,465
Contract liabilities	C3-2	64,039	55,150
Lease liabilities	C2-1	375	365
Borrowings	C3-3	6,142	6,453
Employee benefit provisions	C3-4	14,085	12,535
Provisions	C3-5	1,513	2,353
Total current liabilities		107,826	93,321
Non-current liabilities			
Lease liabilities	C2-1	640	991
Borrowings	C3-3	40,091	46,233
Employee benefit provisions	C3-4	667	500
Provisions	C3-5	1,089	1,434
Total non-current liabilities		42,487	49,158
Total liabilities		150,313	142,479
Net assets		2,564,852	2,321,731
EQUITY			
Accumulated surplus	C4-1	1,114,722	1,085,898
IPPE revaluation surplus	C4-1	1,450,130	1,235,833
Council equity interest		2,564,852	2,321,731
Total equity		2,564,852	2,321,731

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Wagga Wagga City Council | Statement of Changes in Equity | for the year ended 30 June 2025

Wagga Wagga City Council

Statement of Changes in Equity
for the year ended 30 June 2025

\$ '000	Notes	2025			2024		
		Accumulated surplus	IPPE revaluation surplus	Total equity	Accumulated surplus	IPPE revaluation surplus	Total equity
Opening balance at 1 July		1,085,898	1,235,833	2,321,731	1,088,566	1,123,941	2,212,507
Net operating result for the year		28,824	–	28,824	(2,668)	–	(2,668)
Net operating result for the period		28,824	–	28,824	(2,668)	–	(2,668)
Other comprehensive income							
Restated Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	–	214,297	214,297	–	111,892	111,892
Other comprehensive income		–	214,297	214,297	–	111,892	111,892
Total comprehensive income		28,824	214,297	243,121	(2,668)	111,892	109,224
Closing balance at 30 June		1,114,722	1,450,130	2,564,852	1,085,898	1,235,833	2,321,731

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Statement of Cash Flows | for the year ended 30 June 2025

Wagga Wagga City Council

Statement of Cash Flows

for the year ended 30 June 2025

Original unaudited budget 2025	\$ '000	Notes	Actual 2025	Actual 2024
Cash flows from operating activities				
<i>Receipts:</i>				
83,719	Rates and annual charges		82,595	78,871
32,315	User charges and fees		39,213	36,580
7,586	Interest received		11,814	7,837
44,747	Grants and contributions		50,336	107,467
—	Bonds, deposits and retentions received		191	—
5,328	Other		15,397	14,220
<i>Payments:</i>				
(59,833)	Payments to employees		(54,750)	(49,861)
(45,185)	Payments for materials and services		(53,434)	(56,777)
(2,979)	Borrowing costs		(3,240)	(3,420)
—	Bonds, deposits and retentions refunded		—	(146)
(2,231)	Other		(9,747)	(2,807)
63,467	Net cash provided from (or used in) operating activities	G1-1	78,375	131,964
Cash flows from investing activities				
<i>Receipts:</i>				
27,743	Sale of investments		21,637	7,569
—	Redemption of term deposits		49,000	32,000
1,495	Proceeds from sale of IPPE		1,528	1,187
—	Distributions received from joint ventures and associates		—	1,408
—	Deferred debtors receipts		—	5
<i>Payments:</i>				
(10,000)	Purchase of investments		(12,649)	(17,093)
—	Acquisition of term deposits		(74,000)	(41,000)
(78,563)	Payments for IPPE		(54,022)	(59,043)
(59,325)	Net cash provided from (or used in) investing activities		(68,506)	(74,967)
Cash flows from financing activities				
<i>Receipts:</i>				
10,765	Proceeds from borrowings		—	1,183
<i>Payments:</i>				
(6,808)	Repayment of borrowings		(6,453)	(6,272)
(351)	Principal component of lease payments		(364)	(356)
3,606	Net cash flow provided from (or used in) financing activities		(6,817)	(5,445)
7,748	Net change in cash and cash equivalents		3,052	51,552
22,995	Cash and cash equivalents at beginning of year		90,695	39,143
30,743	Cash and cash equivalents at end of year	C1-1	93,747	90,695
185,427	plus: Investments on hand at end of year	C1-2	215,342	198,733
216,170	Total cash, cash equivalents and investments		309,089	289,428

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Wagga Wagga City Council

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Wagga Wagga City Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 29 October 2025. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The material accounting policy information related to these consolidated financial statements are set out below. Accounting policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. fair values of investment property – refer Note C1-8
- ii. fair values of infrastructure, property, plant and equipment – refer Note C1-7
- iii. remediation provisions – refer Note C3-5
- iv. employee benefit provisions – refer Note C3-4.

Significant judgements in applying the Council's accounting policies

- i. Impairment of receivables – refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 – B2-4.
- iii. Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund has been included in the financial statements of the Council.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- general purpose operations
- sewerage service.

continued on next page ...

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A1-1 Basis of preparation (continued)

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993*, a separate and distinct Trust Fund is maintained to account for all money and property received by Council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies.

Trust monies and property subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge.

Volunteer services

Council utilises volunteer services across a range of functions including cultural facilities, the Glenfield Road Animal Shelter, parks maintenance and for environmental projects such as Clean up Australia Day.

As the services received by Council would not normally be purchased by Council and at times cannot be reliably measured, volunteer services have not been recognised in the income statement.

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2025 reporting period. Council has not applied any pronouncements before its operative date in the annual reporting period beginning 1 July 2024.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2025.

The following new standards were effective for the first time at 30 June 2025:

- **AASB 2022-10 Amendments to Australian Accounting Standards – Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities**
- **AASB 2022-6 Amendments to Australian Accounting Standards – Non-current Liabilities with Covenants.**

It is not expected that the adoption of this new standards will have a significant impact on Council's reported financial position.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Functions or activities										
Community Leadership and Collaboration	75,242	76,204	26,239	23,365	49,003	52,839	13,753	18,853	92,472	87,042
Safe and Healthy Community	9,543	9,933	22,894	21,216	(13,351)	(11,283)	2,649	3,703	390,077	389,128
Growing Economy	17,898	17,075	16,653	17,087	1,245	(12)	1,705	2,570	72,485	70,623
Community Place and Identity	2,789	2,522	9,118	8,349	(6,329)	(5,827)	796	807	14,461	14,603
The Environment	97,271	89,076	99,015	127,461	(1,744)	(38,385)	43,207	39,521	2,145,670	1,902,814
Total functions and activities	202,743	194,810	173,919	197,478	28,824	(2,668)	62,110	65,454	2,715,165	2,464,210

B1-2 Components of functions or activities

Details relating to the Council’s functions or activities as reported in B1-1 are as follows:

Community Leadership and Collaboration
Includes costs related to Council’s planning and reporting, governance and customer service activities. Council activities include corporate governance and management, financial management and reporting, and information services.

Safe and Healthy Community
Includes services and actions Council takes to ensure the community’s safety, from managing the physical environment to ensuring the health standard of the community including activities related to providing recreational spaces and programs for a healthy community. Council activities include parks management, recreational programming, and ranger and animal management services.

Growing Economy
Includes costs of providing assets and services to develop our transport networks and encourage economic growth as well as projects and events that make our city a great place to live and visit. Council activities include visitor economy, events management, economic development, and airport and livestock management operations.

Community Place and Identity
Includes costs of programs and activities Council delivers that bring people together including projects and programs that will help our spaces reflect our community. Council activities include operation and management of the civic theatre, art and glass galleries, museums and the Wagga City Library.

The Environment
Includes costs of all programs, projects and services that contribute to the sustainability of our community including managing our growth and impact on the environment, as well as protecting and maintaining our assets. Council activities including planning and development, environmental management and compliance, project delivery, sewer and stormwater services, building management and civil infrastructure management.

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	2025	2024
Ordinary rates		
Residential	33,179	31,418
Farmland	5,774	5,482
Business	12,690	12,039
Less: pensioner rebates (mandatory)	(607)	(605)
Rates levied to ratepayers	51,036	48,334
Pensioner rate subsidies received	337	333
Total ordinary rates	51,373	48,667
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	11,801	11,093
Stormwater management services	743	735
Sewerage services	18,383	17,550
Waste management services (non-domestic)	731	690
Less: pensioner rebates (mandatory)	(521)	(522)
Annual charges levied	31,137	29,546
Pensioner annual charges subsidies received:		
– Sewerage	159	156
– Domestic waste management	132	129
Total annual charges	31,428	29,831
Total rates and annual charges	82,801	78,498

Council has used 2023 year valuations provided by the NSW Valuer General in calculating its rates.

Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.

Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

B2-2 User charges and fees

\$ '000	2025	2024
Specific user charges (per s502 - specific 'actual use' charges)		
Domestic waste management services	2,035	1,894
Sewerage services	5,354	5,416
Waste management services (non-domestic)	5,783	5,449
Total specific user charges	13,172	12,759
Other user charges and fees		
(i) Fees and charges – statutory and regulatory functions (per s608)		
Private works – section 67	83	157
Regulatory/statutory fees	702	757
Total fees and charges – statutory/regulatory	785	914
(ii) Fees and charges – other (incl. general user charges (per s608))		
Aerodrome	5,195	4,603
Cemeteries	1,722	1,630
Fire and emergency services levy (FESL) implementation	88	–
Development services	2,031	2,643
Corporate services	22	22
Library and art gallery	106	110
Livestock Marketing Centre	9,701	7,805
Oasis swimming complex	1,706	1,666
Park and sportsgrounds	896	624
Regional civic theatre	1,067	1,043
Visitors information centre	217	264
Other	267	234
Total fees and charges – other	23,018	20,644
Total other user charges and fees	23,803	21,558
Total user charges and fees	36,975	34,317
Timing of revenue recognition for user charges and fees		
User charges and fees recognised over time	288	268
User charges and fees recognised at a point in time	36,687	34,049
Total user charges and fees	36,975	34,317

Material accounting policy information

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as joining fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

B2-3 Other revenues

\$ '000	2025	2024
Ex gratia rates	45	43
Fines	211	217
Legal fees recovery – rates and charges (extra charges)	102	75
Diesel rebate	265	252
Insurance claims recoveries	126	102
Other theatre	9	9
Provision for remediation	267	–
Sales – miscellaneous	1,151	1,195
Sales – Oasis Aquatic Centre	113	115
Sponsorship and Promotion	4	–
Container Deposit Scheme	61	666
Other	2,836	2,554
Total other revenue	5,190	5,228
Timing of revenue recognition for other revenue		
Other revenue recognised over time	–	–
Other revenue recognised at a point in time	5,190	5,228
Total other revenue	5,190	5,228

Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods/services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

B2-4 Grants and contributions

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
General purpose grants				
General purpose				
Current year allocation				
Financial assistance	1,986	527	–	–
Payment in advance - future year allocation				
Financial assistance	6,770	10,947	–	–
Amount recognised as income during current year	8,756	11,474	–	–
Special purpose grants and non-developer contributions				
Cash grants				
Sewerage services	13	15	1,211	156
Bushfire and emergency services	–	46	85	420
Community care	6	9	–	–
Economic development	372	431	–	–
Domestic waste management	5	–	2	–
Environmental programs	314	450	7	21
Recreation and culture	59	72	6,606	3,573
Airport	–	–	138	22
Drainage	–	–	990	341
Heritage and cultural	1,044	751	31	97
Noxious weeds	83	115	–	–
Family and childrens services – other	43	22	–	–
Street lighting	93	91	–	–
Transport (other roads and bridges funding)	3,633	823	5,055	21,693
Other specific grants	188	286	833	331
Cash contributions				
Bushfire services	29	58	–	–
Economic development	–	–	–	4,932
Recreation and culture	179	358	1,023	344
Roads and bridges	–	–	15	4
Transport for NSW contributions (regional roads, block grant)	1,045	893	1,177	1,276
Sewerage (excl. section 64 contributions)	44	41	1	1
Other contributions	173	201	–	–
Total special purpose grants and non-developer contributions – cash	7,323	4,662	17,174	33,211
Non-cash contributions				
Dedications (other than by s7.11)	–	–	20,192	5,481
Artworks donated	–	–	67	144
Total other contributions – non-cash	–	–	20,259	5,625
Total special purpose grants and non-developer contributions (tied)	7,323	4,662	37,433	38,836
Total grants and non-developer contributions	16,079	16,136	37,433	38,836
Comprising:				
– Commonwealth funding	8,759	11,556	3,440	6,554
– State funding	6,846	3,836	12,694	26,130
– Other funding	474	744	21,299	6,152
	16,079	16,136	37,433	38,836

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B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Operating 2025	Operating 2024	Capital 2025	Capital 2024
Developer contributions:					
(s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.11 – contributions towards amenities/services	G4	–	–	4,468	6,486
S 7.12 – fixed development consent levies		–	–	904	956
S 64 – sewerage service contributions		–	–	1,970	1,903
S 64 – stormwater contributions		–	–	1,256	1,137
Total developer contributions – cash		–	–	8,598	10,482
Total developer contributions		–	–	8,598	10,482
Total grants and contributions		16,079	16,136	46,031	49,318
Timing of revenue recognition					
Grants and contributions recognised over time		–	–	13,666	25,674
Grants and contributions recognised at a point in time		16,079	16,136	32,365	23,644
Total grants and contributions		16,079	16,136	46,031	49,318

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Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.

Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

B2-4 Grants and contributions (continued)

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
Grants				
Unspent funds at 1 July	1,488	6,210	56,077	7,775
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	–	–	–	3,650
Add: Funds received and not recognised as revenue in the current year	982	1,101	9,301	49,986
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	–	–	–	–
Less: Funds received in prior year but revenue recognised and funds spent in current year	(1,239)	(5,823)	(7,055)	(5,334)
Unspent grants at 30 June	1,231	1,488	58,323	56,077
Contributions				
Unspent funds at 1 July	46,953	42,688	–	–
Add: contributions recognised as revenue in the reporting year but not yet spent in accordance with the conditions	6,640	9,770	–	–
Add: contributions received and not recognised as revenue in the current year	3,776	15	–	–
Add: contributions recognised as income in the current period obtained in respect of a future rating identified by Council for the purpose of establishing a rate	–	–	–	–
Less: contributions recognised as revenue in previous years that have been spent during the reporting year	(6,484)	(5,520)	–	–
Unspent contributions at 30 June	50,885	46,953	–	–

Material accounting policy information

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods/services at a single time (e.g. completion of the project when a report/outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

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B2-4 Grants and contributions (continued)

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

\$ '000	2025	2024
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	401	337
– Cash and investments	12,353	8,404
Total interest and investment income (losses)	12,754	8,741
Interest and investment income is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	383	321
General Council cash and investments	8,058	6,836
Restricted investments/funds – external:		
Developer contributions		
– Section 7.11	2	47
– Section 64	–	11
Sewerage fund operations	2,762	1,246
Domestic waste management operations	385	257
Restricted investments/funds – internal:		
Internally restricted assets	1,164	23
Total interest and investment income	12,754	8,741

B2-6 Other income

\$ '000	Notes	2025	2024
Fair value increment on investments			
Fair value increment on investments through profit and loss		597	580
Total fair value increment on investments	C1-2	597	580
Fair value increment on investment properties			
Fair value increment on investment properties		570	330
Total fair value increment on investment properties	C1-8	570	330
Rental income			
Investment properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		450	461
Total investment properties		450	461
Land and Property			
Lease income (excluding variable lease payments not dependent on an index or rate)		1,198	1,088
Other lease income			
Leaseback fees - council vehicles		98	113
Total other lease income		1,296	1,201
Total rental income	C2-2	1,746	1,662
Total other income		2,913	2,572

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2025	2024
Salaries and wages	42,688	39,176
Employee leave entitlements (ELE)	7,107	5,929
Superannuation	5,506	4,716
Workers' compensation insurance	1,616	1,253
Fringe benefit tax (FBT)	75	83
Payroll tax	318	238
Total employee costs	57,310	51,395
Less: capitalised costs	(1,341)	(1,506)
Total employee costs expensed	55,969	49,889
Number of 'full-time equivalent' employees (FTE) at year end	529	519

Material accounting policy information

Employee benefit expenses are recorded when the service has been provided by the employee.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in an Industry Defined Benefit Plan under Active Super – Pool B (the Scheme), however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2025	2024
Raw materials and consumables		30,051	25,417
Contractor costs		11,070	11,190
Audit Fees	F2-1	140	158
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	370	335
Election expenses		517	1
Electricity and heating		2,874	2,973
Insurance		1,760	1,657
Postage		188	162
Street lighting		799	809
Subscriptions and publications		63	60
Telephone and communications		341	393
Cost of sales		749	647
Valuer General Fees		267	257
Water		1,166	1,008
Legal expenses:			
– Legal expenses: planning and development		35	108
– Legal expenses: debt recovery		109	81
– Legal expenses: other		110	827
Total materials and services		50,609	46,083
Total materials and services		50,609	46,083

B3-3 Borrowing costs

\$ '000	Notes	2025	2024
(i) Interest bearing liability costs			
Interest on leases		33	45
Interest on loans		2,675	2,857
Total interest bearing liability costs		2,708	2,902
Total interest bearing liability costs expensed		2,708	2,902
(ii) Other borrowing costs			
Discount adjustments relating to movements in provisions:		–	–
– Employee leave liabilities	C3-4	383	379
– Remediation liabilities	C3-5	129	130
Total other borrowing costs		512	509
Total borrowing costs expensed		3,220	3,411

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B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2025	2024
Depreciation and amortisation			
Plant and equipment		3,359	2,391
Office equipment		394	261
Furniture and fittings		18	19
Infrastructure:			
– Buildings	C1-7	3,699	3,395
– Other structures		1,824	1,705
– Roads		20,677	19,258
– Bridges		1,061	1,134
– Footpaths		1,288	1,168
– Stormwater drainage		3,741	3,734
– Sewerage network		7,264	6,879
– Swimming pools		122	118
– Other open space/recreational assets		2,095	2,482
– Airport infrastructure		4,042	4,721
– Rail infrastructure		286	276
Right of use assets	C2-1	404	404
Other assets:			
– Library books	C1-7	100	115
– Other		1,143	1,268
Reinstatement, rehabilitation and restoration assets:			
– Tip assets	C3-5, C1-7	23	25
– Quarry assets	C3-5, C1-7	42	50
– Other remediation assets	C3-5, C1-7	701	701
Total gross depreciation and amortisation costs		52,283	50,104
Less: capitalised costs		(241)	(352)
Total depreciation and amortisation costs		52,042	49,752
Total depreciation, amortisation and impairment for non-financial assets		52,042	49,752

Material accounting policy information

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

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B3-5 Other expenses

\$ '000	Notes	2025	2024
Impairment of receivables			
Other		(35)	(16)
Total impairment of receivables	C1-4	(35)	(16)
Net share of interests in joint ventures and associates using the equity method			
Joint ventures		–	831
Total net share of interests in joint ventures and associates using the equity method		–	831
Other			
Bushfire fighting fund		660	670
Canberra Region Joint Organisation Contribution		55	53
Emergency Services Levy (includes FRNSW, SES, and RFS levies)		244	308
NSW Fire Brigade Levy		703	702
Donations, contributions and assistance to other organisations (Section 356)		371	409
Total other		2,033	2,142
Total other expenses		1,998	2,957

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2025	2024
Gain (or loss) on disposal of property (excl. investment property)	C1-7		
Proceeds from disposal – property		6	–
Less: carrying amount of property assets sold/written off		(590)	–
Gain (or loss) on disposal		(584)	–
Gain (or loss) on disposal of plant and equipment	C1-7		
Proceeds from disposal – plant and equipment		1,522	1,187
Less: carrying amount of plant and equipment assets sold/written off		(2,154)	(1,295)
Gain (or loss) on disposal		(632)	(108)
Gain (or loss) on disposal of infrastructure	C1-7		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure assets sold/written off		(8,865)	(45,278)
Gain (or loss) on disposal		(8,865)	(45,278)
Gain (or loss) on disposal of investments	C1-2		
Proceeds from disposal/redemptions/maturities – investments		21,637	7,569
Less: carrying amount of investments sold/redeemed/matured		(21,637)	(7,569)
Gain (or loss) on disposal		–	–
Gain (or loss) on disposal of term deposits	C1-2		
Proceeds from disposal/redemptions/maturities – term deposits		49,000	32,000
Less: carrying amount of term deposits sold/redeemed/matured		(49,000)	(32,000)
Gain (or loss) on disposal		–	–
Net gain (or loss) from disposal of assets		(10,081)	(45,386)

B5 Performance against budget

B5-1 Material budget variations

Council’s original budget was adopted by the Council on 24 June 2024 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2025 Budget	2025 Actual	2025 ----- Variance -----	
Revenues				
Rates and annual charges	83,946	82,801	(1,145)	(1)% U
User charges and fees	31,845	36,975	5,130	16% F
Council received additional income from the Livestock Marketing Centre and Wagga Airport due to increased numbers at both facilities throughout the 2024/25 financial year.				
Other revenues	3,841	5,190	1,349	35% F
Council received unbudgeted income for its Gregadoo Waste Management Centre as well as receiving income for a claim against a previous contractor. This was partially offset by reduced Traffic Parking Fines income being received for the financial year.				
Operating grants and contributions	15,367	16,079	712	5% F
Capital grants and contributions	28,284	46,031	17,747	63% F
Council's variance to budget for 2024/25 was mainly due to the recognition of non-cash contributions for developer constructed infrastructure assets dedicated to Council.				
Interest and investment revenue	7,350	12,754	5,404	74% F
Council's interest on investments significantly outperformed the originally predicted budget for the 2024/25 financial year. For the 2024/25 financial year, Council's investment portfolio returned 4.26% as Council was able to take advantage of higher investment rates as they were on offer.				
Other income	1,714	2,913	1,199	70% F
Other income exceeded budget due to a significant increase in the value of Council's investment properties being realised during the 2024/25 financial year.				

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B5-1 Material budget variations (continued)

\$ '000	2025 Budget	2025 Actual	2025 ----- Variance -----	
Expenses				
Employee benefits and on-costs	59,833	55,969	3,864	6% F
Materials and services	45,560	50,609	(5,049)	(11)% U
Council experienced additional unbudgeted expenses for materials and services due to increased costs for it's roads, livestock marketing centre, solid waste and sewer operations as well as the expenditure of grants and contributions that were secured during the year.				
Borrowing costs	2,979	3,220	(241)	(8)% U
Depreciation, amortisation and impairment of non-financial assets	48,713	52,042	(3,329)	(7)% U
Other expenses	2,231	1,998	233	10% F
Council experienced a reduction in expenditure on emergency services and section 356 donations compared to the original budget for the financial year.				
Net losses from disposal of assets	–	10,081	(10,081)	∞ U
Statement of cash flows				
Cash flows from operating activities	63,467	78,375	14,908	23% F
During the 2024/25 financial year, Council received additional income from user fees and charges and interest which resulted in Council receiving additional cash from operating activities, when compared to budget.				
Cash flows from investing activities	(59,325)	(68,506)	(9,181)	15% U
During the 2024/25 financial year, Council acquired additional investment products, such as term deposits, which were not originally budgeted for. This resulted from an increase in the value of cash and investments held by Council during the financial year.				
Cash flows from financing activities	3,606	(6,817)	(10,423)	(289)% U
Council's 2024/25 Long Term Financial Plan identified a significant external borrowings program for the financial year. Due to delays in the commencement and completion of a number of projects that are utilising loan borrowings as a funding source, Council was not required to drawdown on these funds during 2024/25.				

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C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2025	2024
Cash assets		
Cash on hand and at bank	83,622	80,981
Cash equivalent assets		
– Deposits at call	10,125	9,714
Total cash and cash equivalents	93,747	90,695

Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	93,747	90,695
Balance as per the Statement of Cash Flows	93,747	90,695

C1-2 Financial investments

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Financial assets at fair value through the profit and loss				
Managed funds	–	2,322	–	2,065
Floating rate notes	–	42,038	12,844	38,357
Fixed rate bonds	–	7,982	–	4,467
Total	–	52,342	12,844	44,889
Debt securities at amortised cost				
Long term deposits	77,000	73,000	57,000	68,000
Government and semi-government bonds	7,000	6,000	3,000	13,000
Total	84,000	79,000	60,000	81,000
Total financial investments	84,000	131,342	72,844	125,889
Total cash assets, cash equivalents and investments	177,747	131,342	163,539	125,889

Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

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C1-2 Financial investments (continued)

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments of floating rate notes, fixed rate bonds and managed funds in the Statement of Financial Position.

C1-3 Restricted and allocated cash, cash equivalents and investments

\$ '000	2025	2024
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(a) Externally restricted cash, cash equivalents and investments

Total cash, cash equivalents and investments	309,089	289,428
Less: Externally restricted cash, cash equivalents and investments	(218,842)	(199,716)
Cash, cash equivalents and investments not subject to external restrictions	90,247	89,712

External restrictions

External restrictions – included in liabilities

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants – general fund	59,385	57,031
Employee leave – sewer and waste	1,101	650
External restrictions – included in liabilities	60,486	57,681

External restrictions – other

Developer contributions – general	45,514	44,961
Sewer fund	60,826	52,286
Sewerage services – unexpended contributions	28	83
Domestic waste management	34,703	31,531
Stormwater management	5,711	5,506
Other unexpended contributions	5,343	1,437
Special rate variation – Levee bank	6,231	6,231
External restrictions – other	158,356	142,035
Total external restrictions	218,842	199,716

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

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C1-3 Restricted and allocated cash, cash equivalents and investments (continued)

\$ '000	2025	2024
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(b) Internal allocations

Cash, cash equivalents and investments not subject to external restrictions	90,247	89,712
Less: Internally restricted cash, cash equivalents and investments	(75,803)	(78,286)
Unrestricted and unallocated cash, cash equivalents and investments	14,444	11,426

Internal allocations

Additional Special Variation (ASV)	—	935
Airport	—	—
Bridge	1,272	278
Building	3,873	3,387
CCTV	16	35
Cemetery	1,406	1,378
Civic theatre	95	95
Civil infrastructure	13,478	11,521
Council election	27	428
Economic development	719	362
Emergency events	338	253
Employees leave entitlement	3,987	3,607
Environmental conservation	117	117
Event attraction	491	962
Financial Assistance Grants in advance	6,770	10,947
Grant Co-Funding	313	500
Gravel pit	648	790
Information services	3,723	2,388
Insurance savings	50	50
Internal loans	9,201	7,842
Lake Albert	728	742
Library	633	401
Livestock marketing centre	8,155	8,324
Net zero emissions	337	262
Oasis	1,216	1,202
Other operational	119	94
Parks and recreation	2,754	2,520
Parks water	9	180
Planning legals	42	62
Plant	7,235	6,383
Project carryovers	4,295	8,549
Public art	188	225
Service review	200	100
Stormwater drainage	110	110
Strategic real property	1,944	1,949
Subdivision tree planting	637	517
Unexpended external loans	506	603
Visitor economy	33	33
Workers compensation	138	155
Total internal allocations	75,803	78,286

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

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Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

C1-4 Receivables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Rates and annual charges	4,412	–	4,018	–
Interest and extra charges	481	–	412	–
User charges and fees	5,781	–	5,059	–
Accrued revenues				
– Interest on investments	3,239	–	2,368	–
– Other income accruals	205	–	82	–
Deferred debtors	–	1,533	–	1,533
Government grants and subsidies	1,144	–	1,517	–
Net GST receivable	1,098	–	1,141	–
Other debtors	765	–	1,494	–
Total	17,125	1,533	16,091	1,533
Less: provision for impairment				
User charges and fees	(118)	–	(182)	–
Total provision for impairment – receivables	(118)	–	(182)	–
Total net receivables	17,007	1,533	15,909	1,533

\$ '000	2025	2024
Movement in provision for impairment of receivables		
Balance at the beginning of the year	182	200
+ new provisions recognised during the year	9	–
– amounts already provided for and written off this year	(7)	–
– amounts provided for but recovered during the year	(66)	–
– previous impairment losses reversed	–	(18)
Balance at the end of the year	118	182

Material accounting policy information

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When estimating ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for rates and annual charges debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Credit losses are measured at the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

Council writes off a receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

C1-5 Inventories

	2025	2025	2024	2024
\$ '000	Current	Non-current	Current	Non-current
Inventories at cost				
Stores and materials	1,929	–	2,262	–
Trading stock	148	–	124	–
Total inventories at cost	2,077	–	2,386	–
Total inventories	2,077	–	2,386	–

Material accounting policy information

Raw materials and stores, work in progress and finished goods

Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts.

C1-6 Contract assets and Contract cost assets

	2025	2025	2024	2024
\$ '000	Current	Non-current	Current	Non-current
Contract assets	4,555	–	3,854	–
Total contract assets and contract cost assets	4,555	–	3,854	–

Contract assets

Capital grants and contributions to be received	3,021	–	3,119	–
Operating grants and contributions to be received	1,534	–	735	–
Total contract assets	4,555	–	3,854	–

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Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

C1-7 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2024			Asset movements during the reporting period								At 30 June 2025		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ⁽¹⁾	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	11,655	–	11,655	12,006	2,935	(2,389)	–	(6,535)	–	–	–	17,672	–	17,672
Plant and equipment	37,034	(15,306)	21,728	5,003	2,364	(2,211)	(3,359)	188	2,030	–	–	45,967	(20,224)	25,743
Office equipment	4,157	(3,580)	577	6	145	–	(394)	24	1,199	–	–	5,996	(4,439)	1,557
Furniture and fittings	2,384	(2,255)	129	6	25	–	(18)	–	–	–	–	2,414	(2,274)	140
Land:														
– Operational land	134,486	–	134,486	–	405	(591)	–	–	–	–	–	134,300	–	134,300
– Community land	172,546	–	172,546	–	264	–	–	–	–	–	–	172,810	–	172,810
– Land under roads	11,233	–	11,233	–	30	–	–	–	–	–	–	11,263	–	11,263
Infrastructure:														
– Buildings	219,138	(64,251)	154,887	5,997	783	(668)	(3,699)	2,079	–	–	8,369	239,055	(71,308)	167,747
– Other structures	66,281	(16,486)	49,795	1,205	1,166	(90)	(1,824)	704	–	–	989	70,573	(18,627)	51,946
– Roads	1,085,415	(328,652)	756,763	15,782	7,222	(4,188)	(20,677)	882	–	–	20,121	1,128,122	(352,216)	775,906
– Bridges	114,901	(42,060)	72,841	683	–	(146)	(1,061)	12	–	–	1,895	118,391	(44,167)	74,224
– Footpaths	76,539	(30,219)	46,320	70	1,899	(37)	(1,288)	126	–	–	1,234	80,625	(32,302)	48,323
– Stormwater drainage	374,366	(118,767)	255,599	187	7,330	(696)	(3,741)	721	(95)	–	166,386	557,262	(131,573)	425,689
– Sewerage network	502,984	(140,413)	362,571	112	6,091	(37)	(7,264)	249	–	–	9,043	522,048	(151,283)	370,765
– Swimming pools	6,086	(2,421)	3,665	–	–	–	(122)	–	–	–	69	6,205	(2,592)	3,613
– Other open space/recreational assets	54,417	(20,547)	33,870	2,105	2,924	(213)	(2,095)	1,245	(1,935)	–	696	55,731	(19,133)	36,598
– Airport infrastructure (leasehold improvements)	101,735	(97,681)	4,054	136	–	–	(4,042)	–	–	–	4,818	103,700	(98,734)	4,966
– Rail infrastructure	15,744	(677)	15,067	–	–	–	(286)	–	–	–	287	16,050	(982)	15,068
Other assets:														
– Artworks	6,430	–	6,430	–	104	–	–	–	–	–	–	6,534	–	6,534
– Library books	2,733	(620)	2,113	–	362	(253)	(100)	–	–	(48)	–	2,700	(626)	2,074
– Other	38,345	(14,246)	24,099	418	429	(343)	(1,143)	305	(1,199)	–	438	38,048	(15,044)	23,004
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):														
– Quarry assets	1,172	(591)	581	–	–	–	(42)	–	(437)	–	–	736	(633)	103
– Tip assets	1,747	(580)	1,167	–	–	–	(23)	–	(49)	–	–	1,698	(603)	1,095
– Other remediation assets	1,402	(701)	701	–	–	–	(701)	–	–	–	–	–	–	–
Total infrastructure, property, plant and equipment	3,042,930	(900,053)	2,142,877	43,716	34,478	(11,862)	(51,879)	–	(486)	(48)	214,345	3,337,900	(966,760)	2,371,140

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
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C1-7 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2023			Asset movements during the reporting period							At 30 June 2024		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	54,070	–	54,070	7,204	4,941	(32,840)	–	(21,721)	–	–	11,655	–	11,655
Plant and equipment	35,025	(13,943)	21,082	3,091	1,239	(1,296)	(2,391)	4	–	–	37,034	(15,306)	21,728
Office equipment	4,056	(3,318)	738	–	101	–	(261)	–	–	–	4,157	(3,580)	577
Furniture and fittings	2,373	(2,237)	136	–	11	–	(19)	–	–	–	2,384	(2,255)	129
Land:													
– Operational land	121,093	–	121,093	–	–	–	–	6,018	–	7,375	134,486	–	134,486
– Community land	163,453	–	163,453	–	151	–	–	1	–	8,940	172,546	–	172,546
– Land under roads (post 30/6/08)	11,259	–	11,259	–	–	(26)	–	–	–	–	11,233	–	11,233
Infrastructure:													
– Buildings	203,776	(57,450)	146,326	876	531	(991)	(3,395)	1,134	342	10,065	219,138	(64,251)	154,887
– Other structures	63,262	(14,737)	48,525	750	416	(1,365)	(1,705)	1,345	–	1,827	66,281	(16,486)	49,795
– Roads	1,003,019	(302,956)	700,063	28,166	5,547	(7,594)	(19,258)	7,758	–	42,081	1,085,415	(328,652)	756,763
– Bridges	113,097	(44,902)	68,195	–	90	–	(1,134)	619	–	5,071	114,901	(42,060)	72,841
– Footpaths	70,436	(27,533)	42,903	285	1,355	(168)	(1,168)	724	–	2,389	76,539	(30,219)	46,320
– Stormwater drainage	352,378	(109,427)	242,951	454	1,740	(476)	(3,734)	2,331	–	12,334	374,366	(118,767)	255,599
– Sewerage network	475,547	(126,909)	348,638	601	1,595	(249)	(6,879)	1,369	–	17,495	502,984	(140,413)	362,571
– Swimming pools	5,863	(2,214)	3,649	–	–	–	(118)	–	–	135	6,086	(2,421)	3,665
– Other open space/recreational assets	52,952	(17,978)	34,974	398	562	(993)	(2,482)	18	151	1,243	54,417	(20,547)	33,870
– Airport infrastructure (leasehold improvements)	97,927	(89,376)	8,551	70	–	–	(4,721)	4	–	149	101,735	(97,681)	4,054
– Rail infrastructure	15,167	(376)	14,791	–	–	–	(276)	–	–	553	15,744	(677)	15,067
Other assets:													
– Library books	377	–	377	–	776	–	(115)	–	–	1,075	2,733	(620)	2,113
– Artworks	6,260	–	6,260	–	170	–	–	–	–	–	6,430	–	6,430
– Other	36,910	(12,719)	24,191	288	401	(575)	(1,268)	396	(493)	1,160	38,345	(14,246)	24,099
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):													
– Tip assets	1,794	(555)	1,239	–	–	–	(25)	–	(47)	–	1,747	(580)	1,167
– Quarry assets	1,290	(541)	749	–	–	–	(50)	–	(118)	–	1,172	(591)	581
– Other remediation assets	1,402	–	1,402	–	–	–	(701)	–	–	–	1,402	(701)	701
Total infrastructure, property, plant and equipment	2,892,786	(827,171)	2,065,615	42,183	19,626	(46,573)	(49,700)	–	(165)	111,892	3,042,930	(900,053)	2,142,877

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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C1-7 Infrastructure, property, plant and equipment (continued)

Material accounting policy information

Initial recognition of infrastructure, property, plant and equipment (IPPE)
IPPE is measured initially at cost. Cost includes the fair value of the consideration given to acquire the asset (net of discounts and rebates) and any directly attributable cost of bringing the asset to working condition for its intended use (inclusive of import duties and taxes).

When infrastructure, property, plant and equipment is acquired by Council at significantly below fair value, the assets are initially recognised at their fair value at acquisition date.

Subsequent costs are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Useful lives of IPPE
Land and Artworks are not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

	Useful lives (years)
Equipment, furniture and fittings	1 to 100
Infrastructure:	
– Buildings and other structures	1 to 195
– Roads, bridges and footpaths	10 to 150
– Stormwater drainage	40 to 125
– Sewerage network	5 to 210
– Open space/recreational assets	1 to 50
– Airport infrastructure	3 to 40
– Rail infrastructure	20 to 100
Other assets	1 to 50
Tip, quarry and other remediation assets	1 to 50

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. During the 2024/25 financial year, Council undertook a comprehensive revaluation of it’s Stormwater drainage asset category. As part of this, the assets useful lives were updated from the prior year comparative useful life range of 25 to 100 years.

Revaluation model
Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Climate Change, Energy, the Environment and Water (DCCEEW).

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

C1-7 Infrastructure, property, plant and equipment (continued)

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051. Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 - Property, Plant and Equipment.

Council has utilised the Englobo method to value its land under roads. The Englobo valuation method utilises a discount factor of 90% to the market price of the land across the local government area.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

Council has assessed that they do not control the firefighting equipment associated with the Rural Fire Service and as such has not recognised these assets within these financial statements.

Council has recognised, and will continue to recognise, rural fire service buildings that are built on Council owned or managed land.

C1-8 Investment properties

\$ '000	2025	2024
Owned investment property		
Investment property on hand at fair value	5,440	4,870
Total owned investment property	5,440	4,870
Owned investment property		
At fair value		
Opening balance at 1 July	4,870	4,540
Net gain/(loss) from fair value adjustments	570	330
Closing balance at 30 June	5,440	4,870

Material accounting policy information

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as part of other income.

C1-9 Other

Other assets

	2025 Current	2025 Non-current	2024 Current	2024 Non-current
\$ '000				
Prepayments	2,489	—	1,137	—
Total other assets	2,489	—	1,137	—

C2 Leasing activities

C2-1 Council as a lessee

Council has leases over a range of assets including land and waste collection vehicles. Information relating to the leases in place and associated balances and transactions is provided below.

Land and Buildings

Council leases land at Forest Hill for the operation of the Wagga Airport. This lease is for a 30 year period and does not include a renewal option. Council recently accepted a one (1) year extension to this lease.

Council recently entered into a licence agreement in relation to the use of building facilities for community purposes. This agreement is for a 20 year period and does not include any renewal or extension options.

Plant and Equipment

Council is currently a party to a waste collection contract in which Council directs the use of the collection vehicles. Under this agreement, Council has a right-of-use asset for 10 dedicated collection vehicles with the contract running for a period of 7 years, with 3 x 1 year options.

Extension options

Council has options for lease extensions in its waste collection contract to provide certainty to Council operations. The extension options in Council's waste collection contract are at Council's discretion.

At commencement date and each subsequent reporting date, Council assesses where it is reasonably certain that the extension options will be exercised.

Council has included the potential future lease extension options within its lease liability for the waste collection contract.

(a) Right of use assets

\$ '000	Land	Plant and Equipment	Buildings	Total
2025				
Opening balance at 1 July	22	1,245	949	2,216
Adjustments to right-of-use assets due to re-measurement of lease liability	23	—	—	23
Depreciation charge	(22)	(331)	(50)	(403)
Balance at 30 June	22	914	899	1,835
2024				
Opening balance at 1 July	43	1,577	999	2,619
Depreciation charge	(21)	(332)	(50)	(403)
Balance at 30 June	22	1,245	949	2,216

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C2-1 Council as a lessee (continued)

(b) Lease liabilities

	2025 Current	2025 Non-current	2024 Current	2024 Non-current
\$ '000				
Lease liabilities	375	640	365	991
Total lease liabilities	375	640	365	991

(c) The maturity analysis

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

					Total per Statement of Financial Position
\$ '000	< 1 year	1 – 5 years	> 5 years	Total	
2025					
Cash flows	399	656	–	1,055	1,015
2024					
Cash flows	399	1,031	–	1,430	1,356

(d) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2025	2024
Interest on lease liabilities	33	45
Variable lease payments based on usage not included in the measurement of lease liabilities	221	196
Income from sub-leasing right of use assets	(312)	(289)
Depreciation of right of use assets	404	404
Expenses relating to Peppercorn leases	3	3
	349	359

(e) Statement of Cash Flows

Income from sub-leasing right-of-use assets	(312)	(289)
Interest payments on lease liabilities	34	44
Variable lease payments	221	196
Expenses relating to Peppercorn leases	3	3
Lease Liability Payments	365	355
	311	309

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C2-1 Council as a lessee (continued)

(f) Leases at significantly below market value – concessionary/peppercorn leases

Council has one lease at significantly below market value for the land on which the Museum of the Riverina is located. This lease is a 25 year lease, with renewal option of 25 years and requires a payment of \$2,500 per year. Council has recently taken up the renewal option for this lease.

The use of the right-to-use asset is restricted by the lessors to specified community services which Council must provide, these services are detailed in the leases.

Council does not believe that any of the leases in place are individually material from a statement of financial position or performance perspective.

Material accounting policy information

Council has elected not to separate non-lease components from lease components for any class of asset and has accounted for payments as a single component.

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

Leases at significantly below market value/Concessionary leases

Council has elected to measure the right of use asset arising from the concessionary leases at cost which is based on the associated lease liability at initial recognition.

C2-2 Council as a lessor

Operating leases

Council leases out a number of properties to community groups and other organisations; these leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property and/or IPP&E in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2025	2024
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(i) Assets held as investment property

Investment property operating leases relate to Council owned buildings at 36-40 Gurwood St and 99 Peter St, that are currently leased out by Council.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

Lease income (excluding variable lease payments not dependent on an index or rate)	450	461
Total income relating to operating leases for investment property assets	450	461

Operating lease expenses

Investment Property

Direct operating expenses that generated rental income	107	69
Total expenses relating to operating leases	107	69

(ii) Assets held as property, plant and equipment

Council provides operating leases on some Council owned buildings, as well as entering into leaseback arrangements with some staff for use of Council owned vehicles. The table below relates to operating leases on assets disclosed in C1-7.

Lease income (excluding variable lease payments not dependent on an index or rate)	1,296	1,201
Total income relating to operating leases for Council assets	1,296	1,201

Operating lease expenses

Land and Property

Direct operating expenses that generated rental income	138	149
Other leased assets expenses		
Leaseback vehicle expenses	107	133
Total expenses relating to other leases assets	245	282

(iii) Maturity analysis of contractual lease income

Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:

< 1 year	640	592
1-2 years	418	422
2-3 years	222	256
3-4 years	171	89
4-5 years	87	67
> 5 years	57	115
Total undiscounted lease payments to be received	1,595	1,541

C3 Liabilities of Council

C3-1 Payables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Goods and services – operating expenditure	6,227	–	4,506	–
Goods and services – capital expenditure	4,802	–	1,870	–
Accrued expenses:				
– Interest on loans	193	–	212	–
– Interest on leases	1	–	2	–
– Salaries and wages	873	–	1,209	–
– Other expenditure accruals	78	–	81	–
Security bonds, deposits and retentions	5,191	–	5,000	–
Prepaid rates	3,391	–	3,203	–
Other	916	–	382	–
Total payables	21,672	–	16,465	–

Material accounting policy information

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

C3-2 Contract Liabilities

\$ '000	Notes	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	57,466	–	52,427	–
Unexpended operating grants (received prior to performance obligation being satisfied)	(ii)	1,231	–	1,400	–
Unexpended capital contributions (to construct Council controlled assets)	(i)	4,156	–	410	–
Unexpended operating contributions (received prior to performance obligation being satisfied)	(ii)	19	–	22	–
Total grants received in advance		62,872	–	54,259	–
User fees and charges received in advance:					
Upfront fees – leisure centre	(iii)	287	–	111	–
Property leases and licences		–	–	112	–
Planning applications		283	–	86	–
Wagga Civic Theatre ticketing	(iv)	432	–	346	–
Other		165	–	236	–
Total user fees and charges received in advance		1,167	–	891	–
Total contract liabilities		64,039	–	55,150	–

Notes

(i) Council has received funding to construct assets including sporting facilities, roads, sewer and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

(iii) Upfront membership fees for the Leisure Centre do not meet the definition of a performance obligation and therefore the funds received are recorded as a contract liability on receipt and recognised as revenue over the expected membership life.

(iv) Upfront ticket payments for theatre shows do not meet the definition of a performance obligation and therefore the funds received are recorded as a contract liability on receipt and recognised as revenue once the performance has occurred.

Significant changes in contract liabilities

During the 2024/25 financial year, Council held a significant amount of grant funding that has been received in advance including \$53.1M received for the development of Southern and Northern Growth Areas under the Accelerated Infrastructure Funding grant program.

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Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

C3-3 Borrowings

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Loans – secured ¹	6,142	40,091	6,453	46,233
Total borrowings	6,142	40,091	6,453	46,233

(1) Loans are secured over the general rating income of Council.
Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note E1-1.

(a) Changes in liabilities arising from financing activities

\$ '000	2024		Non-cash movements			2025
	Opening Balance	Cash flows	Acquisitions	Fair value changes	Other non-cash movement	Closing balance
Loans – secured	52,686	(6,453)	–	–	–	46,233
Lease liability (Note C2-1)	1,356	(364)	23	–	–	1,015
Total liabilities from financing activities	54,042	(6,817)	23	–	–	47,248

\$ '000	2023		Non-cash movements			2024
	Opening Balance	Cash flows	Acquisitions	Fair value changes	Other non-cash movement	Closing balance
Loans – secured	57,775	(6,272)	1,183	–	–	52,686
Lease liability (Note C2-1)	1,711	(355)	–	–	–	1,356
Total liabilities from financing activities	59,486	(6,627)	1,183	–	–	54,042

(b) Financing arrangements

\$ '000	2025	2024
---------	------	------

Total facilities

Total financing facilities available to Council at the reporting date are:

Bank overdraft facilities ¹	500	500
Credit cards/purchase cards	500	500
Bank guarantees	75	75
Total financing arrangements	1,075	1,075

Drawn facilities

Financing facilities drawn down at the reporting date are:

– Bank guarantees	73	73
Total drawn financing arrangements	73	73

Undrawn facilities

Undrawn financing facilities available to Council at the reporting date are:

– Bank overdraft facilities	500	500
– Credit cards/purchase cards	500	500
– Bank guarantees	2	2
Total undrawn financing arrangements	1,002	1,002

(1) The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

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C3-4 Employee benefit provisions

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Annual leave	4,842	–	4,429	–
Long service leave	9,077	667	7,951	500
Other leave – TOIL	154	–	142	–
Other leave – RDO	12	–	13	–
Total employee benefit provisions	14,085	667	12,535	500

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2025	2024
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	9,341	8,254
	9,341	8,254

Material accounting policy information

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

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Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

C3-5 Provisions

\$ '000	2025 Current	2025 Non-Current	2024 Current	2024 Non-Current
Asset remediation/restoration:				
Asset remediation/restoration (future works)	1,513	1,089	2,353	1,434
Sub-total – asset remediation/restoration	1,513	1,089	2,353	1,434
Total provisions	1,513	1,089	2,353	1,434

Description of and movements in provisions

\$ '000	Other provisions	
	Asset remediation	Total
2025		
At beginning of year	3,787	3,787
Amounts used (payments)	(561)	(561)
Remeasurement effects	(357)	(357)
Unused amounts reversed	(267)	(267)
Total other provisions at end of year	2,602	2,602
2024		
At beginning of year	4,396	4,396
Amounts used (payments)	(574)	(574)
Remeasurement effects	(35)	(35)
Total other provisions at end of year	3,787	3,787

Nature and purpose of provisions

Asset remediation

The asset remediation provision represents the present value estimate of future costs Council will incur to restore, rehabilitate and reinstate the Council tip, quarries and sewerage treatment works as a result of past operations.

Material accounting policy information

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

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C3-5 Provisions (continued)

Provisions for close-down and restoration, and environmental clean-up costs – tips, quarries and treatment works

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

The ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

C4 Reserves

C4-1 Nature and purpose of reserves

IPPE Revaluation Surplus

The infrastructure, property, plant and equipment (IPPE) revaluation surplus is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

D Council structure

D1 Results by fund

General fund refers to all Council activities other than sewer. All amounts disclosed in this note are gross i.e. inclusive of internal charges and recoveries made between the funds. Assets and liabilities shown in the sewer column are restricted for use for this activity.

D1-1 Income Statement by fund

\$ '000	General ¹ 2025	Sewer 2025
Income from continuing operations		
Rates and annual charges	64,683	18,118
User charges and fees	31,480	5,495
Interest and investment revenue	9,992	2,762
Other revenues	4,335	855
Grants and contributions provided for operating purposes	16,034	45
Grants and contributions provided for capital purposes	37,595	8,436
Other income	2,913	—
Total income from continuing operations	167,032	35,711
Expenses from continuing operations		
Employee benefits and on-costs	51,584	4,385
Materials and services	40,514	10,095
Borrowing costs	1,304	1,916
Other expenses	1,991	7
Net losses from the disposal of assets	10,033	48
Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	105,426	16,451
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	61,606	19,260
Depreciation, amortisation and impairment of non-financial assets	44,764	7,278
Operating result from continuing operations	16,842	11,982
Net operating result for the year	16,842	11,982
Net operating result attributable to each council fund	16,842	11,982
Net operating result for the year before grants and contributions provided for capital purposes	(20,753)	3,546

(1) General fund refers to all of Council's activities except for its sewer activities which are listed separately.

D1-2 Statement of Financial Position by fund

\$ '000	General ¹ 2025	Sewer 2025
ASSETS		
Current assets		
Cash and cash equivalents	46,215	47,532
Investments	84,000	–
Receivables	14,381	2,626
Inventories	2,077	–
Contract assets and contract cost assets	4,555	–
Other	2,424	65
Total current assets	153,652	50,223
Non-current assets		
Investments	96,219	35,123
Receivables	1,533	–
Infrastructure, property, plant and equipment	1,988,445	382,695
Investment property	5,440	–
Right of use assets	1,835	–
Total non-current assets	2,093,472	417,818
Total assets	2,247,124	468,041
LIABILITIES		
Current liabilities		
Payables	20,655	1,017
Contract liabilities	42,858	21,181
Lease liabilities	375	–
Borrowings	4,709	1,433
Employee benefit provision	13,263	822
Provisions	1,513	–
Total current liabilities	83,373	24,453
Non-current liabilities		
Lease liabilities	640	–
Borrowings	15,218	24,873
Employee benefit provision	595	72
Provisions	1,089	–
Total non-current liabilities	17,542	24,945
Total liabilities	100,915	49,398
Net assets	2,146,209	418,643
EQUITY		
Accumulated surplus	1,010,597	104,125
IPPE revaluation surplus	1,135,612	314,518
Council equity interest	2,146,209	418,643
Total equity	2,146,209	418,643

(1) General fund refers to all of Council's activities except for its sewer activities which are listed separately.

D1-3 Details of internal loans

(in accordance with s410(3) of the *Local Government Act 1993*)

Details of individual internal loans	Internal Loan 1
Borrower (by purpose)	General Fund
Lender (by purpose)	Sewer Fund
Date of Minister's approval	03/06/2020
Date raised	30/06/2020
Term years	15 years
Dates of maturity	30/06/2035
Amount originally approved	\$12,300,000
Rate of interest (%)	4.24%
Total repaid during year (principal and interest)	\$55,065
Principal outstanding at end of year	\$1,298,704

E Risks and accounting uncertainties

E1-1 Risks relating to financial instruments held

Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. The finance team manages the cash and Investments portfolio with the assistance of independent advisors. Council has an investment policy which complies with the s 625 of the Act and the Ministerial Investment Order. The policy is regularly reviewed by Council and a monthly investment report is provided to Council setting out the make-up performance of the portfolio as required by local government regulations.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance team under policies approved by the Councillors.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

\$ '000	Carrying value 2025	Carrying value 2024	Fair value 2025	Fair value 2024
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	93,747	90,695	93,747	90,695
Receivables ¹	17,442	16,301	17,442	16,301
Investments				
– Debt securities at amortised cost	163,000	141,000	163,000	141,000
Fair value through profit and loss				
Investments				
– Held for trading	52,342	57,733	52,342	57,733
Total financial assets	326,531	305,729	326,531	305,729
Financial liabilities				
Payables	21,672	16,465	21,672	16,465
Loans/advances	46,233	52,686	46,233	52,686
Lease liabilities	1,014	1,356	1,014	1,356
Total financial liabilities	68,919	70,507	68,919	70,507

Fair value is determined as follows:

- Cash and cash equivalents, receivables, payables – are estimated to be the carrying value that approximates market value.
- Borrowings and measure at amortised cost investments – are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) at fair value through profit and loss or (ii) at fair value through other comprehensive income – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

The risks associated with the financial instruments held are:

- Market risk – interest rate risk – the risk that movements in interest rates could affect returns
- liquidity risk – the risk that Council will not be able to pay its debts as and when they fall due.
- credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument, resulting in a financial loss to the Council.

Council manages these risks by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees. Council also seeks advice from independent advisers before placing any cash and investments.

(¹) As per AASB7, Receivables does not include statutory receivables (Net GST Receivable).

E1-1 Risks relating to financial instruments held (continued)

(a) Market risk – interest rate and price risk

\$ '000	2025	2024
The impact on the result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	2,867	2,249
Impact of a 1% movement in price of investments		
– Equity / Income Statement	523	577

(b) Credit risk

Council’s major receivables comprise rates, annual charges, user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk other than Council has significant credit risk exposures in its local area given the nature of Council activities.

The maximum exposure to credit risk at the reporting date is the carrying amount of each class of receivable in the financial statements.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

\$ '000	Not yet overdue	overdue rates and annual charges		Total
		< 5 years	≥ 5 years	
2025				
Gross carrying amount	–	4,359	53	4,412
2024				
Gross carrying amount	–	3,983	35	4,018

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E1-1 Risks relating to financial instruments held (continued)

Receivables - non-rates and annual charges

Council applies the simplified approach for non-rates and annual charges debtors to provide for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

\$ '000	Not yet overdue	Overdue debts				Total
		0 - 30 days	31 - 60 days	61 - 90 days	> 91 days	
2025						
Gross carrying amount	16,449	686	358	43	1,265	18,801
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	9.36%	0.63%
ECL provision	—	—	—	—	118	118
2024						
Gross carrying amount	14,418	433	145	319	2,145	17,460
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	8.48%	1.04%
ECL provision	—	—	—	—	182	182

(c) Liquidity risk

Payables, lease liabilities and borrowings are subject to liquidity risk; this is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk; the risk that movements in interest rates could adversely affect funding costs. The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in: 1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
\$ '000							
2025							
Payables	0.00%	5,191	16,484	—	—	21,675	21,672
Borrowings	5.49%	—	8,593	26,235	27,834	62,662	46,233
Lease liabilities	2.83%	—	399	656	—	1,055	1,014
Total financial liabilities		5,191	25,476	26,891	27,834	85,392	68,919
2024							
Payables	0.00%	5,000	11,465	—	—	16,465	16,465
Borrowings	5.28%	—	9,146	29,902	32,760	71,808	52,686
Lease liabilities	2.83%	—	399	1,031	—	1,430	1,356
Total financial liabilities		5,000	21,010	30,933	32,760	89,703	70,507

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E2-1 Fair value measurement

The Council measures the following asset classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Investment property
- Financial assets

Fair value hierarchy

All assets and liabilities measured at fair value are assigned to a level in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

The table below shows the assigned level for each asset and liability held at fair value by Council:

		Fair value measurement hierarchy					
\$ '000	Notes	Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2025	2024	2025	2024	2025	2024
Recurring fair value measurements							
Financial assets							
Financial investments	C1-2						
At fair value through profit or loss – designated at fair value on initial recognition		52,342	57,733	–	–	52,342	57,733
Amortised Cost		163,000	141,000	–	–	163,000	141,000
Total financial assets		215,342	198,733	–	–	215,342	198,733
Investment property							
Commercial property	C1-8	5,440	4,870	–	–	5,440	4,870
Total investment property		5,440	4,870	–	–	5,440	4,870

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E2-1 Fair value measurement (continued)

		Fair value measurement hierarchy					
\$ '000	Notes	Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2025	2024	2025	2024	2025	2024
Infrastructure, property, plant and equipment	C1-7						
Plant and equipment		24,115	21,728	1,628	—	25,743	21,728
Office equipment		398	577	1,158	—	1,556	577
Furniture and fittings		—	—	140	129	140	129
Operational land		83,164	83,755	51,136	50,731	134,300	134,486
Community land		26,881	26,881	145,928	145,664	172,809	172,545
Land under roads		—	—	11,263	11,233	11,263	11,233
Buildings		159	154	167,588	154,733	167,747	154,887
Other structures		—	—	51,945	49,795	51,945	49,795
Roads		—	—	775,906	756,763	775,906	756,763
Bridges		—	—	74,224	72,841	74,224	72,841
Footpaths		—	—	48,323	46,320	48,323	46,320
Stormwater drainage		—	—	425,689	255,599	425,689	255,599
Sewerage network		—	—	370,765	362,571	370,765	362,571
Swimming pools		—	—	3,612	3,665	3,612	3,665
Other open space/recreational assets		—	—	36,598	33,870	36,598	33,870
Airport infrastructure		—	—	4,966	4,054	4,966	4,054
Rail infrastructure		—	—	15,068	15,067	15,068	15,067
Artworks		6,534	6,430	—	—	6,534	6,430
Book collection		—	—	2,074	2,113	2,074	2,113
Other assets		—	—	23,005	24,099	23,005	24,099
Tip remediation assets		—	—	1,095	1,167	1,095	1,167
Quarry assets		—	—	103	581	103	581
Other remediation assets		—	—	—	701	—	701
Total infrastructure, property, plant and equipment		141,251	139,525	2,212,214	1,991,696	2,353,465	2,131,221

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Financial assets

Wagga Wagga City Council receives monthly valuations and statements from the financial institutions that hold investments on behalf of Council.

There have been no change in valuation techniques during the reporting year.

Investment property

Council currently holds 2 investment properties:

- 36-40 Gurwood Street, Wagga Wagga
- 99 Peter Street, Wagga Wagga

An independent full valuation is undertaken on Council's investment properties on an annual basis, at the end of the financial year. The figure listed in the financial statements are the most up to date valuation.

The properties have been valued using the Market Approach for 2024/25. These properties were valued as at 30/06/2025 by Opteon (Southern Inland NSW), AAPI Certified Practising Valuers.

There have been no change in valuation techniques during the reporting year.

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E2-1 Fair value measurement (continued)

Infrastructure, property, plant and equipment (IPPE)

Plant & Equipment

Council's Plant & Equipment, Furniture & Fittings and Office Equipment includes:

- Major Plant - Trucks, street sweepers, graders
- Fleet Vehicles - Cars, Vans, Utes
- Minor Plant - Chainsaws, brushcutters, mowers
- Oasis Aquatic Centre - Filtration equipment
- Furniture & Fittings - Desks, chairs, kitchen appliances, furniture
- Office Equipment - Computers, Monitors, Projectors

Plant & equipment, office equipment and furniture & fittings are valued internally using depreciated replacement cost.

Council values Plant & Equipment using Level 2 and Level 3 inputs. The unobservable Level 2 and Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition
- Residual Value

There has been no change to the valuation process during the reporting period.

Roads

This asset class includes sealed and unsealed roads, carparks, culverts, kerb and gutter and bus and taxi shelters. Council uses the cost approach to value the roads and associated assets, and has componentised a number of the assets into multiple components.

This asset class was revalued as part of Council's transport assets revaluation, with components of this valuation undertaken both externally and internally during the 2022/23 financial year.

Council values Roads and associated assets using Level 3 inputs. The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Footpaths

The footpath asset class includes all footways (footpaths, shared paths and cycleways) sealed or unsealed, and has been valued using the cost approach.

This asset class was revalued as part of Council's transport assets revaluation, undertaken externally during the 2022/23 financial year.

Council values Footpaths using Level 3 inputs. The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Bridges

The bridges asset class consists of all pedestrian, vehicle access and rail bridges and have been valued using the cost approach.

This asset class was revalued externally during the 2023/24 financial year.

Council values Bridges using Level 3 inputs. The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition
- Asset Age

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

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E2-1 Fair value measurement (continued)

Operational Land

Council's Operational Land was valued externally by APV Valuers & Asset Management during 2021/22 using both the market value and cost approaches. The valuation took into account only the land component and excluded the added value of any existing structures.

Operational Land has been valued using Level 2 and Level 3 inputs. The unobservable Level 2 input used is the unit rate per square metre or hectare.

There has been no change to the valuation process during the reporting period.

Community Land

Council's Community Land was valued externally by APV Valuers & Asset Management during 2021/22 using both the market value and cost approaches. The valuation took into account the available market evidence for identical and comparable assets and included applying a discount factor to land parcels where a restriction over the use of the land may be applicable.

Community Land has been valued using Level 2 and Level 3 inputs. The unobservable Level 2 input used is the unit rate per square metre or hectare.

There has been no change to the valuation process during the reporting period.

Land under Roads

Land Under Roads was valued internally during 2021/22 using the Englobo method. The value is calculated using the road reserve area of the LGA, the total LGA area and total LGA land site value.

There has been no change to the valuation process during the reporting period.

Buildings

Council's Buildings were valued externally by APV Valuers & Asset Management during 2021/22 using the cost and market approaches. The valuation took into account the components of each individual building.

Council values Buildings using Level 2 and 3 inputs. The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Asset Condition
- Useful Life
- Components

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Other Structures

Council's Other Structures include fences, shelters, shade sails and Livestock Marketing Centre assets.

Other Structures were revalued internally in 2020/21 using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Other Assets

Council's Other Assets include fountains, memorials, monuments, lighting, public art, cemetery and solid waste assets.

Other Assets were revalued internally in 2020/21 using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

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E2-1 Fair value measurement (continued)

Airport Infrastructure

Council's Airport Infrastructure include runways, aprons, taxiways, buildings and other associated assets located at the Wagga Airport. These assets are leasehold improvements on land leased by Council.

Airport Infrastructure were revalued internally in the 2024/25 financial year using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

There has been no change to the valuation process during the reporting period.

Stormwater Drainage

The Stormwater Drainage asset class includes stormwater pits, stormwater pipes, channels, detention basins, levee banks, flood gates, gross pollutant traps and stormwater pump stations.

Stormwater Drainage assets were revalued externally in the 2024/25 financial year using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

There has been no change to the valuation process during the reporting period.

Sewerage Network

The Sewerage Network asset class includes sewer mains, sewer nodes, pump stations and sewerage treatments plants.

Council's Sewerage network assets were revalued externally in 2021/22 using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Remaining life estimate
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Swimming Pools

Swimming pools includes only the outside 50m pool and the dive pool. The indoor swimming pools are valued in the buildings class with the Aquatic Centre.

Swimming Pools were revalued internally during 2021/22 using the cost approach and Level 3 inputs.

The unobservable Level 3 inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

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E2-1 Fair value measurement (continued)

Other Open Space/Recreational Assets

Council's Other Open Space/Recreational Assets class includes playgrounds, irrigation, sports equipment, BBQs, bins, seats, boat ramps and Oasis Regional Aquatic centre assets.

Council's Other Open Space/Recreational Assets were revalued internally in 2020/21 using the cost approach and Level 3 inputs.

The Level 3 unobservable inputs used include:

- Gross Replacement Cost
- Estimated useful life of the Asset
- Asset Condition

Council has applied indexation to the fair value of these assets for the 2024/25 financial year.

Artworks

Council's Artworks were externally valued in 2020/21 by Helen Maxwell using market value. The asset class is valued using Level 2 inputs such as comparable market prices and values.

The Artworks asset class includes glass works, prints, paintings, photography, ceramics, books, textiles, drawings and sculptures.

There has been no change to the valuation process during the reporting period.

Quarry Assets

Council utilised an external consultant, GHD Pty Ltd, to produce the remediation cost estimates for the Quarry Assets for 2021/22. This was then reviewed and updated internally by Council staff for the 2024/25 financial year. The majority of Council operated quarries are situated on private land, with two located on Council owned land.

The remediation cost estimates include:

- Mobilisation Costs
- Project Management Costs
- Monitoring Costs

There has been no change to the valuation process during the reporting period.

Tip Remediation Assets

Council utilised an external consultant, GHD Pty Ltd, to produce the remediation cost estimates for the Tip Assets for 2021/22. This was then reviewed and updated internally by Council staff for the 2024/25 financial year. Council currently only operates a landfill at it's Gregadoo waste management facility that will need future remediation.

The remediation cost estimates include:

- Mobilisation Costs
- Project Management Costs
- Monitoring Costs

There has been no change to the valuation process during the reporting period.

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E2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy by class of assets is provided below:

\$ '000	Community land		Buildings		Other structures		Roads	
	2025	2024	2025	2024	2025	2024	2025	2024
Opening balance	145,664	138,145	154,733	146,179	49,795	48,525	756,763	700,063
Other movements								
Disposals (WDV)	–	–	(668)	(991)	(90)	(1,365)	(4,188)	(7,594)
Transfers from/(to) another asset class	–	–	–	342	–	–	–	–
Purchases (GBV)	264	152	8,859	2,541	3,076	2,512	23,887	41,471
Depreciation and impairment	–	–	(3,697)	(3,395)	(1,824)	(1,705)	(20,677)	(19,258)
Other movement (revaluation)	–	7,367	8,361	10,057	988	1,828	20,121	42,081
Closing balance	145,928	145,664	167,588	154,733	51,945	49,795	775,906	756,763

\$ '000	Bridges		Footpaths		Stormwater drainage		Sewerage network	
	2025	2024	2025	2024	2025	2024	2025	2024
Opening balance	72,841	68,195	46,320	42,903	255,599	242,951	362,571	348,638
Other movements								
Disposals (WDV)	(146)	–	(37)	(168)	(696)	(476)	(37)	(249)
Transfers from/(to) another asset class	–	–	–	–	(95)	–	–	–
Purchases (GBV)	695	709	2,095	2,364	8,237	4,525	6,452	3,565
Depreciation and impairment	(1,061)	(1,134)	(1,288)	(1,168)	(3,741)	(3,734)	(7,264)	(6,879)
Other movement (revaluation)	1,895	5,071	1,233	2,389	166,385	12,333	9,043	17,496
Closing balance	74,224	72,841	48,323	46,320	425,689	255,599	370,765	362,571

\$ '000	Swimming pools		Other open space/rec assets		Airport infrastructure		Other assets	
	2025	2024	2025	2024	2025	2024	2025	2024
Opening balance	3,665	3,649	33,870	34,974	4,054	8,552	24,099	24,191
Other movements								
Disposals (WDV)	–	–	(213)	(993)	–	–	(343)	(575)
Transfers from/(to) another asset class	–	–	(1,935)	151	–	–	(1,198)	(493)
Purchases (GBV)	–	–	6,274	978	136	74	1,152	1,085
Depreciation and impairment	(121)	(118)	(2,095)	(2,482)	(4,042)	(4,721)	(1,143)	(1,268)
Other movement (revaluation)	69	134	697	1,242	4,818	149	438	1,159
Closing balance	3,613	3,665	36,598	33,870	4,966	4,054	23,005	24,099

\$ '000	Tip assets		Quarry assets		Furniture and fittings		Operational Land	
	2025	2024	2025	2024	2025	2024	2025	2024
Opening balance	1,167	1,239	581	749	129	135	50,731	47,922
Other movements								
Purchases (GBV)	–	–	–	–	30	12	405	–
Depreciation and impairment	(23)	(25)	(42)	(50)	(19)	(18)	–	–
Other movement (revaluation)	–	–	–	–	–	–	–	2,809
Adjustments and transfers	(49)	(47)	(436)	(118)	–	–	–	–
Closing balance	1,095	1,167	103	581	140	129	51,136	50,731

continued on next page ...

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Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Notes to the Financial Statements 30 June 2025

E2-1 Fair value measurement (continued)

\$ '000	Land under Roads		Rail infrastructure		Book collection		Other remediation assets	
	2025	2024	2025	2024	2025	2024	2025	2024
Opening balance	11,233	11,258	15,067	14,790	2,113	377	701	1,402
Other movements								
Disposals (WDV)	–	(25)	–	–	(253)	–	–	–
Purchases (GBV)	30	–	–	–	362	776	–	–
Depreciation and impairment	–	–	(286)	(276)	(100)	(115)	(701)	(701)
Other movement (revaluation)	–	–	287	553	(48)	1,075	–	–
Closing balance	11,263	11,233	15,068	15,067	2,074	2,113	–	701

\$ '000	Plant and equipment		Office equipment		Total	
	2025	2024	2025	2024	2025	2024
Opening balance	–	–	–	–	1,991,696	1,884,837
Disposals (WDV)	(59)	–	–	–	(6,730)	(12,436)
Transfers from/(to) another asset class	2,030	–	1,198	–	–	–
Purchases (GBV)	59	–	128	–	62,141	60,764
Depreciation and impairment	(402)	–	(168)	–	(48,694)	(47,047)
Other movement (revaluation)	–	–	–	–	214,287	105,743
Adjustments and transfers	–	–	–	–	(485)	(165)
Closing balance	1,628	–	1,158	–	2,212,215	1,991,696

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under Active Super – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB 119 *Employee Benefits* for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formula and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% of salary
Division D	1.64 times member contributions

* For 180 Point Members, Employers are required to contribute 9.5% from 1 July 2025 of salaries to these members' accumulation accounts in line with current level of SG contributions, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June. Given the funding position of the Fund as at 30 June 2024, it was recommended to cease these past service contributions effective 1 January 2025.

The adequacy of contributions is assessed at each actuarial investigation which will be conducted annually, the next of which is due effective 30 June 2025.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

E3-1 Contingencies (continued)

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2025 was \$235,691.38. The last valuation of the Scheme was performed by fund actuary, Richard Boyfield, FIAA as at 30 June 2024.

Council’s expected contribution to the plan for the next annual reporting period is \$25,425.60.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2025 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,197.6	
Past Service Liabilities	2,092.0	105.0%
Vested Benefits	2,130.4	103.2%

* excluding other accumulation accounts and reserves in both assets and liabilities.

The share of this deficit that is broadly attributed to the Council is estimated to be 0.81% as at 30 June 2025.

Council’s share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council’s accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation	3.5% per annum
Increase in CPI	2.5% per annum

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2025.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council’s share of the net assets or liabilities reflects Council’s contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company’s capital base as a result of the company’s past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company’s minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no guarantees other than those listed above.

E3-1 Contingencies (continued)

2. Other liabilities

(i) Third party claims

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

(iii) Potential land remediation

Council has identified a number of land parcels that it may be required to remediate in the future.

Due to this intrinsic high risk involved in remediation projects, there may be associated costs with groundwater and other contamination issues that may not have been apparent at the completion of the project.

Council, to date, has not made any provision in relation to the above issues, that may or may not occur in the future. Provision for these costs will be made, if deemed necessary in the future.

(iv) Sewerage Treatment Plants future remediation

Council has identified that it has a future requirement to close and remediate the land on which its Sewerage Treatment Plants operate.

Due to the uncertainty regarding the timing of these requirements, Council, to date, has not made any provision for this closure and remediation. Provision for these costs will be made when deemed necessary in the future.

ASSETS NOT RECOGNISED

(i) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the Council are those persons having the authority and responsibility for planning, directing and controlling the activities of the Council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2025	2024
Compensation:		
Short-term benefits	2,587	2,445
Post-employment benefits	218	205
Other long-term benefits	87	38
Termination benefits	175	–
Total	3,067	2,688

Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

Nature of the transaction		Transactions during the year	Outstanding balances including commitments	Terms and conditions	Impairment provision on outstanding balances	Impairment expense
\$ '000	Ref					
2025						
Fees and Charges Income	1	76	6	30 day debtor account	–	–
Lease/Rental Income	2	8	–	30 day debtor account	–	–
Reimbursements for Council related expenses		4	–	30 day creditor payment terms	–	–
Payment for goods/services received		224	30	30 day creditor payment terms	–	–
Refund of fees (no longer required)		8	–	30 day creditor payment terms	–	–

F1-1 Key management personnel (KMP) (continued)

Nature of the transaction		Ref	Transactions during the year	Outstanding balances including commitments	Terms and conditions	Impairment provision on outstanding balances	Impairment expense
\$ '000							
2024							
Fees and Charges Income	1		55	9	30 day debtor account	—	—
Lease/Rental Income	2		12	—	30 day debtor account	—	—
Reimbursements for Council related expenses			5	—	30 day creditor payment terms	—	—
Payment for goods/services received			9	—	30 day creditor payment terms	—	—
Grants and other assistance provided			3	—	30 day creditor payment terms	—	—
Refund of fees (no longer required)			1	—	30 day creditor payment terms	—	—
1	Charged in accordance with Council's adopted Fees & Charges						
2	Charged in accordance with Council approved annual lease agreements						

F1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2025	2024
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Mayoral fee	61	64
Councillors' fees	226	214
Superannuation	33	31
Conferences and seminars	16	19
Information Technology expenses	4	4
Travelling	27	—
Telephone and Communication	3	3
Total	370	335

F2 Other relationships

F2-1 Audit fees

\$ '000	2025	2024
During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms		
Auditors of the Council - NSW Auditor-General:		
(i) Audit and other assurance services		
Audit and review of financial statements	140	158
Remuneration for audit and other assurance services	140	158
Total Auditor-General remuneration	140	158
Total audit fees	140	158

G Other matters

G1-1 Statement of Cash Flows information

(a) Reconciliation of Operating Result

\$ '000	2025	2024
Net operating result from Income Statement	28,824	(2,668)
Add / (less) non-cash items:		
Depreciation and amortisation	52,042	49,752
(Gain) / loss on disposal of assets	10,081	45,386
Non-cash capital grants and contributions	(20,259)	(5,625)
Losses/(gains) recognised on fair value re-measurements through the P&L:		
– Investments classified as 'at fair value' or 'held for trading'	(597)	(580)
– Investment property	(570)	(330)
Share of net (profits)/losses of associates/joint ventures using the equity method	–	831
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(1,034)	594
Increase / (decrease) in provision for impairment of receivables	(64)	(18)
(Increase) / decrease of inventories	309	(396)
(Increase) / decrease of other current assets	(1,352)	(255)
(Increase) / decrease of contract asset	(701)	2,112
Increase / (decrease) in payables	1,721	(610)
Increase / (decrease) in accrued interest payable	(20)	(9)
Increase / (decrease) in other accrued expenses payable	(339)	21
Increase / (decrease) in other liabilities	913	680
Increase / (decrease) in contract liabilities	8,889	43,543
Increase / (decrease) in employee benefit provision	1,717	145
Increase / (decrease) in other provisions	(1,185)	(609)
Net cash flows from operating activities	78,375	131,964

(b) Non-cash investing and financing activities

Dedications (other than by s7.11)	20,192	5,481
Artworks donated	67	144
Total non-cash investing and financing activities	20,259	5,625

G2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2025	2024
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Buildings	222	769
Plant and equipment	2,224	2,428
Parks and sportsgrounds	956	1,865
Sewerage infrastructure	1,141	2,448
Waste management services	6,098	196
Infrastructure	2,437	16,860
RiFL Stages 2 and 3	–	378
Other	45	65
Total commitments	13,123	25,009

G3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

G4 Statement of developer contributions

G4-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
Drainage	101	-	-	-	-	-	-	101	-
Community facilities	87	-	-	-	-	(16)	-	71	-
Plan Management	(25)	-	-	-	-	-	-	(25)	-
Transport and Traffic Works	17,652	2,094	-	-	-	(920)	-	18,826	-
Planning Studies	130	53	-	-	-	-	-	183	-
Community Facilities - Recoupment	256	63	-	-	-	-	-	319	-
2006-2019 Plan - Hudson Drive	(25)	-	-	-	-	(13)	-	(38)	-
Transport and Traffic Works - Recoupment	421	29	-	-	-	-	-	450	-
Acquisition Open Space Land	4,465	56	-	-	-	-	-	4,521	-
Administration of Plan	265	189	-	-	1	(151)	-	304	-
Recreation and Open Space - Future Works	7,986	1,468	-	-	-	(4,371)	-	5,083	-
Borrowings - Low Interest Loans - Interest Cost	246	133	-	-	-	(70)	-	309	-
Recreation and Open Space - Recoupment	289	19	-	-	-	-	-	308	-
Borrowings - Ordinary Loans	1,490	364	-	-	-	-	-	1,854	-
Recoupment 2006-2019 Plan - Oasis Aquatic Centre	1,683	-	-	-	-	-	-	1,683	-
Recoupment 2006-2019 Plan - Civic Centre	100	-	-	-	-	-	-	100	-
Recoupment 2006-2019 Plan - Main Street (Baylis/Fitzmaurice St's) Wagga Wagga	159	-	-	-	-	-	-	159	-
2006-2019 Plan - Estella Open Space	15	-	-	-	-	(3)	-	12	-
2006-2019 Plan - Estella Bike Track	51	-	-	-	-	(16)	-	35	-
S7.11 contributions – under a plan	35,346	4,468	-	-	1	(5,560)	-	34,255	-
S7.12 levies – under a plan	850	904	-	-	-	(504)	-	1,250	-
Total S7.11 and S7.12 revenue under plans	36,196	5,372	-	-	1	(6,064)	-	35,505	-
S64 contributions	8,765	3,226	-	-	-	(1,982)	-	10,009	-
Total contributions	44,961	8,598	-	-	1	(8,046)	-	45,514	-

continued on next page ...

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G4-1 Summary of developer contributions (continued)

Under the *Environmental Planning and Assessment Act 1979*, local infrastructure contributions, also known as developer contributions, are charged by councils when new development occurs. They help fund infrastructure like parks, community facilities, local roads, footpaths, stormwater drainage and traffic management. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

G4-2 Developer contributions by plan

	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
\$ '000		Cash	Non-cash Land	Non-cash Other					
S7.11 contributions – under a plan									
CONTRIBUTION PLAN – 1993 to 2004									
Drainage	101	–	–	–	–	–	–	101	–
Community facilities	87	–	–	–	–	(16)	–	71	–
Plan Management	(25)	–	–	–	–	–	–	(25)	–
Total	163	–	–	–	–	(16)	–	147	–
CONTRIBUTION PLAN – 2019 to 2034									
Transport and Traffic Works	17,652	2,094	–	–	–	(920)	–	18,826	–
Planning Studies	130	53	–	–	–	–	–	183	–
Recreation and Open Space - Future Works	7,986	1,468	–	–	–	(4,371)	–	5,083	–
Recreation and Open Space - Recoupment	289	19	–	–	–	–	–	308	–
Community Facilities - Recoupment	256	63	–	–	–	–	–	319	–
Transport and Traffic Works - Recoupment	421	29	–	–	–	–	–	450	–
Acquisition Open Space Land	4,465	56	–	–	–	–	–	4,521	–
Administration of Plan	265	189	–	–	1	(151)	–	304	–
Borrowings - Low Interest Loans - Interest Cost	246	133	–	–	–	(70)	–	309	–
Borrowings - Ordinary Loans	1,490	364	–	–	–	–	–	1,854	–
Recoupment 2006-2019 Plan - Oasis Aquatic Centre	1,683	–	–	–	–	–	–	1,683	–
Recoupment 2006-2019 Plan - Civic Centre	100	–	–	–	–	–	–	100	–
Recoupment 2006-2019 Plan - Main Street (Baylis/Fitzmaurice St's) Wagga Wagga	159	–	–	–	–	–	–	159	–
2006-2019 Plan - Estella Open Space	15	–	–	–	–	(3)	–	12	–
2006-2019 Plan - Estella Bike Track	51	–	–	–	–	(16)	–	35	–
2006-2019 Plan - Hudson Drive	(25)	–	–	–	–	(13)	–	(38)	–

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G4-2 Developer contributions by plan (continued)

Total	35,183	4,468	–	–	1	(5,544)	–	34,108	–
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	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
\$ '000		Cash	Non-cash Land	Non-cash Other					

S7.12 Levies – under a plan

CONTRIBUTION PLAN – 2019 to 2034

Section 7.12 levy	850	904	–	–	–	(504)	–	1,250	–
Total	850	904	–	–	–	(504)	–	1,250	–

G4-3 S64 contributions

CONTRIBUTION PLAN – STORMWATER 2007

Stormwater Projects	8,765	1,256	–	–	–	(12)	–	10,009	–
Total	8,765	1,256	–	–	–	(12)	–	10,009	–

CONTRIBUTION PLAN – SEWER 2013

Sewer Projects	–	1,970	–	–	–	(1,970)	–	–	–
Total	–	1,970	–	–	–	(1,970)	–	–	–

End of the audited financial statements

H1 Statement of performance measures (unaudited)

H1-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2025	Indicator 2025	2024	Indicators 2023	2022	Benchmark
1. Operating performance ratio						
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	(8,328)	(5.35)%	(4.63)%	1.43%	(4.76)%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	155,545					
2. Own source operating revenue ratio						
Total continuing operating revenue excluding all grants and contributions ¹	139,466	69.19%	66.24%	61.70%	54.69%	> 60.00%
Total continuing operating revenue	201,576					
3. Unrestricted current ratio						
Current assets less all external restrictions	111,145	3.39x	4.07x	3.27x	2.20x	> 1.50x
Current liabilities less specific purpose liabilities	32,821					
4. Debt service cover ratio						
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	46,934	4.68x	4.63x	3.46x	3.51x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	10,037					
5. Rates and annual charges outstanding percentage						
Rates and annual charges outstanding	4,893	5.58%	5.33%	5.17%	6.01%	< 10.00%
Rates and annual charges collectable	87,734					
6. Cash expense cover ratio						
Current year's cash and cash equivalents plus all term deposits	243,747	22.85	21.63	15.92	12.84	> 3.00
Monthly payments from cash flow of operating and financing activities	10,666	months	months	months	months	months

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

H1-2 Statement of performance measures by fund

\$ '000	General Indicators ³		Sewer Indicators		Benchmark
	2025	2024	2025	2024	
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1, 2}	(9.29)%	(8.09)%	13.18%	12.44%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹					
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	67.67%	62.67%	76.25%	87.65%	> 60.00%
Total continuing operating revenue ¹					
3. Unrestricted current ratio					
Current assets less all external restrictions	3.39x	4.07x	2.11x	1.87x	> 1.50x
Current liabilities less specific purpose liabilities					
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	5.04x	5.10x	3.92x	3.65x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)					
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	5.69%	5.47%	5.18%	4.85%	< 10.00%
Rates and annual charges collectable					
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	21.38 months	20.03 months	31.92 months	32.15 months	> 3.00 months
Monthly payments from cash flow of operating and financing activities					

(1) - (2) Refer to Notes at Note H1-1 above.

(3) General fund refers to all of Council's activities except for its sewer activity which is listed separately.

H1-3 Statement of performance measures – consolidated results (graphs)

<div><div>1. Operating performance ratio</div><div></div><div><div>Benchmark: — > 0.00%</div><div>Source of benchmark: Code of Accounting Practice and Financial Reporting</div></div></div>	<div><div>Purpose of operating performance ratio</div><div>This ratio measures Council's achievement of containing operating expenditure within operating revenue.</div></div>	<div><div>Commentary on 2024/25 result</div><div>2024/25 ratio (5.35)%</div><div>Council's operating performance ratio has decreased slightly, down from -4.63% in 2023/24 to -5.35% for the 2024/25 financial year. This decrease is mainly attributable to a reduction in the advanced financial assistance grant payment reducing from 85% to 50% for the 2024/25 and 2025/26 advanced payments made.</div><div><div>Ratio achieves benchmark</div><div>Ratio is outside benchmark</div></div></div>
<div><div>2. Own source operating revenue ratio</div><div></div><div><div>Benchmark: — > 60.00%</div><div>Source of benchmark: Code of Accounting Practice and Financial Reporting</div></div></div>	<div><div>Purpose of own source operating revenue ratio</div><div>This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.</div></div>	<div><div>Commentary on 2024/25 result</div><div>2024/25 ratio 69.19%</div><div>Council's own source operating revenue ratio has improved for 2024/25, up from 66.24% in 2023/24 to 69.19% in 2024/25. This improvement is a result of Council receiving increase user charges and fees and interest income for 2024/25, when compared to previous years.</div><div><div>Ratio achieves benchmark</div><div>Ratio is outside benchmark</div></div></div>
<div><div>3. Unrestricted current ratio</div><div></div><div><div>Benchmark: — > 1.50x</div><div>Source of benchmark: Code of Accounting Practice and Financial Reporting</div></div></div>	<div><div>Purpose of unrestricted current ratio</div><div>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.</div></div>	<div><div>Commentary on 2024/25 result</div><div>2024/25 ratio 3.39x</div><div>Council's unrestricted current ratio of 3.39x indicates that it continues to have sufficient unrestricted current assets available to service any short term liabilities as they arise. This result demonstrates Council's continued ability to satisfy its short term obligations as they arise.</div><div><div>Ratio achieves benchmark</div><div>Ratio is outside benchmark</div></div></div>

H1-3 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio

Ratio(X)

6

5

4

3

2

1

0

2022

2023

2024

2025

3.51

3.46

4.63

4.68

Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2024/25 result

2024/25 ratio4.68x

Council's debt service cover ratio has increased slightly for 2024/25, up from 4.63x in 2023/24 to 4.68x. This result continues to demonstrate Council's ability to service its debt requirements as they arise.

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage

Ratio %

12.5

10

7.5

5

2.5

0

2022

2023

2024

2025

6.01

5.17

5.33

5.58

Benchmark: — < 10.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2024/25 result

2024/25 ratio5.58%

As at 30 June 2025, Council had 5.58% of it's rates and annual charges outstanding. This is a slight increase from the 5.33% outstanding at 30 June 2024. Council continues to be well below the benchmark of 10.00% for rural areas.

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio

Ratio(mths)

30

25

20

15

10

5

0

2022

2023

2024

2025

12.84

15.92

21.63

22.85

Benchmark: — > 3.00months

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2024/25 result

2024/25 ratio22.85 months

Council's cash expense cover ratio result of 22.85 months indicates its continued ability to cover its immediate expenses without having to rely on additional cash flows.

Ratio achieves benchmark

Ratio is outside benchmark

H1-4 Council information and contact details

Principal place of business:
Cnr Baylis and Morrow Streets
Wagga Wagga NSW 2650

Contact details

Mailing Address:
PO Box 20
Wagga Wagga NSW 2650

Telephone: 1300 292 442
Facsimile: 02 6926 9199

Opening hours:
8:30am - 5:00pm
Monday to Friday

Internet: wagga.nsw.gov.au
Email: council@wagga.nsw.gov.au

Officers

General Manager
Peter Thompson

Responsible Accounting Officer
Zachary Wilson

Public Officer
David Galloway

Auditors
Audit Office of New South Wales
Level 19, Darling Park Tower 2
201 Sussex Street
Sydney NSW 2000

Elected members

Mayor
Dallas Tout

Councillors
Dallas Tout
Lindsay Tanner
Allana Condrón
Georgie Davies
Richard Foley
Tim Koschel
Jenny McKinnon
Amelia Parkins
Karissa Subedi

Other information

ABN: 56 044 159 537



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Wagga Wagga City Council

To the Councillors of Wagga Wagga City Council

Opinion

I have audited the accompanying financial statements of Wagga Wagga City Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2025, the Statement of Financial Position as at 30 June 2025, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of the Division
 - are, in all material respects, consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2025, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise:

- H1-1 Statement of performance measures – consolidated results
- H1-2 Statement of performance measures by fund
- H1-3 Statement of performance measures – consolidated results (graphs)
- H1-4 Council information and contact details
- the special purpose financial statements
- Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations'
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Mary Yuen
Delegate of the Auditor-General for New South Wales

30 October 2025
SYDNEY



Cr Dallas Tout
Mayor
Wagga Wagga City Council
PO BOX 20
WAGGA WAGGA NSW 2650

Contact: Mary Yuen
Phone no: 02 9275 7215
Our ref: R008-1981756498-6001

30 October 2025

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2025
Wagga Wagga City Council**

I have audited the general purpose financial statements (GPFS) of the Wagga Wagga City Council (the Council) for the year ended 30 June 2025 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2025 is issued in accordance with section 417 of the Act. The Report:

- must address the specific matters outlined in the Local Government Code of Accounting Practice and Financial Reporting 2024-25
- may include statements, comments and recommendations that I consider to be appropriate based on the conduct of the audit of the GPFS.

This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Financial performance

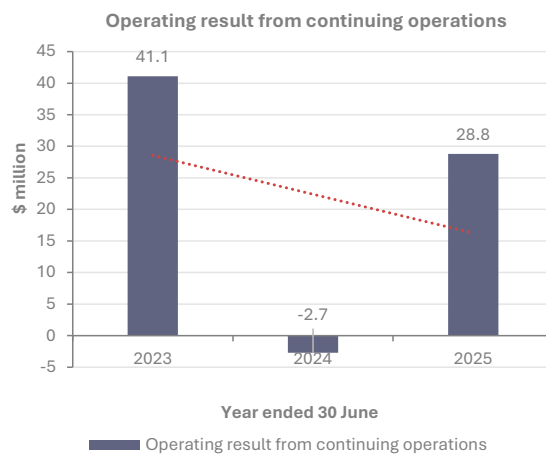
	2025	2024	Variance
	\$m	\$m	%
Rates and annual charges revenue	82.8	78.5	↑ 5.5
Grants and contributions provided for operating purposes revenue	16.1	16.1	↓ 0.0
Grants and contributions provided for capital purposes revenue	46.0	49.3	↓ 6.7
Operating result from continuing operations	28.8	(2.7)	↑ 1,167
Net Operating result for the year before grants and contributions provided for capital purposes	(17.2)	(52.0)	↑ 66.9

Operating result from continuing operations

This graph shows the operating result from continuing operations for the current and prior two financial years.

Council's operating result from continuing operations for the year and its net operating result for the year before capital grants and contributions significantly improved from 2023-24.

In 2023-24, there was a significant one-off capital work-in-progress write-off which resulted in a net loss from the disposal of assets.



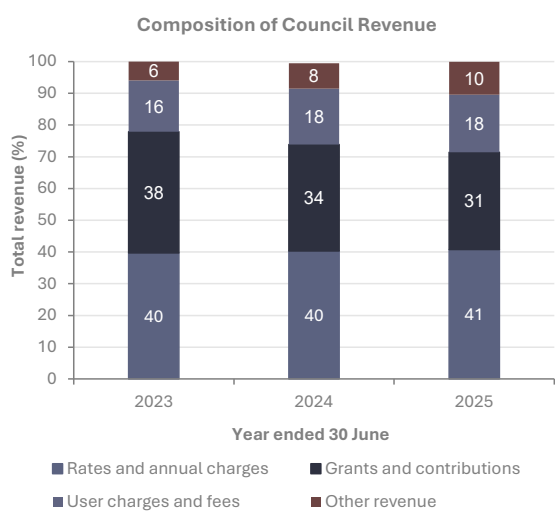
Income

Council revenue

This graph shows the composition of Council's revenue recognised for the current and prior two financial years. Council's proportion of revenue has remained relatively consistent from prior year.

Overall, council revenue (\$202.7 million) increased by \$7.9 million (4.1 per cent) in 2024–25 due to:

- rates and annual charges revenue (\$82.8 million) which increased by \$4.3 million (5.5 per cent) due to a rate peg increase of 5 per cent
- user charges and fees revenue (\$37.0 million) which increased by \$2.7 million (7.7 per cent) due to increase in Livestock Marketing Centre fees of \$1.9 million
- grants and contributions revenue (\$62.1 million) which decreased by \$3.3 million (-5.1 per cent) – see additional details below.

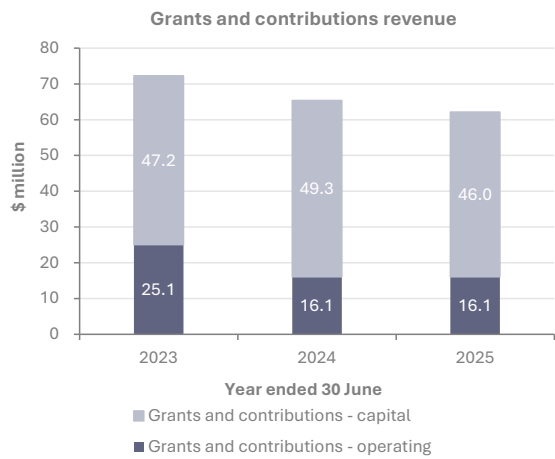


Grants and contributions revenue

This graph shows the amount of grants and contributions revenue recognised for the current and prior two financial years.

Grants and contributions revenue (\$62.1 million) decreased by \$3.3 million (-5.1 per cent) in 2024–25 due to:

- a decrease of \$1.9 million in developer contributions recognised during the year
- receiving 50 per cent of the financial assistance grants for 2025-26 in advance (85 per cent for 2024-25).



CASH FLOWS

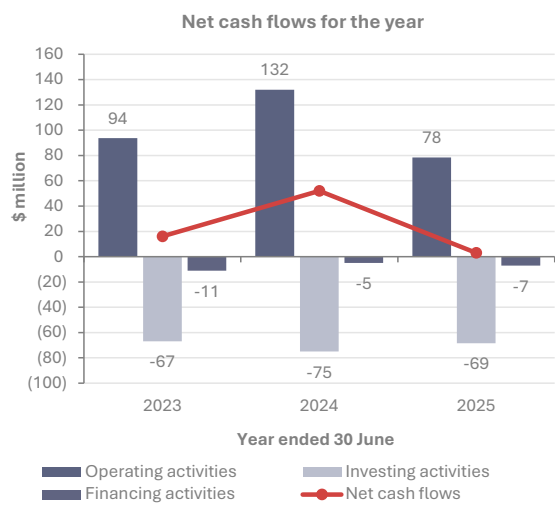
Statement of cash flows

The Statement of Cash Flows details the Council’s inflows and outflows of cash over a specific period. It helps in assessing the Council’s ability to generate cash to fund its operations, pay off debts, and support future projects. It also aids in identifying any pressures or issues in the Council operating in a financially sustainable manner.

This graph shows the net cash flows for the current and prior two financial years.

The net cash flows for the year were positive \$3.1 million (positive \$51.6 million in 2023-24).

The movement between 2023-24 and 2024-25 was mainly due to a \$53.6 million decrease in the net cashflows from operating activities. This was primarily due to a decrease in receipt of grants and contributions compared to 2023-24. In 2023-24, Council received \$48.5 million advance grant funding from the Accelerated Infrastructure Fund.



FINANCIAL POSITION

Cash, cash equivalents and investments

This section of the Report provides details of the amount of cash, cash equivalents and investments recorded by the Council at 30 June 2025.

Externally restricted funds are the cash, cash equivalents and investments that can only be used for specific purposes due to legal or contractual restrictions.

Cash, cash equivalents, and investments without external restrictions can be allocated internally by the elected Council's resolution or policy. These allocations are matters of Council policy and can be changed or removed by a Council resolution.

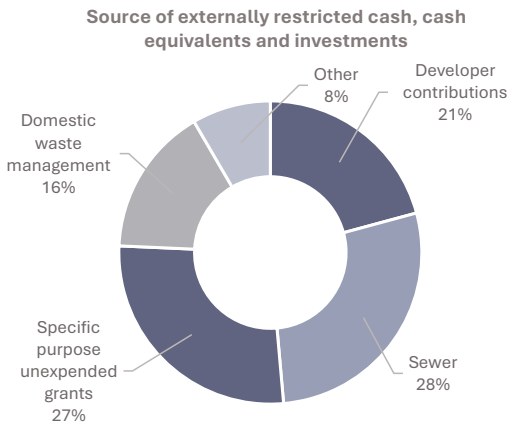
Cash, cash equivalents and investments	2025	2024	% of total cash and investments 2025	Commentary
	\$m	\$m	%	
Total cash, cash equivalents and investments	309.1	289.4		Council’s externally restricted cash and investments increased by \$19.1 million,

Restricted and allocated cash, cash equivalents and investments:					mainly due to the increase in specific purpose unexpected grants (general fund), sewer fund and domestic waste management.
• External restrictions	218.8	199.7	70.8		Council's internally restricted cash and investments have decreased by \$2.5 million. This is mainly due to decrease in allocations related to financial assistance grants in advance and project carryovers.
• Internal allocations	75.8	78.3	24.5		

This graph shows the sources of externally restricted cash, cash equivalents and investments.

In 2024-25 the Council's main sources of externally restricted cash, cash equivalents and investments include:

- \$60.8 million of sewer charges. This increased by \$8.5 million, reflecting an \$8 million increase in the net operating surplus of the sewer business operation
- \$59.4 million of specific purpose unexpended grants which increased slightly by \$2.5 million
- \$45.5 million of developer contributions which increased slightly by \$0.6 million
- \$34.7 million of domestic waste management charges which increased by \$3.2 million.



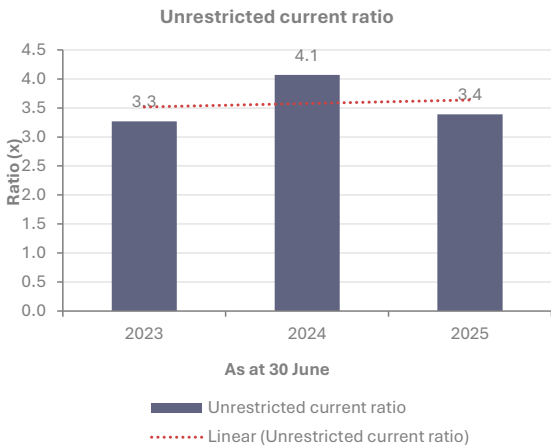
Council liquidity

This graph shows the Council's unrestricted current ratio for the current and prior two financial years.

The unrestricted current ratio is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The ratio measures the ratio of unrestricted current assets to specific purpose liabilities.

In 2023-24, the average unrestricted current ratio was an average of 3.1 for regional councils.

The Council's ratio has declined compared to 2023–24 due to an increase in the current unrestricted liabilities at 30 June 2025, offset by an increasing portion of Council's current assets which are externally restricted

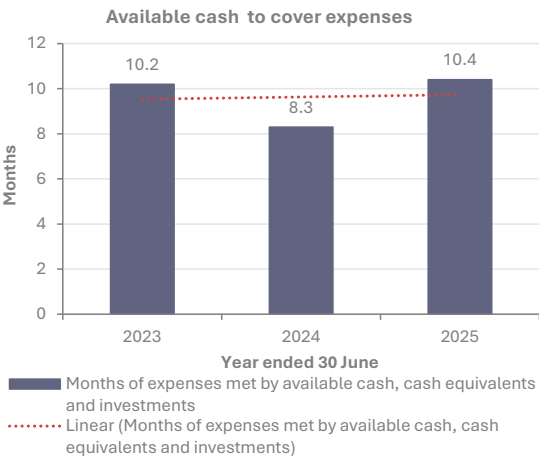


compared to prior year (\$13.1 million higher).

This graph shows the number of months of general fund expenses (excluding depreciation and borrowing costs), Council can fund from its available cash, cash equivalents and investments (not subject to external restrictions).

In 2023–24, the available cash to cover expenses was an average of 7 months for regional councils.

The availability of available cash, cash equivalents and investments to meet future expenses has increased compared to 2023-24 due to a decrease in operational expense by \$23.5 million.

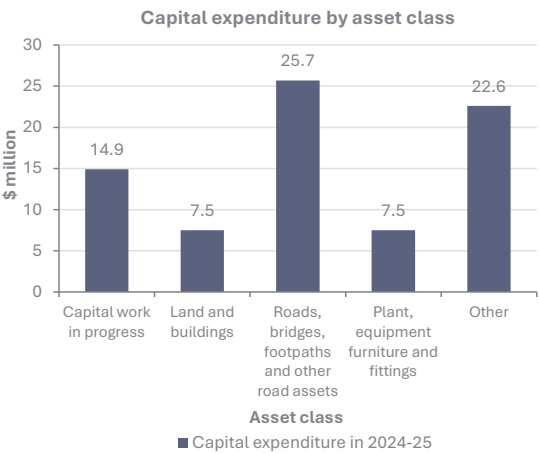


Infrastructure, property, plant and equipment

This graph shows the total value of assets acquired or renewed by the Council in 2024-25, including both cash expenditure and contributed assets.

The Council recorded \$78.2 million in additions and renewals of infrastructure, property, plant and equipment assets in 2024-25. This comprised of:

- \$43.7 million of renewals, primarily related to roads and capital work-in-progress
- \$34.5 million in new assets, mainly relating roads, stormwater drainage and sewer infrastructure assets.



Debt

The table below provides an overview of the Council’s loans and committed borrowing facilities. Committed borrowing facilities are an element of liquidity management and include bank overdrafts, and credit cards.

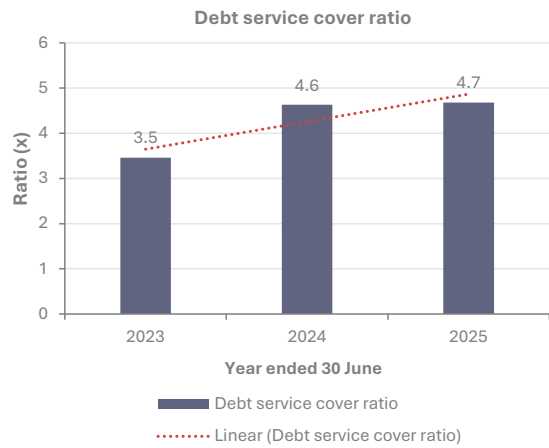
Debt	2025	2024	Commentary
	\$m	\$m	
Loans	46.2	52.7	The decrease in loans is mainly due to \$6.5 million loan repayments made in 2024–25.
Approved overdraft facility	0.5	0.5	
Amount drawn down at 30 June	--	--	
Credit card facility	0.5	0.5	
Amount used at 30 June	--	--	

Debt service cover

This graph shows the Council’s debt service cover ratio for the current and prior two financial years.

The debt service cover ratio measures the operating cash to service debt including interest, principal and lease payments.

The slight increase in debt service cover ratio is primarily caused by repayment of borrowings during the current year.



Mary Yuen
Delegate of the Auditor-General of New South Wales

Wagga Wagga City Council

SPECIAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2025

*"A thriving, innovative, connected community on the
Murrumbidgee, rich in opportunity, choice, learning and
environment, where paths cross, where people meet"*



Wagga Wagga City Council

Special Purpose Financial Statements for the year ended 30 June 2025

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Special Purpose Financial Statements:	
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Income Statement – Wagga Airport	6
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Statement of Financial Position – Livestock Marketing Centre	8
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Auditor's Report on Special Purpose Financial Statements	13

Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Wagga Wagga City Council

Special Purpose Financial Statements for the year ended 30 June 2025

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement, *Application of National Competition Policy to Local Government*
- the Division of Local Government Guidelines *Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality*
- the Local Government Code of Accounting Practice and Financial Reporting
- Sections 3 and 4 of the NSW Department of Climate Change, Energy, the Environment and Water's (DCCEEW) *Regulatory and assurance framework for local water utilities, July 2022*

To the best of our knowledge and belief, these statements:


- present fairly the operating result and financial position for each of Council's declared business activities for the year,
- accord with Council's accounting and other records; and
- present overhead reallocation charges to the sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 29 October 2025.



Dallas Tout
Mayor
29 October 2025



Lindsay Tanner
Councillor
29 October 2025



Peter Thompson
General Manager
29 October 2025



Zachary Wilson
Responsible Accounting Officer
29 October 2025

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Income Statement of sewerage business activity | for the year ended 30 June 2025

Wagga Wagga City Council

Income Statement of sewerage business activity for the year ended 30 June 2025

\$ '000	2025	2024
Income from continuing operations		
Access charges	18,118	17,285
User charges	5,495	5,577
Interest and investment income	2,762	1,246
Grants and contributions provided for operating purposes	45	42
Other income	855	211
Total income from continuing operations	27,275	24,361
Expenses from continuing operations		
Employee benefits and on-costs	4,385	3,403
Borrowing costs	1,916	1,997
Materials and services	10,095	9,039
Depreciation, amortisation and impairment	7,278	6,888
Loss on disposal of assets	48	2,455
Calculated taxation equivalents	120	120
Other expenses	7	3
Total expenses from continuing operations	23,849	23,905
Surplus (deficit) from continuing operations before capital amounts	3,426	456
Grants and contributions provided for capital purposes	8,436	3,384
Surplus (deficit) from continuing operations after capital amounts	11,862	3,840
Surplus (deficit) from all operations before tax	11,862	3,840
Less: corporate taxation equivalent (25%) [based on result before capital]	(857)	(114)
Surplus (deficit) after tax	11,005	3,726
Opening accumulated surplus	93,562	89,722
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	120	120
– Corporate taxation equivalent	857	114
Less:		
– Tax equivalent dividend paid	(120)	(120)
Closing accumulated surplus	105,424	93,562
Return on capital %	1.4%	0.7%
Subsidy from Council	10,578	13,509
Calculation of dividend payable:		
Surplus (deficit) after tax	11,006	3,726
Less: capital grants and contributions (excluding developer contributions)	(3,181)	(2,059)
Surplus for dividend calculation purposes	7,825	1,667
Potential dividend calculated from surplus	3,912	834

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Income Statement – Livestock Marketing Centre | for the year ended 30 June 2025

Wagga Wagga City Council

Income Statement – Livestock Marketing Centre for the year ended 30 June 2025

\$ '000	2025 Category 1	2024 Category 1
Income from continuing operations		
Fees	9,709	7,812
Interest and investment income	249	525
Other income	104	79
Total income from continuing operations	10,062	8,416
Expenses from continuing operations		
Employee benefits and on-costs	1,348	1,168
Borrowing costs	15	12
Materials and services	3,692	3,182
Depreciation, amortisation and impairment	1,168	1,044
Net loss from the disposal of assets	156	1,416
Calculated taxation equivalents	69	69
Total expenses from continuing operations	6,448	6,891
Surplus (deficit) from continuing operations before capital amounts	3,614	1,525
Grants and contributions provided for capital purposes	833	10
Surplus (deficit) from continuing operations after capital amounts	4,447	1,535
Surplus (deficit) from all operations before tax	4,447	1,535
Less: corporate taxation equivalent (25%) [based on result before capital]	(904)	(381)
Surplus (deficit) after tax	3,543	1,154
Opening accumulated surplus	21,201	20,088
Plus/less: other adjustments	529	362
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	69	69
– Corporate taxation equivalent	904	381
Less:		
– Dividend paid	(1,060)	(853)
Closing accumulated surplus	25,186	21,201
Return on capital %	8.2%	3.8%
Subsidy from Council	–	184
Calculation of dividend payable:		
Surplus (deficit) after tax	3,544	1,154
Less: capital grants and contributions (excluding developer contributions)	(833)	(10)
Surplus for dividend calculation purposes	2,711	1,144
Potential dividend calculated from surplus	1,355	572

Page 5

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Income Statement – Wagga Airport | for the year ended 30 June 2025

Wagga Wagga City Council

Income Statement – Wagga Airport
for the year ended 30 June 2025

\$ '000	2025 Category 1	2024 Category 1
Income from continuing operations		
Fees	5,196	4,603
Grants and contributions provided for operating purposes	–	200
Other income	319	297
Total income from continuing operations	5,515	5,100
Expenses from continuing operations		
Employee benefits and on-costs	675	661
Borrowing costs	77	110
Materials and services	2,841	2,604
Depreciation, amortisation and impairment	4,064	4,743
Net loss from the disposal of assets	–	118
Other expenses	(1)	1
Total expenses from continuing operations	7,656	8,237
Surplus (deficit) from continuing operations before capital amounts	(2,141)	(3,137)
Grants and contributions provided for capital purposes	138	22
Surplus (deficit) from continuing operations after capital amounts	(2,003)	(3,115)
Surplus (deficit) from all operations before tax	(2,003)	(3,115)
Surplus (deficit) after tax	(2,003)	(3,115)
Opening accumulated surplus	(12,387)	(9,218)
Plus/less: other adjustments	(33)	(54)
Closing accumulated surplus	(14,423)	(12,387)
Return on capital %	(41.3)%	(74.3)%
Subsidy from Council	2,272	3,202
Calculation of dividend payable:		
Surplus (deficit) after tax	(2,003)	(3,115)
Less: capital grants and contributions (excluding developer contributions)	(138)	(22)
Surplus for dividend calculation purposes	–	–
Potential dividend calculated from surplus	–	–

Wagga Wagga City Council | Statement of Financial Position of sewerage business activity | as at 30 June 2025

Wagga Wagga City Council

Statement of Financial Position of sewerage business activity as at 30 June 2025

\$ '000	2025	2024
ASSETS		
Current assets		
Cash and cash equivalents	47,532	42,403
Receivables	3,925	3,930
Inventories	–	20
Other	65	56
Total current assets	51,522	46,409
Non-current assets		
Investments	35,123	32,641
Infrastructure, property, plant and equipment	382,695	371,216
Total non-current assets	417,818	403,857
Total assets	469,340	450,266
LIABILITIES		
Current liabilities		
Payables	1,017	636
Contract liabilities	21,181	22,391
Borrowings	1,433	1,346
Employee benefit provisions	822	499
Total current liabilities	24,453	24,872
Non-current liabilities		
Borrowings	24,873	26,305
Employee benefit provisions	72	57
Total non-current liabilities	24,945	26,362
Total liabilities	49,398	51,234
Net assets	419,942	399,032
EQUITY		
Accumulated surplus	105,424	93,562
IPPE revaluation surplus	314,518	305,470
Total equity	419,942	399,032

Wagga Wagga City Council | Statement of Financial Position – Livestock Marketing Centre | as at 30 June 2025

Wagga Wagga City Council

Statement of Financial Position – Livestock Marketing Centre as at 30 June 2025

\$ '000	2025 Category 1	2024 Category 1
ASSETS		
Current assets		
Cash and cash equivalents	15,039	13,578
Receivables	3,822	3,593
Other	12	10
Total current assets	18,873	17,181
Non-current assets		
Infrastructure, property, plant and equipment	44,009	40,022
Total non-current assets	44,009	40,022
Total assets	62,882	57,203
LIABILITIES		
Current liabilities		
Payables	1,072	184
Provisions	479	463
Total current liabilities	1,551	647
Non-current liabilities		
Provisions	21	17
Total non-current liabilities	21	17
Total liabilities	1,572	664
Net assets	61,310	56,539
EQUITY		
Accumulated surplus	25,186	21,201
Revaluation reserves	36,124	35,338
Total equity	61,310	56,539

Wagga Wagga City Council | Statement of Financial Position – Wagga Airport | as at 30 June 2025

Wagga Wagga City Council

Statement of Financial Position – Wagga Airport as at 30 June 2025

\$ '000	2025 Category 1	2024 Category 1
ASSETS		
Current assets		
Receivables	1,173	1,109
Total current assets	1,173	1,109
Non-current assets		
Right of use assets	23	21
Infrastructure, property, plant and equipment	4,994	4,075
Total non-current assets	5,017	4,096
Total assets	6,190	5,205
LIABILITIES		
Current liabilities		
Bank overdraft	4,348	4,192
Payables	1,092	760
Contract liabilities	245	409
Lease liabilities	23	23
Borrowings	1,188	2,386
Employee benefit provisions	275	267
Total current liabilities	7,171	8,037
Non-current liabilities		
Borrowings	1,265	2,192
Employee benefit provisions	5	9
Total non-current liabilities	1,270	2,201
Total liabilities	8,441	10,238
Net assets	(2,251)	(5,033)
EQUITY		
Accumulated surplus	(14,423)	(12,387)
Revaluation reserves	12,172	7,354
Total equity	(2,251)	(5,033)

Note – Material accounting policy information

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act 1993* (Act), the *Local Government (General) Regulation 2022* (Regulation) and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

a. Sewerage Operations

Sewerage reticulation and treatment systems servicing the City of Wagga Wagga.

b. Livestock Marketing Centre

Council's Livestock Marketing Centre.

c. Wagga Airport

Wagga Wagga City Airport facility.

Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs. However, where Council does not pay some taxes, which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in special purpose financial statements. For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 25% (23/24 25%)

continued on next page ...

Page 10

Note – Material accounting policy information (continued)

Land tax – the first \$1,075,000 of combined land values attracts **0%**. For the combined land values in excess of \$1,075,000 up to \$6,571,000 the rate is **\$100 + 1.6%**. For the remaining combined land value that exceeds \$6,571,000 a premium marginal rate of **2.0%** applies.

Payroll tax – **5.45%** on the value of taxable salaries and wages in excess of \$1,200,000.

In accordance with DCCEEW's regulatory and assurance framework, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the regulatory and assurance framework as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the Act.

Achievement of substantial compliance to DCCEEW's regulatory and assurance framework is not a prerequisite for the payment of the tax equivalent charges; however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level – gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the relevant corporate income tax rate, currently 25%.

Income tax is only applied where a gain from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional – that is, it is payable to the 'Council' as the owner of business operations – it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the SPFS. The rate applied of 25% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.16% at 30/6/25.

Note – Material accounting policy information (continued)

(iii) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses, or to any external entities.

A local government water supply and sewerage business is permitted to pay annual dividends from their water supply or sewerage business surpluses. Each dividend must be calculated and approved in accordance with DCCEEW's regulatory and assurance framework and must not exceed 50% of the relevant surplus in any one year, or the number of water supply or sewerage assessments at 30 June 2025 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with DCCEEW's regulatory and assurance framework, statement of compliance and statement of dividend payment, dividend payment form and unqualified independent financial audit report are submitted to DCCEEW.

Wagga Airport Business Operation

Council leases land at Forest Hill for the operation of the Wagga Airport. During the 2024/25 financial year, Council accepted a one (1) year extension to this lease, extending the lease end date to 30 June 2026.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Wagga Wagga City Council

To the Councillors of Wagga Wagga City Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Wagga Wagga City Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2025, the Statement of Financial Position of each Declared Business Activity as at 30 June 2025 and the material accounting policy information note.

The Declared Business Activities of the Council are:

- Sewerage business activity
- Livestock Marketing Centre
- Wagga Airport.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2025, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Material accounting policy information note and the Local Government Code of Accounting Practice and Financial Reporting 2024–25 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the Material accounting policy information note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the:

- general purpose financial statements
- H1-1 Statement of performance measures – consolidated results
- H1-2 Statement of performance measures by fund
- H1-3 Statement of performance measures – consolidated results (graphs)
- H1-4 Council information and contact details
- the special purpose financial statements
- Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Material accounting policy information note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in

aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Mary Yuen
Delegate of the Auditor-General for New South Wales

30 October 2025
SYDNEY

Wagga Wagga City Council

SPECIAL SCHEDULES
for the year ended 30 June 2025

*"A thriving, innovative, connected community on the
Murrumbidgee, rich in opportunity, choice, learning and
environment, where paths cross, where people meet"*



Wagga Wagga City Council

Special Schedules

for the year ended 30 June 2025

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Wagga Wagga City Council | Permissible income for general rates | for the year ended 30 June 2025

Wagga Wagga City Council

Permissible income for general rates

\$ '000	Notes	Calculation 2024/25	Calculation 2025/26
Notional general income calculation ¹			
Last year notional general income yield	a	49,785	52,469
Plus or minus adjustments ²	b	152	497
Notional general income	c = a + b	49,937	52,966
Permissible income calculation			
Percentage increase	d	5.00%	3.80%
Less expiring special variation amount	e	—	—
Plus percentage increase amount ³	f = d x (c + e)	2,497	2,013
Sub-total	g = (c + e + f)	52,434	54,979
Plus (or minus) last year's carry forward total	h	125	90
Less valuation objections claimed in the previous year	i	—	—
Sub-total	j = (h + i)	125	90
Total permissible income	k = g + j	52,559	55,069
Less notional general income yield	l	52,469	55,001
Catch-up or (excess) result	m = k - l	90	68
Plus income lost due to valuation objections claimed ⁴	n	—	—
Carry forward to next year ⁶	p = m + n + o	90	68

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.
- (3) The 'percentage increase' is inclusive of the rate-peg percentage, and/or special variation and/or Crown land adjustment (where applicable).
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (6) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the Act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.

Wagga Wagga City Council | Permissible income for general rates | for the year ended 30 June 2025



INDEPENDENT AUDITOR'S REPORT
Special Schedule – Permissible income for general rates
Wagga Wagga City Council

To the Councillors of Wagga Wagga City Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Wagga Wagga City Council (the Council) for the year ending 30 June 2026.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2024–25 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2025

- general purpose financial statements
- H1-1 Statement of performance measures – consolidated results
- H1-2 Statement of performance measures by fund
- H1-3 Statement of performance measures – consolidated results (graphs)
- H1-4 Council information and contact details
- the special purpose financial statements
- Special Schedules (the Schedules).

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

Wagga Wagga City Council | Permissible income for general rates | for the year ended 30 June 2025

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Mary Yuen
Delegate of the Auditor-General for New South Wales

30 October 2025
SYDNEY

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Wagga Wagga City Council | Report on infrastructure assets as at 30 June 2025

Wagga Wagga City Council

Report on infrastructure assets as at 30 June 2025

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard ^a	Estimated cost to bring to the agreed level of service set by Council ^b	2024/25 Required maintenance ^c	2024/25 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Buildings	38,855	10,894	3,530	3,198	167,747	239,055	66.8%	27.7%	4.8%	0.7%	0.0%
	Sub-total	38,855	10,894	3,530	3,198	167,747	239,055	66.8%	27.7%	4.8%	0.7%	0.0%
Other structures	Fences	3,614	1,480	291	45	13,493	21,684	16.1%	67.3%	1.0%	4.9%	10.8%
	Shelters	1,827	692	61	–	8,961	13,201	27.5%	58.6%	8.5%	4.9%	0.5%
	Shade sails	342	336	–	–	1,165	1,891	25.6%	56.3%	15.7%	2.1%	0.3%
	Other	608	–	–	13	28,327	33,797	81.3%	16.9%	0.5%	1.3%	0.0%
	Sub-total	6,391	2,508	352	58	51,946	70,573	49.7%	41.2%	2.6%	3.1%	3.4%
Roads	Sealed roads surface	20,154	26,407	6,959	6,860	63,310	116,270	36.9%	19.5%	20.8%	18.7%	4.2%
	Sealed roads pavement	39,515	8,534	1,435	–	558,969	778,913	29.2%	49.6%	20.1%	1.1%	0.0%
	Unsealed roads	15,698	994	3,527	3,243	62,799	92,262	48.2%	34.7%	16.0%	0.9%	0.2%
	Bridges	13,602	4,504	1,110	108	74,224	118,391	6.2%	82.4%	7.7%	3.8%	0.0%
	Footpaths	37,609	2,806	506	445	48,323	80,626	22.6%	30.8%	43.2%	3.3%	0.2%
	Kerb & Gutter	13,989	7,249	–	205	50,865	70,687	14.3%	66.0%	19.7%	0.1%	0.0%
	Carparks	3,756	173	191	117	10,885	15,783	17.6%	58.6%	22.7%	1.1%	0.0%
	Culverts	34,607	10,148	958	401	28,617	53,216	7.1%	27.9%	46.0%	17.0%	2.1%
	Bus & Taxi Shelters	582	174	–	136	461	991	0.9%	40.4%	41.2%	10.0%	7.5%
	Sub-total	179,512	60,989	14,686	11,515	898,453	1,327,139	26.9%	47.8%	21.2%	3.6%	0.5%
Sewerage network	Sewer Mains	–	19,963	3,366	3,347	245,424	294,711	75.7%	23.7%	0.6%	0.0%	0.0%
	Sewer Nodes	–	10,266	–	–	40,384	65,471	55.6%	2.8%	41.6%	0.0%	0.0%
	Pumping Stations	1,482	5,019	42	1,466	18,147	36,016	13.6%	20.0%	62.3%	3.9%	0.2%
	Treatment Plants	8,248	3,590	1,312	5,050	66,810	125,850	1.1%	52.7%	39.6%	6.6%	0.0%
	Sub-total	9,730	38,838	4,720	9,863	370,765	522,048	50.9%	27.8%	19.4%	1.8%	0.0%
Stormwater drainage	Stormwater Pits & Pipes	8,503	24,053	1,346	702	271,949	367,726	39.6%	41.3%	12.6%	4.7%	1.8%
	Levee Banks	430	430	140	24	29,349	41,973	9.0%	78.0%	12.0%	1.0%	0.0%
	Open Drains, Channels, Flood Gates, Gross Pollutant Traps & Flood Pumps	28,895	28,895	–	125	124,391	147,564	16.3%	40.3%	23.9%	9.0%	10.6%
	Sub-total	37,828	53,378	1,486	851	425,689	557,263	31.1%	43.8%	15.5%	5.6%	4.0%

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Wagga Wagga City Council

Report on infrastructure assets as at 30 June 2025 (continued)

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard ^a		Estimated cost to bring to the agreed level of service set by Council ^b		2024/25 Required maintenance ^c	2024/25 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000					1	2	3	4	5
Open space / recreational assets	Swimming pools	—	—	161	153	3,613	6,204	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Playgrounds	1,748	297	228	273	7,418	11,176	47.7%	36.7%	12.8%	2.2%	0.6%		
	Irrigation	3,780	1,161	292	60	3,534	7,782	22.0%	29.4%	34.9%	7.2%	6.5%		
	Park Accessories	1,394	496	539	251	3,885	6,668	34.4%	44.7%	13.5%	6.9%	0.5%		
	Sporting Equipment	5,912	746	138	229	21,071	28,856	58.2%	21.4%	17.9%	1.9%	0.8%		
	Other	250	—	—	—	690	1,250	0.0%	80.0%	20.0%	0.0%	0.0%		
	Sub-total	13,084	2,700	1,358	966	40,211	61,936	42.2%	36.7%	16.9%	2.9%	1.3%		
Total – all assets		285,400	169,307	26,132	26,451	1,954,811	2,778,014	36.6%	41.1%	17.8%	3.4%	1.1%		

- (a) Estimated cost to bring assets to satisfactory standard is determined by considering both the condition and risk factors for each asset category
- (b) Estimated cost to bring to the agreed level of service set out by Council is the amount required at a point in time to meet the levels of service identified in Council's asset management plans.
- (c) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Wagga Wagga City Council

Report on infrastructure assets as at 30 June 2025

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2025	Indicator 2025	2024	Indicators 2023	2022	Benchmark
Buildings and infrastructure renewals ratio						
Asset renewals ¹	32,540					
Depreciation, amortisation and impairment	41,771	77.90%	96.69%	65.21%	95.67%	> 100.00%
Infrastructure backlog ratio						
Estimated cost to bring assets to a satisfactory standard	285,400					
Net carrying amount of infrastructure assets	1,972,483	14.47%	15.98%	16.11%	18.91%	< 2.00%
Asset maintenance ratio						
Actual asset maintenance	26,451					
Required asset maintenance	26,132	101.22%	110.02%	96.72%	87.22%	> 100.00%
Cost to bring assets to agreed service level						
Estimated cost to bring assets to an agreed service level set by Council	169,307	6.09%	6.27%	6.84%	15.99%	
Gross replacement cost	2,778,014					

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

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LONG TERM FINANCIAL PLAN ONE-OFF CAPITAL PROJECTS - 2025/26 - 2034/35 AS AT 31 OCTOBER 2025													
				60,974,796	103,004,740	14,108,085	24,467,317	90,288,168	33,770,527	15,400,059	5,561,623	5,333,184	2,434,544
Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
1	24377	12 Blake St Works In Kind Agreement	S7.12		171,785								
2	24721	Active Travel Pathway - Plumpton Road	Grant (Transport for NSW)		4,892,415								
3	18812	Active Travel Plan - Stage 1 - TT26	Grant (Crown Finance Restart) \$549,693 + S7.11 \$1,488,929+ Parks & Recreation Reserve \$1,199,898 + Stormwater Levy Reserve \$755,301	3,993,821									
4	23935	Active Travel Plan - Stage 3 - Koorringal Road Link	Grant (Get Active NSW)	1,258,638									
5	47288	Airport - Bays 1-3 Upgrade	External Borrowings (Future Years Loan Repayments funded from Airport Reserve)						500,000				
6	47328	Airport - Light Aircraft Precinct Required Works	Airport Reserve						56,877				
7	47192	Airport - Redevelop terminal - Internal Baggage Claim and Retail Section	Grant (TBC) \$8,523,197 + Airport Reserve \$27,763						8,550,960				
8	47335	Airport - Remedial Works	Airport Reserve	43,660									
9	47283	Airport - Runway Lighting Upgrade	External Borrowings \$1,583,518 (Future Years Loan Repayments funded from Airport Reserve) + Airport Reserve \$3,988,982						5,572,500				
10	47323	Airport Ancillary Land Acquisition	Internal Loans Reserve (payback from Airport Reserve)						303,712				
11	24461	Alan Turner Depot Stores Upgrade	Plant Replacement Reserve	154,944									
12	22138	Alan Turner Depot Washbay Waste/Oil Separator & Pit	Plant Replacement Reserve	22,769									
13	22222	Alan Turner Depot Worker on Foot Upgrade	Civil Infrastructure Reserve					305,335					

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
14	15082	Amundsen Bridge Construction - TT6	S7.11			1,114,547							
15	23074	Art Gallery Cabinetry Work	Buildings Reserve \$24,285 + Grant (Responsible Gambling) \$20,880	45,165									
16	17760	Bolton Park Precinct Upgrade - ROS15	External Borrowings \$1,496,581 (Future Years Loan Repayments funded from GPR) + S7.11 \$4,118,117 + Grant (TBC) \$25,902,307					9,912,756	10,000,000	11,604,249			
17	19628	Boorooma St Upgrade - TT28	S7.11			200,000		4,202,816					
18	15083	Boorooma Street Slip Lane into Boorooma West - (2006-19 Plan)	S7.11			289,341							
19	22825	Bus Shelter Installations (CPTIGS - Fernleigh Rd x 2, Fay Ave)	Grant (Transport for NSW - CPTIGS)	2,354									
20	24463	Bus Shelter Installation (CPTIGS - Estella)	Grant (Transport for NSW - CPTIGS)	38,158									
21	23103	Chapel Refurbishment	Cemetery Reserve	57,475									
22	24427	Civic Centre Safety Lights	Buildings Reserve	151,925									
23	24432	Civic Theatre - Orchestra Pit Upgrade	Buildings Reserve		277,898								
24	17749	Community Amenities - Gissing Oval	GPR \$232,864 + Grant (NSW Government Office of Sport) \$453,861 + Buildings Reserve \$345,881	1,032,607									
25	38639	Copland St Industrial Area - Stormwater Drainage Upgrade	Old \$94 \$85,262 + Contribution \$92,358 + Stormwater DSP \$64 \$481,369	107,040	551,949								
26	24439	Currawarna Community Centre Roof Replacement	Buildings Reserve	4,263									
27	19647	Estella New Local Park (west Rainbow Drive) Embellishment - ROS1 + LA1 (Land Acquisition)	S7.11		1,363,837	1,363,838							
28	22330	Estella Road Upgrade	Grant (TBC)					700,000					
29	24440	Eternal Flame & Honour Roll Memorial	Grant (Office of Veteran Affairs)	115,909									

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
30	24456	Equex Filter Replacement	GPR	40,828									
31	22232	Farrer Road Upgrade - TT4	S7.11								3,481,529	700,000	
32	19617	Footpaths - Ashmont & Glenfield - TT16	S7.11 \$430,691 + Grant (TBC) \$1,841,950									2,272,641	
33	19618	Footpaths - Boorooma, Estella & Gobbagombalin - TT17	S7.11 \$155,319 + Grant (TBC) \$1,146,999					1,302,318					
34	19619	Footpaths - Bourkelands & Lloyd - TT18	S7.11 \$352,763 + Grant (TBC) \$1,738,250						2,091,013				
35	19620	Footpaths - Central & North Wagga - TT19	S7.11 \$36,304 + Grant (TBC) \$329,180						365,484				
36	19621	Footpaths - East Wagga - TT20	S7.11 \$61,350 + Grant (TBC) \$347,650									409,000	
37	19622	Footpaths - Forest Hill - TT21	S7.11 \$88,725 + Grant (TBC) \$936,160								1,024,885		
38	19623	Footpaths - Koorinal - TT22	S7.11 \$22,835 + Grant (TBC) \$587,374								610,209		
39	19624	Footpaths - Lake Albert & Tatton - TT23	S7.11 \$129,050 + Grant (TBC) \$1,297,950									1,427,000	
40	19625	Footpaths - Mount Austin, Tolland & Turvey Park - TT24	S7.11 \$232,210 + Grant (TBC) \$1,234,135						1,466,345				
41	19678	Forest Hill Upgrade Local Park - ROS16	S7.11					216,200					
42	24430	Glass Gallery Toilet	Buildings Reserve		137,099								
43	12922	Glenfield Road Corridor Works - TT1	S7.11 \$9,906,055 + External Borrowings \$9,220,794 (Future year repayments funded from S7.11)		88,681			19,038,168					
44	18738	Glenfield Road Drain Remediation	Stormwater DSP s64 \$993,792 + Stormwater Levy \$420,047		78,792	1,335,047							
45	19649	Gobbagombalin - 2 Local Parks ROS3 + LA3 (Land Acquisition)	S7.11			308,859							

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
46	19604	Gregadoo Road Corridor Works - TT7	\$7.11 \$3,237,490 + Civil Infrastructure Reserve \$719,610		2,412,650	765,100	772,225						
47	70195	GWMC - Cell Extension	Solid Waste Reserve	239,964									
48	70164	GWMC - Construction of a new Waste Cell	Solid Waste Reserve	200,000	3,075,196								
49	70041	GWMC - Construction of a new Waste Cell	Solid Waste Reserve				6,352,942						
50	70147	GWMC - Domestic Precinct (Transfer Station, Office Relocation, Roadworks)	Solid Waste Reserve	200,000			7,302,199						
51	70135	GWMC - Gas Capture Network Expansion & Gas Powered Evaporator	Solid Waste Reserve	400,000				2,349,164					
52	70178	GWMC - Construction of a new Monocell	Solid Waste Reserve	200,000	3,423,697				2,600,000				
53	70197	GWMC - Land Acquisition	Solid Waste Reserve (To be paid back from the Transgrid Community Project Initiative Funding)	3,632,445									
54	70101	GWMC - Road Rehabilitation	Solid Waste Reserve	801,373									
55	70168	GWMC Plant Shed	Solid Waste Reserve	2,326,750									
56	70200	GWMC Purchase of Polystyrene Machine	Grant (NSW EPA) \$82,105 + Solid Waste Reserve \$40,000	122,105									
57	70203	GWMC Tower Installation	Solid Waste Reserve				200,000						
58	70169	GWMC Waste to Energy (Solution)	Solid Waste Reserve					5,000,000					
59	24348	Harris Park Amenities Upgrade	Grant (NSW Office of Sport) \$955,000 + GPR \$318,790 + Contribution (Wagga Rugby League) \$30,000	1,303,790									
60	19668	Harris Road to Open Space - ROS13	External Borrowings (Future Years Loans Repayments less 50% LCL) Subsidy funded from \$7.11)										
61	24426	Historic Council Chambers Building Upgrades	Buildings Reserve	123,146									

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
62	24741	Jim Elphick Aluminium Seating	Contribution (Wagga Wagga Tennis Association)	78,565									
63	19669	Jubilee Oval - Community Meeting Space - ROS14	\$7.11					384,750					
64	12941	Jubilee Oval to Red Hill Rd - Wagga West DSP Area - Implement Stormwater Drainage Improvements	Stormwater DSP \$64			295,946							
65	19382	Jubilee Park - Replace existing synthetic surfaces at the Jubilee Park Hockey Complex	Contribution (Hockey Association) \$205,000 + External Borrowings \$195,000 (Future Years Loan Repayments funded from GPR)		400,000								
66	22317	Lake Albert Water Sports and Event Precinct	Lake Albert Reserve \$672,807 + Grant Co-Funding Reserve \$133,076 + Civil Infrastructure Reserve \$3,465,964 + Grant (Australian Government's Growing Regions Program) \$4,271,847	4,274,607	4,269,087								
67	24824	Land Acquisition - Part Lot B DP 152366 - Part 82 Forsyth Street, Wagga Wagga	Civil Infrastructure Reserve	161,780									
68	14048	Lawn Cemetery & Crematorium Office Refurbishment	Cemetery Reserve		500,000								
69	21273	Lawn Cemetery Master Plan Stage 2A Works - New burial area, outdoor chapel and water feature	External Borrowings (Future Years Loan Repayments funded from Cemetery Reserve)	100,000	578,601								
70	17866	Levee System Upgrade - North Wagga (1 in 20)	Special Rate Variation (SRV) Reserve \$2,604,334 + Grant (TBC) \$5,538,030	722,553			7,419,811						
71	19661	Lloyd Establish 3 Local Parks - ROS5 + LA4 (Deakin Ave) + LA5 (Barton Ave) + LA6 (Central Lloyd) - Land Acquisitions	\$7.11 \$2,101,940 + External Borrowings \$2,401,850 (Future Years Loan repayments funded from \$7.11)	50,000	749,774			3,704,016					
72	45131	LMC - Cattle Delivery Yard Rehabilitation	LMC Reserve	9,458									
73	45089	LMC - CCTV & security (partial)	LMC Reserve					41,734					
74	45121	LMC - Clean, fill and landscape all new works areas	LMC Reserve	30,000	53,825								

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75	45138	LMC - Hardstand	LMC Reserve					2,250,000					
76	45096	LMC - New circulating road (partial)	LMC Reserve	100,000				2,629,010					
77	45141	LMC - Pump Replacement	LMC Reserve	40,000									
78	45133	LMC - Realign Sheep and Cattle Draft Ramps	LMC Reserve	855,296									
79	45125	LMC - Refurbish agents offices and canteen	LMC Reserve	55,110				350,000					
80	45124	LMC - Replace existing cattle/sheep delivery ramps	LMC Reserve					1,300,000					
81	45126	LMC - Road Train facilities	LMC Reserve							1,800,000			
82	45128	LMC - Sheep & Goat Electronic (EID) System Feasibility Study	LMC Reserve	140,757									
83	45049	LMC - Treatment of Re-use Water	LMC Reserve					353,912					
84	22379	Local Government Recovery Grant	Grant (NSW Government) \$187,609 + GPR \$20,832	208,440									
85	24446	Mates Gully Road Upgrade	Contribution (Transgrid)	3,769,137									
86	19662	Geohex Park - Establish 2nd Rugby League Field - ROS6	\$7.11		939,550								
87	21797	MPS Sports Court Recoat	GPR			40,000							
88	23961	Museum Rectification Works	Buildings Reserve	14,693									
89	50447	Northern Growth Area - Sewer Upgrades	Grant (Accelerated Infrastructure Fund - AIF) \$20,850,562 + Sewer Reserve \$6,950,186	5,955,326	21,845,422								
90	18796	Northern Sporting Precinct - Sports grounds and play equipment (Peter Hastie Oval Works) - ROS11 + LA4 (Land Acquisition)	External Borrowings \$263,336 (Future Years Loan Repayments less 50% LCI Subsidy funded from \$7.11 + Building Reserve + GPR) + \$7.11 \$5,258,854		50,000	213,336		5,258,854					
91	28174	Oasis - 25m & Program Pool Covers & Rollers Replacement	GPR			70,000							

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92	28183	Oasis - 25m, Program & Leisure Pool Expansion Joints Replacement	GPR					125,000					
93	28190	Oasis - 25m Pool Dive Starting Blocks	GPR						48,000				
94	28150	Oasis - 25m Pool Lane Ropes & Lane Storage Rollers Replacement	GPR	34,441									
95	28181	Oasis - 50m Pool & Grandstand Concourse Resurfacing	GPR			175,000							
96	28154	Oasis - 50m & Dive Pool Bulkhead Tiles Upgrade	GPR	40,025									
97	28153	Oasis - 50m & Dive Pool Expansion Joints Replacement	GPR		79,790								
98	28147	Oasis - 50m Pool Covers & Rollers Replacement	GPR							85,992			
99	28177	Oasis - 50m Pool Dive Starting Blocks	GPR		42,000								
100	28172	Oasis - 50m Pool Lane Ropes & Lane Storage Rollers Replacement	GPR		85,000								
101	28179	Oasis - 50m Pool Shade covers deep end of pool	GPR		290,000								
102	28185	Oasis - 50m Pool Shade covers western side	Oasis Reserve					390,000					
103	28072	Oasis - Automatic Pool Cleaners	Oasis Reserve					60,000					
104	20840	Oasis - BBQ's	Oasis Reserve						70,000				
105	28158	Oasis - Change Rooms Upgrade	GPR	353,500									
106	28148	Oasis - Dive Pool Covers & Rollers Replacement	Oasis Reserve							45,000			
107	28076	Oasis - Diving Board Replacements	GPR							85,000			
108	28173	Oasis - Disable/ Mixed Access Equipment / Steps - Wheel Chairs - Hoist & Extras	GPR			71,003							

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109	28198	Oasis Energy Efficiency Upgrade (CEUF)	GPR \$2,878,600 + Oasis Reserve \$729,121 + S7.11 Recoupment \$828,805 + NZE Reserve \$391,772 + Grant \$2,500,000 (CEUF) + Internal Loans Reserve \$358,095 (GPR Future Year Loan Repayments) + Internal Loans Reserve \$663,540 (Oasis Reserve Future Year Loan Repayments)	1,224,933	3,000,000	4,125,000							
110	28195	Oasis - Sand Filters	GPR									79,543	
111	16393	Oasis - Floor Carpet - Entrance Pool Hall, Offices Stairs & Meeting Room	Oasis Reserve						64,000				
112	28182	Oasis - Irrigation/ Sprinkler System to Mixed Areas	Oasis Reserve			85,000							
113	28188	Oasis -Mixed Air Conditioning	GPR							125,000			
114	15143	Oasis - Point of Sale System & Entry Gates	GPR		115,000								
115	28184	Oasis - Pool Balance Tanks Service	GPR						105,000				
116	28149	Oasis - Pool Cover Winch Replacement	GPR							35,150			
117	28139	Oasis - Pool Deck Grating Replacement	Oasis Reserve	31,005									
118	28156	Oasis - Pool Hall Skylights Repair & Replacement	Oasis Reserve	233,534									
119	28176	Oasis - Public Address System Repair & Replacement	Oasis Reserve					85,000					
120	28157	Oasis - Security Lockers Replacement	Oasis Reserve	30,300									
121	28151	Oasis - Two Pool Inflatables Replacement	Oasis Reserve \$28,280 + GPR \$100,000	28,280					100,000				
122	28180	Oasis - Water Drinking Fountains	GPR					30,000					
123	28145	Oasis - Water Features Project	Grant (TBC) \$834,085 + Oasis S7.11 Recoupment \$854,173			199,135	1,489,022						
124	19601	Pine Gully Road Corridor Works - TT2	S7.11 \$5,408,909 + Grant (TBC) \$2,257,738 + GPR \$625,000	1,902,139				6,389,509					

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125	24256	Pomingalarna Shed Construction	Parks & Recreation Reserve	10,669									
126	18792	Public Art - River Life	Public Art Reserve	106,695									
127	17075	Public Art Projects - TBA	Public Art Reserve		45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
128	19667	Rawlings Park North - Construct a synthetic soccer facility - ROS12	\$7.11 \$699,125+ Grant (TBC) \$3,177,112	9,125				3,867,112					
129	19627	Red Hill Rd/Dalman Parkway Intersection Treatment - TT27	\$7.11	125,699	1,750,443								
130	19681	Red Hill Road Upgrade - TT3	External Borrowings \$31,596 (Future Years Loan Repayments less 50% LCL) Subsidy funded from \$7.11) + \$7.11 \$4,539,227			109,813		2,134,706	1,151,636	1,174,668			
131	23816	Regional Roads Repair Block Grant - project TBA	2025/26 to 2026/27 GPR + 2027/28 and onwards Grant (TfNSW - Repair Block)	350,000	350,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
132	21903	RIFL Stage 1A Subdivision Works	Contribution (Regional Growth Development Corporation)	1,012,825									
133	24381	Riverside Fencing Project	Grant (NSW Government LSCA Program) \$7,313 + GPR \$6,120	13,433									
134	50224	Sewer Ashmont SPS (Lloyd to Ashmont Gravity Main Upgrade)	Sewer Reserve	3,116,614									
135	50439	Sewer Augmentation & Upgrade Forest Hill	Sewer Reserve					10,000,000					
136	50199	Sewer - Elizabeth Avenue Forest Hill SPS22 - New Assets	Sewer Reserve										1,204,724
137	50060	Sewer - Forsyth St Pump Station - SPS02 - Renewals - Refurbishment of current wells	Sewer Reserve										784,820
138	50384	Sewer - Install Flowmeters	Sewer Reserve	73,976									
139	50221	Sewer - Narrung St Treatment Plant Flood Protection Infrastructure	Sewer Reserve	627,193									
140	50245	Sewer - Olympic Highway - SPS13 New Assets	Sewer Reserve	8,838	874,822								

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141	50274	Sewer - Pump Station - SPS06 Shaw Street - Renewals	Sewer Reserve						280,000				
142	50261	Sewer - Springvale Pump Station - SPS36 - New Assets - New pump station	Sewer Reserve					596,138					
143	50441	Sewer Telemetry Hardware Upgrades	Sewer Reserve	544,836									
144	50440	Sewer Treatment Plant Upgrade Koorngal	Sewer Reserve	250,000									
145	50438	Sewer Treatment Ponds Augmentation Collingullie	Sewer Reserve	200,000	800,000								
146	50291	Sewer - Uranquinty Pump Station - SPS31 - Renewals	Sewer Reserve		520,000								
147	50277	Sewer - Wiradjuri Sewer Pump Station - SPS10 Renewal	Sewer Reserve					88,518					
148	50266	Sewer Treatment Works - Forest Hill Plant - New Assets	External Borrowings \$21,683 (Future Years Loan Repayments less 50% LCL) subsidy funded from Sewer Reserve) + Sewer Reserve \$2,305,184					2,326,867					
149	50444	Sewer Treatment Works - Narrung Street - Plant Shed Construction	Sewer Reserve	9,076									
150	19609	Shared path - Boorooma to Estella & Gobba TT9	\$7.11 \$60,044 + Grant (TBC) \$1,309,850					1,369,894					
151	19610	Shared path - Bourkelands to Lloyd - TT10	Grant (TBC)					56,950					
152	19612	Shared path - CBD to Forest Hill - TT12	Grant (TBC)					990,250					
153	19613	Shared path - Forest Hill - TT13	Grant (TBC)					727,600					
154	24871	Soil Bay Construction	Parks & Recreation Reserve	25,000									
155	23126	Southern Growth Area - Plumpton Road North	Grant (Accelerated Infrastructure Fund - AIF) \$2,553,217 + (NSW Treasury Restart) \$21,712,446 + External Borrowings \$8,300,122	7,957,570	24,608,215								
156	23127	Southern Growth Area - Plumpton Road South	Grant (Accelerated Infrastructure Fund - AIF) \$24,267,690 + External Borrowings \$8,223,428	7,883,688	24,473,232								

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
157	50418	Southern Growth Area Sewer Augmentation	Grant (Dept Planning & Environment)	330,289									
158	20799	Stores - Barcoding System/ Shelving	Plant Replacement Reserve		30,979								
159	13673	Stormwater - Day, Higgins, Tarcutta St - Wagga West DSP Area Drainage Upgrade	Stormwater DSP s64 \$308,458 + Stormwater Drainage Reserve \$20,000				328,458						
160	12758	Stormwater - Kincaid St end to Flowerdale pumping station drainage - Wagga West DSP Area	Stormwater DSP S64 \$782,980 + Civil Infrastructure Reserve \$27,955					810,935					
161	13674	Stormwater - Lloyd Contour Ridge approx 5 km - Wagga West DSP Area Drainage Upgrade	Stormwater DSP s64 \$148,060 + Stormwater Drainage Reserve \$9,600				157,660						
162	17742	Stormwater - Murray St Project	Stormwater Levy	200,000		2,902,121							
163	12916	Stormwater - Tarcoola Drainage Extension	Stormwater DSP s64					495,657					
164	18524 + 18589	Stormwater - Tarcutta Drainage Upgrade & Supplementary Levee	Contribution (Transport for NSW)	386,817									
165	22157	Stronger Country Communities Fund Round 5 Grant	Grant (NSW Stronger Country Communities Round 5)	266,404									
166	24425	Top Dressing Machine Purchase	Internal Loans Reserve (Payback from External Plant Hire over 5 years)		80,000								
167	20846	Venue Technical Events Kit	GPR	8,000									
168	24445	Visitor Information Centre - Commercial Fridge Purchase	Visitor Information Centre Reserve	10,000									
169	24870	Washout Bay Construction	Sewer Reserve \$75,000 + GPR \$75,000	150,000									
170	21777	Wiradjuri Walking Track Upgrade	Grant (Crown Reserve Improvement Fund)	235,043									
		TOTAL LTFP CAPITAL PROGRAM		60,974,796	103,004,740	14,108,085	24,467,317	90,288,168	33,770,527	15,400,059	5,561,623	5,333,184	2,434,544

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
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LONG TERM FINANCIAL PLAN RECURRENT CAPITAL PROJECTS - 2025/26 - 2034/35 AS AT 31 OCTOBER 2025													
Summary				36,456,448	27,864,572	29,058,751	30,703,969	29,671,019	28,375,533	27,933,896	30,166,636	31,468,873	35,034,522
Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
1	19504	Art Gallery - Acquire pieces for the Australian Print Collection	GPR	10,362	10,776	11,207	11,638	12,143	12,670	13,219	13,748	14,298	14,870
2	19505	Art Gallery - Acquire pieces for the National Art Glass Collection	GPR	25,904	26,940	28,018	29,096	30,359	31,677	33,053	34,375	35,750	37,180
3	12498	Bus Shelters Upgrade (existing)	GPR	39,720		20,000		20,000		20,000		20,000	
4	19503	Civic Theatre - Backstage Equipment Upgrade	GPR	14,802	15,394	16,010	16,626	17,291	17,983	18,703	19,451	21,007	21,847
5	17986	Community Amenities - Apex Park	GPR			30,000	242,031						
6	16459	Community Amenities - Forest Hill Oval	GPR \$201,446 + Buildings Reserve \$23,641	225,087									
7	24404	Community Amenities - Forest Hill Community Hall	GPR	13,650						312,903			
8	17748	Community Amenities - Jubilee/Connolly Park	GPR	248,858									
9	19484	Community Amenities - McPherson Oval	GPR				30,000	250,192					
10	17985	Community Amenities - Tarcutta Public Convenience	GPR		30,000	234,332							
11	17039	Community Amenities - TBC	GPR								338,204	351,732	365,801
12	16583	Corporate Hardware Purchases	GPR	1,206,872	548,000	743,000	283,000	428,000	283,000	778,000	450,000	450,000	450,000
13	15230	Culverts - Renew and Replace	GPR	788,094	819,119	849,884	880,649	913,875	948,430	984,367	1,021,742	1,060,612	1,100,915
14	32514	Footpath Renewals	GPR + Internal Loans Reserve + Civil Infrastructure Reserve (for Future Years)	200,000	208,000	216,320	224,973	233,972	243,331	253,064	263,186	273,714	284,662
15	24218	Gravel Resheets	GPR	2,067,981	2,154,476	2,240,655	2,326,834	2,419,907	2,516,703	2,617,371	2,722,066	2,830,949	2,944,187

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
16	16531	Heavy Patching Program	GPR	1,179,312	1,176,493	1,222,697	1,268,901	1,319,657	1,372,443	1,427,341	1,484,435	1,543,812	1,605,564
17	22107	Horticulture Upgrades & Renewals	GPR	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
18	39868	Kerb and Gutter Replacement	GPR	0	628,622	653,767	678,912	706,068	734,310	763,682	794,229	825,998	859,038
19	23110	Library Acquisitions	GPR	349,153	358,043	365,540	373,186	380,986	388,942	397,057	405,335	414,667	422,960
20	20959	Parks Smart Irrigation	Internal Loans Reserve (Water savings payback - 2 Year Loan Repayments)	25,000	25,000								
21	16532	Pavement Rehabilitation Program	25/26 Grant (Roads to recovery - R2R) \$4,469,757 + Grant (Regional Roads Block) \$656,242 + GPR \$3,043,579 + Civil Infrastructure Reserve \$102,344 + 2026/27 ongoing (R2R 3% + Block 2% each year + GPR Balance)	8,271,923	6,883,072	7,532,347	7,676,363	5,782,147	6,004,564	6,235,613	6,475,628	6,686,809	6,887,414
22	39042	Pedestrian Access and Mobility Program (PAMP)	GPR	94,142	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
23	21900	Plant and Equipment Replacement	Plant Reserve	9,392,915	5,837,539	5,960,000	5,981,500	7,692,000	6,069,000	4,130,500	5,805,500	5,989,500	8,838,500
24	12231	Playground Equipment Renewal	GPR + Grant (TBC) - varies each year	423,880	536,000	387,000	1,406,000	574,000	631,000	500,000	696,000	696,000	696,000
25	21930	Playground Shade Sail Installation	Grant (TBC)	71,328	71,328	71,328							
26	21926	Public Art - Creative Light Spaces	Public Art Reserve	60,000									
27	21924	Public Art - Neighbourhood Engagement	Public Art Reserve	20,000									
28	21925	Public Art - Suburbs & Villages	Public Art Reserve	27,737									
29	21091	Recreational Assets Renewal	GPR	380,848	396,082	411,925	427,769	444,878	462,672	481,178	500,425	520,442	541,260

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Ref	Job No.	Project Title	Funding Source	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
30	15883	Regional Roads Supplementary Block Grant - project TBA	Grant (TfNSW - Block Grant Supp)	199,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000	199,000
31	16529	Reseal program (renewal)	25/26 Civil Infrastructure Reserve \$1,072,851 + 25/26 ongoing (RMS Block \$386,047 incrementing 3% each year + GPR balance)	3,908,361	2,960,301	3,078,713	3,197,125	3,325,011	3,458,011	3,596,331	3,740,184	3,889,791	4,045,382
32	21671	Sale of Bomen Land	Land Sales	38,117									
33	51390	Sewer Joint Connections Elimination	Sewer Reserve	56,325	57,169	58,027	58,885	59,768	60,665	61,575	62,498	64,061	65,022
34	50018	Sewer Mains Rehabilitation Program	Sewer Reserve	3,293,394	1,740,437	1,792,650	1,844,863	1,900,208	1,957,213	2,015,929	2,076,407	2,138,699	2,202,860
35	50445	Sewer Manhole Relining	Sewer Reserve	900,541	926,409	953,036	980,444	1,008,656	1,037,697	1,067,590	1,098,362	1,130,889	1,162,554
36	50024	Sewer Plant & Pumps Replacement and Renewal	Sewer Reserve	1,594,201	739,073	422,705	980,293	320,265	264,961	295,590	181,437	472,023	393,499
37	17042	Sportsground Lighting Program - Venue TBC	GPR		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
38	12786	Street Lighting Improvements Program - Roads and Traffic Facilities (as per schedule)	GPR	173,901	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
39	15181	Traffic Committee - Implement unfunded Resolutions as adopted by Council	GPR	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
40	30044	Urban Asphalt Program	GPR	1,040,041	1,082,297	1,125,589	1,168,881	1,215,636	1,264,261	1,314,831	1,367,424	1,422,121	1,479,006
41	12894	Village Community Priorities - S94A3	S7.12	40,000	18,000	18,000							
		TOTAL LTFP CAPITAL PROGRAM		36,456,448	27,864,572	29,058,751	30,703,969	29,671,019	28,375,533	27,933,896	30,166,636	31,468,873	35,034,522

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QBRs FINANCIAL OVERVIEW Wagga Wagga City Council Budget review for the quarter ended 30/09/25											
DESCRIPTION		Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
		Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
		2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
Net Operating Result before grants and contributions provided for capital purposes	General Fund	-20,633	-13,712	0	0	0	-13,712	-6,720	-20,432	-6,720	46,827
	Water Fund	0	0	0	0	0	0	0	0	0	0
	Sewer Fund	3,426	3,225	0	0	0	3,225	-855	2,370	-855	12,973
	Consolidated	-17,207	-10,487	0	0	0	-10,487	-7,575	-18,062	-7,575	59,799
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	Consolidated	80,866	95,698	0	0	0	95,698	901	96,599	901	135,183
Borrowings	Total borrowings	6,453	-2,713						-3,779	-1,066	1,556
Liquidity	External restrictions	218,841	-4,025	0	0	0	-4,025	-15,503	-19,528	-15,503	0
	Internal Allocations	75,802	-8,526	0	0	0	-8,526	-10,170	-18,696	-10,170	0
	Unallocated	14,444	0	0	0	0	0	0	0	0	0
	Total Cash, Cash Equivalents and Inv	309,087	-12,551	0	0	0	-12,551	-25,673	-38,224	-25,673	0
Capital	Capital Funding	78,195	113,248	0	0	0	113,248	30,995	144,243	30,995	62,981
	Capital Expenditure	78,195	113,248	0	0	0	113,248	30,995	144,243	30,995	10,769
	Net Capital	0	0	0	0	0	0	0	0	0	52,212

		Opening Balance	Total Cash Contributions Received	Total Interest Earned	Total Expended	Total Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of internal borrowings (to)/from
		As at 1 July 2025 \$000's	As at this Q \$000's	As at this Q \$000's	As at this Q \$000's	As at this Q \$000's	As at this Q \$000's	As at this Q \$000's
Developer Contribution	Total Developer Contributions	45,515	2,836	0	0	0	48,351	0

Wagga Wagga City Council Notes:

- Please refer to individual tables for further detail on the figures provided in the Overview table (other than the 'Total Borrowings' line detailed below)
- Total Borrowings includes both Loan Principal Repayments for existing loans and New Borrowings required for project funding
 - o 2024/25 actuals included Loan Principal Repayments only and no New Borrowings
 - o 2025/26 budgets included more New Borrowings than Principal Repayments resulting in a credit budget.
 - o 2025/26 actuals includes Loan Principal Repayments only as New Loan Borrowings are drawn down if required at the end of the financial year based on the expenditure incurred

Income and Expenses Budget Review Statement										
Wagga Wagga City Council										
Budget review for the quarter ended 30/09/2025										
Consolidated Fund										
Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
INCOME										
Rates and Annual Charges	82,801	87,771				87,771	0	87,771	0	86,446
User Charges and Fees	36,975	36,431				36,431	90	36,521	90	8,362
Other Revenue	5,190	3,709				3,709	-311	3,398	-311	1,280
Grants and Contributions - Operating	16,079	15,212				15,212	3,155	18,367	3,155	4,078
Grants and Contributions - Capital	46,031	55,260				55,260	8,476	63,736	8,476	62,653
Interest and Investment Income	12,754	8,514				8,514	0	8,514	0	3,340
Other Income	2,913	1,726				1,726	0	1,726	0	571
Net gain from disposal of assets	0	0				0	0	0	0	0
Total Income from continuing operations	202,743	208,623	0	0	0	208,623	11,410	220,033	11,410	166,730
EXPENSES										
Employee benefits and on-costs	55,968	62,134				62,134	0	62,134	0	14,740
Materials & Services	50,611	45,965				45,965	10,491	56,456	10,491	15,311
Borrowing Costs	3,219	2,678				2,678	0	2,678	0	814
Other Expenses	1,998	2,148				2,148	18	2,166	18	682
Net Loss from Disposal of Assets	10,081	0				0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	121,877	112,925	0	0	0	112,925	10,509	123,434	10,509	31,547
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	80,866	95,698	0	0	0	95,698	901	96,599	901	135,183
Depreciation, amortisation and impairment of non financial assets	52,042	50,925				50,925	0	50,925	0	12,731
Operating result from continuing Operations	28,824	44,773	0	0	0	44,773	901	45,674	901	122,452
Net Operating Result before grants and contributions provided for capital purposes	-17,207	-10,487	0	0	0	-10,487	-7,575	-18,062	-7,575	59,799

Wagga Wagga City Council Notes:

- The net operating result for the 2024/25 actuals and 2025/26 budgets is a deficit due to this amount including the non-cash expense item of depreciation and excluding capital grants (as per the income statement format from the financial statements)
- The significant surplus result reported for the September 2025 quarter actuals is due to the rates being levied for 2025/26 at the start of the financial year
- All recommended budget changes for the September 2025 quarter have already been resolved by Council via the monthly financial performance reports, carryover report and any other reports adopted in the first 3 months of Council that included a budget variation

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget

Revised Budget +/- recommended changes this quarter = PROJECTED year results

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
- 2) any impacts of year to date expenditure on recommended changes to budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.

The narrative is important in understanding why budget changes are necessary.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
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Income and Expenses Budget Review Statement										
Wagga Wagga City Council										
Budget review for the quarter ended 30/09/2025										
General Fund										
Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
INCOME										
Rates and Annual Charges	64,682	68,739				68,739	0	68,739	0	68,187
User Charges and Fees	31,480	30,630				30,630	90	30,720	90	8,085
Other Revenue	5,190	3,709				3,709	-311	3,398	-311	1,280
Grants and Contributions - Operating	16,034	15,202				15,202	3,155	18,357	3,155	4,063
Grants and Contributions - Capital	37,595	45,899				45,899	7,941	53,840	7,941	40,909
Interest and Investment Income	9,992	7,280				7,280	0	7,280	0	3,336
Other Income	2,059	1,720				1,720	0	1,720	0	568
Net gain from disposal of assets	0	0				0	0	0	0	0
Total Income from continuing operations	167,032	173,179	0	0	0	173,179	10,875	184,054	10,875	126,428
EXPENSES										
Employee benefits and on-costs	51,582	57,772				57,772	0	57,772	0	13,763
Materials & Services	40,396	36,302				36,302	9,636	45,938	9,636	12,789
Borrowing Costs	1,304	857				857	0	857	0	480
Other Expenses	1,991	2,144				2,144	18	2,162	18	681
Net Loss from Disposal of Assets	10,033	0				0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	105,306	97,075	0	0	0	97,075	9,654	106,729	9,654	27,713
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	61,726	76,104	0	0	0	76,104	1,221	77,325	1,221	98,715
Depreciation, amortisation and impairment of non financial assets	44,764	43,917				43,917	0	43,917	0	10,979
Operating result from continuing Operations	16,962	32,187	0	0	0	32,187	1,221	33,408	1,221	87,736
Net Operating Result before grants and contributions provided for capital purposes	-20,633	-13,712	0	0	0	-13,712	-6,720	-20,432	-6,720	46,827
Notes										
Original Budget +/- approved budget changes in previous quarters = REVISED Budget										
Revised Budget +/- recommended changes this quarter = PROJECTED year results										
The quarterly recommended changes to the revised budget are to include:										
1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial										
2) any impacts of year to date expenditure on recommended changes to budget										
Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.										
The narrative is important in understanding why budget changes are necessary.										

Wagga Wagga City Council Notes:

- The net operating result for the 2024/25 actuals and 2025/26 budgets is a deficit due to this amount including the non-cash expense item of depreciation and excluding capital grants (as per the income statement format from the financial statements)
- The significant surplus result reported for the September 2025 quarter actuals is due to the rates being levied for 2025/26 at the start of the financial year
- All recommended budget changes for the September 2025 quarter have already been resolved by Council via the monthly financial performance reports, carryover report and any other reports adopted in the first 3 months of Council that included a budget variation

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Income and Expenses Budget Review Statement										
Wagga Wagga City Council										
Budget review for the quarter ended 30/09/2025										
Sewer Fund										
Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
INCOME										
Access charges	18,119	19,032				19,032	0	19,032	0	18,260
User charges	5,495	5,801				5,801	0	5,801	0	278
Liquid trade-waste charges	0	0				0	0	0	0	0
Fees	0	0				0	0	0	0	0
Grants and contributions - Operating	45	9				9	0	9	0	15
Interest and Investment Income	2,762	1,234				1,234	0	1,234	0	4
Other Income	854	8				8	0	8	0	1
Net gain from disposal of assets	0	0				0	0	0	0	0
Total Income from continuing operations	27,275	26,084	0	0	0	26,084	0	26,084	0	18,558
EXPENSES										
Employee benefits and on-costs	4,385	4,362				4,362	0	4,362	0	978
Materials & Services	10,095	9,663				9,663	855	10,518	855	2,521
Borrowing Costs	1,916	1,821				1,821	0	1,821	0	334
Calculated taxation equivalents	120	0				0	0	0	0	0
Debt Guarantee fee	0	0				0	0	0	0	0
Other Expenses	7	5				5	0	5	0	0
Net Loss from Disposal of Assets	48	0				0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	16,571	15,851	0	0	0	15,851	855	16,706	855	3,833
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	10,704	10,233	0	0	0	10,233	-855	9,378	-855	14,725
Depreciation, amortisation and impairment of non financial assets	7,278	7,008				7,008	0	7,008	0	1,752
Surplus / (Deficit) from continuing operations before capital amounts	3,426	3,225	0	0	0	3,225	-855	2,370	-855	12,973
Grants and Contributions - Capital	8,436	9,361				9,361	535	9,896	535	21,744
Surplus /(Deficit) from continuing operations after capital amounts	11,862	12,586	0	0	0	12,586	-320	12,266	-320	34,717

Wagga Wagga City Council Notes:

- The net operating result for the 2024/25 actuals and 2025/26 budgets is a surplus due to this amount including capital grants (as per the special purpose statement format from the financial statements)
- The significant surplus result reported for the September 2025 quarter actuals is due to the rates and annual charges being levied for 2025/26 at the start of the financial year
- All recommended budget changes for the September 2025 quarter have already been resolved by Council via the monthly financial performance reports, carryover report and any other reports adopted in the first 3 months of Council that included a budget variation

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget

Revised Budget +/- recommended changes this quarter = PROJECTED year results

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial
- 2) any impacts of year to date expenditure on recommended changes to budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.

The narrative is important in understanding why budget changes are necessary.

Capital Budget Review Statement										
Wagga Wagga City Council										
Budget review for the quarter ended 30/09/2025										
Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Budget	Review	Review	Review	Budget	for council resolution	Result	ORIGINAL budget v PYE	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	\$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
CAPITAL FUNDING										
Rates & other untied funding	15,587	14,789				14,789	-37	14,752	-37	0
Capital Grants & Contributions	46,031	55,260				55,260	8,476	63,736	8,476	62,653
Reserves - External Restrictions	-152	17,407				17,407	12,527	29,934	12,527	0
Reserves - Internally Allocated	16,729	15,428				15,428	6,682	22,110	6,682	0
New Loans	0	8,937				8,937	1,066	10,003	1,066	0
Proceeds from sale of assets	0	1,427				1,427	2,281	3,708	2,281	328
Other	0	0				0	0	0	0	0
Total Capital Funding	78,195	113,248	0	0	0	113,248	30,995	144,243	30,995	62,981
CAPITAL EXPENDITURE										
WIP	0	0				0	0	0	0	0
New Assets	34,478	43,198				43,198	13,714	56,912	13,714	4,741
Asset Renewal	43,717	70,050				70,050	17,281	87,331	17,281	6,028
Other	0	0				0	0	0	0	0
Total Capital Expenditure	78,195	113,248	0	0	0	113,248	30,995	144,243	30,995	10,769
Net Capital Funding - Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	52,212

Wagga Wagga City Council Notes:

- The significant surplus result reported for the September 2025 quarter actuals is due to the capital grants that were carried over from 2024/25 (relating to the grant funding received for the Southern and Northern Growth projects of \$53M) with minimal expenditure incurred to date for these projects
- The Works in Progress (WIP) Capital Expenditure figure is zero as these amounts are incorporated in the 'New Assets' and 'Asset Renewal' categories
- All recommended budget changes for the September 2025 quarter have already been resolved by Council via the monthly financial performance reports, carryover report and any other reports adopted in the first 3 months of Council that included a budget variation

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget

Revised Budget +/- recommended changes this quarter = PROJECTED year results

Where the **Total Capital Funding** and the **Total Capital Expenditure** values do not match an explanation is to be provided.

Carry over funding from previous year should be identified and any proposed carry forwards into next financial year are to be explained.

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
- 2) any impacts of year to date expenditure on recommended changes to budget
- 3) any impacts of year to date expenditure on recommended changes to budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.

The narrative is important in understanding why budget changes are necessary.

Report submitted to the Ordinary Meeting of Council on Monday 17 November 2025.
Attachments

Cash and Investments Budget Review Statement										
Wagga Wagga City Council										
Budget review for the quarter ended 30/09/2025										
Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Revised	Recommended changes	Projected Year End (PYE)	VARIANCE	ACTUAL YTD
	Actual	Budget	Review	Review	Review	Budget	For council resolution	Result	ORIGINAL budget v PYE	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	Q1 \$000's	2025/26 \$000's	2025/26 \$000's	2025/26 \$000's
Total Cash, Cash Equivalents & Inves	309,087	-12,551				-12,551	-25,673	-38,224	-25,673	
EXTERNALLY RESTRICTED										
Water Fund	0	0				0	0	0	0	
Sewer Fund	61,473	299				299	-5,202	-4,903	-5,202	
Developer contributions - General	45,514	590				590	-2,062	-1,472	-2,062	
Developer contributions - Water	0	0				0	0	0	0	
Developer contributions - Sewer	0	0				0	0	0	0	
Transport for NSW Contributions	0	0				0	0	0	0	
Domestic waste management	35,184	-2,571				-2,571	-7,095	-9,666	-7,095	
Stormwater management	5,711	-2,343				-2,343	-1,144	-3,487	-1,144	
Other	70,959	0				0	0	0	0	
Total Externally Restricted	218,841	-4,025	0	0	0	-4,025	-15,503	-19,528	-15,503	0
Cash, cash equivalents & investments not subject to external restrictions	90,246	-8,526	0	0	0	-8,526	-10,170	-18,696	-10,170	0
INTERNAL ALLOCATIONS										
Employee entitlements	3,987	0				0	0	0	0	
Civil Infrastructure Reserve	13,478	-2,581				-2,581	-273	-2,854	-273	
Internal Loans Reserve	9,201	-1,441				-1,441	-528	-1,969	-528	
Plant Replacement Reserve	7,235	-32				-32	-3,924	-3,956	-3,924	
Livestock Marketing Reserve	8,155	-3,181				-3,181	-959	-4,140	-959	
Airport Reserve	0	247				247	728	975	728	
Other	33,746	-1,538				-1,538	-5,214	-6,752	-5,214	
Total Internally Allocated	75,802	-8,526	0	0	0	-8,526	-10,170	-18,696	-10,170	0
Unallocated	14,444	0	0	0	0	0	0	0	0	0

Wagga Wagga City Council Notes:

- There are no actuals recorded for 2025/26 as these amounts are calculated at the end of the financial year based on the expenditure incurred for projects/programs that are funded from External Restrictions and Internal Reserve allocations. The budget is adjusted if required and reported to Council on a monthly basis for each restriction/allocation which shows this proposed balance for each of these reserves throughout the financial year.
- All recommended budget changes for the September 2025 quarter have already been resolved by Council via the monthly financial performance reports, carryover report and any other reports adopted in the first 3 months of Council that included a budget variation

External Restrictions - must be used for a specific purpose and not to be used for general operations. The funds are bound by legislation or third party agreement that restricts their use.

Internal Allocations - Council have allocated by resolution or policy to identified programs of work and any forward plans identified by Council. These allocations are at the discretion of Council.

Developer Contributions Summary																							
Wagga Wagga City Council																							
Budget review for the quarter ended 30/09/2025																							
Purpose	Opening Balance	Developer Contributions Received										Interest Earned	Interest Earned	Interest Earned	Amounts Expended	Amounts Expended	Amounts Expended	Internal Borrowings (to)/from	Internal Borrowings (to)/from	Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of internal borrowings (to)/from	
		Cash	Cash	Cash	Non-Cash Land	Non-Cash Land	Non-Cash Land	Non-Cash Other	Non-Cash Other	Non-Cash Other													
	As at 1 July 2025	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	As at this Q	As at this Q		
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's		
Drainage	101				0				0		0			0			0			101	0		
Roads	19,051	839			0				0					0						19,890	0		
Traffic facilities	0	0			0				0		0			0			0			0	0		
Parking	0	0			0				0		0			0			0			0	0		
Open space	11,276	259							0					0						11,535	0		
Community facilities	776	226			0				0		0			0			0			1,002	0		
Other	3,052	297							0		0			0			0			3,349	0		
Total S7.11 Under plans	34,256	1,621	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	35,877	0		
S7.11 Not under plans	0	0			0				0		0			0			0			0	0		
S7.12 Levies	1,250	243							0					0			0			1,493	0		
S7.4 Planning agreements	0	0			0				0		0			0			0			0	0		
S64 Contributions	10,009	972							0		0			0			0			10,981	0		
Other	0	0			0				0		0			0			0			0	0		
Total Developer Contributions	45,515	2,836	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	48,351	0		

Notes

All developer contributions received are to be disclosed, and distinguished as cash or non cash. Recognition occurs when council gains control over the asset (cash or non cash).

Councils have obligations to provide facilities from contribution revenue levied on developers under the provisions of s7.4,s7.11 and s7.12 of the *Environmental Planning and Assessment Act 1979*.

Developer contributions may only be expended for the purpose for which the contributions were required, however council may apply contributions according to the priorities established in work schedules for the contribution purposes.

'Amounts Expended' only includes monetary expenditure. The result should be a positive and not negative result.

Wagga Wagga City Council Notes:

- There are no actuals recorded for 2025/26 as these amounts are calculated at the end of the financial year based on the interest received and the expenditure incurred for projects/programs that are funded from Developer Contributions
- The budget is revised and adjusted if required and reported to Council on a monthly basis which shows the proposed balance for Developer Contributions throughout the financial year, with these net movements included in the Cash & Investments table

